

BALTIMORE CITY COUNCIL
PUBLIC SAFETY AND GOVERNMENT OPERATIONS COMMITTEE

Mayor's Office of Neighborhood Safety
and Engagement (MONSE)
Quarterly Crime Stats and Violence
Prevention Plan

Director Shantay Jackson, MONSE

Mayor Brandon M. Scott
City of Baltimore

Thursday, December 15, 2022 - 1PM



Brandon M. Scott
Mayor

Presentation Overview

1. MONSE Overview
2. Major 2022 Citywide Activities:
CVPP Foundational Year → Framing Year
3. Dual, Integrated Approaches: GVRS and CVI
 - a. GVRS Stat
 - b. GVRS Sequenced Expansion ('23-'24)

MONSE Overview



The Mayor's Office of Neighborhood Safety and Engagement is the Mayor's public safety agency responsible for the coordination associated with the Comprehensive Violence Prevention Plan (CVPP).

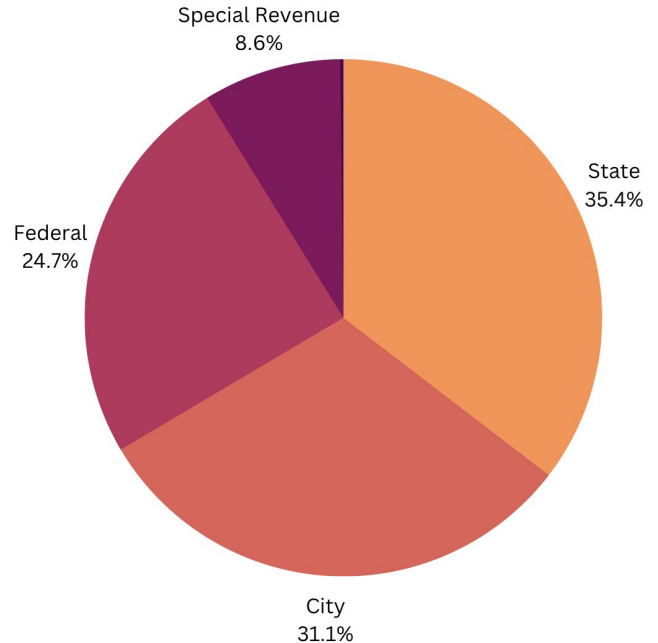
Dedicated to the co-production of public safety in all of Baltimore's neighborhoods with a public health approach, MONSE partners with residents, community-based organizations, institutions, businesses, and agencies to stem the tide of violence, while simultaneously unearthing its root causes.

Agency Overview

Established: December 2020
Full-Time Staff: 39
FY23 Budget: \$24,644,009

Funding

State: \$8,725,627
City: \$7,660,284
Federal: \$6,083,198
Special Revenue: \$2,124,900
Special Grant: \$50,000
ARPA Allocation: \$50,000,000



MONSE Portfolio Overview

Gun Violence Prevention	Victim Services	Policy and Research	Community Engagement and Opportunity
<ul style="list-style-type: none">• Group Violence Reduction Strategy (GVRS)• Community Violence Intervention (CVI)<ul style="list-style-type: none">◦ Safe Streets◦ Hospital Violence Intervention◦ School-Based Intervention	<ul style="list-style-type: none">• Gunshot Survivor Victim Services• Intimate Partner Violence Prevention• Baltimore City Visitation Center• Anti-Human Trafficking and Sexual Assault Response	<ul style="list-style-type: none">• Criminal Justice Coordinating Council• Public Safety Accountability Dashboard• GVRS Stat• IPV Stat	<ul style="list-style-type: none">• Coordinated Neighborhood Stabilization Response (CNSR)• Re-Entry• Post-Arrest and Pre-Arrest Youth Diversion (Side Step)• Community Healing

Building and Sustaining the Work

FY22 - CVPP Foundational Year (July 1, 2021 - June 30, 2022)

- Define the work
- Staff the work
- Build the infrastructure to support it
- Develop key local, state, and federal partnerships to strengthen coordination
- Initiate pilots to begin proving concepts outlined in the CVPP
- Begin the work of coordinating City agency partners

FY23 - CVPP Framing Year (July 1, 2022 - June 30, 2023)

- Deepen interagency partnership through expansion of GVRs
- Solidify and grow partnerships to develop the CVI ecosystem
- Expand and streamline victim services
- Stand up a robust re-entry program for currently and previously incarcerated people
- Streamline community-based funding protocols
- Establish internal and external data tracking tools to measure key performance indicators

FY24 - CVPP Securing Year (July 1, 2023 - June 30, 2024)

- Finishing proof of concepts
- Bringing remaining pilots to scale
- Continuing GVRs citywide scale process to the Eastern and Southern
- Continuing to grow and connect CVI ecosystem partners
- Update the Violence Prevention Plan and present to the City Council and public, as required by the Biennial Comprehensive Violence Prevention Plan Ordinance

Measuring the Impact of the Work

- Apricot Case Management System
- Fully-formed Data Team
 - GVRs Stat
 - IPV Stat
 - Incoming Warrants Analyst

CNSR stabilization

CNSR stabilization Search

-- Add Search Field -- Browse All

-- Add Search Field --

CNSR stabilization

Pilot type

Address of the incident that initiated the CNSR

Stabilization Start Date

Request code enforcement map 6x6

Request 211

Request 311

Request 911

Immediate response # of people reached

Number of people reached

Constituents Reached

Business Contacts

Stabilization End

Stabilization Duration - Goal

Stabilization Duration - Actual

Notes

Agency notification

Agency

Residents/Organizations (via Link this stabilization response to all the reside) ▾

Safe Streets - Conflict Mediation

Safe Streets - Conflict Mediation Search

-- Add Search Field -- Browse All

-- Add Search Field --

Safe Streets - Conflict Mediation

Created By

Target area

Date of Conflict

Start date of mediation

End date of mediation

Time of mediation

Did this take place during scheduled working hours?

Address of Conflict

Location of conflict

Did this mediation occur on the:

Did Safe Streets staff know parties involved in the current conflict?

How did you find out about the conflict? (Check all that apply)

Please check if any of these 'outside' parties were involved

Number of people involved in the conflict:

Number of groups involved

Was a child under age 12 present at the scene of the conflict?

Was a child under age 12 present at the scene of the mediation?

PRIMARY reason for current conflict

Incident Search

-- Add Search Field -- Browse All

-- Add Search Field --

Incident

Incident type

Date of the incident

Time of the incident

Incident location

Safe Streets - Incident review

Who notified Site?

How were you notified?

Date of notification

Reason for incident

Explanation

Ages of alleged perpetrators

Ages of victims

Was it retaliation?

Could there be retaliation to this incident

Immediate outreach interview

Does any of the Outreach Staff or Violence Interrupter assigned to the area know or work with the individual/groups involved in this incident? If so, who? What is the plan to prevent further violence because of the incident?

Does Outreach Staff or Violence Interrupters from other sites know or work with the individuals/groups involved in this incident? If so, who? What is the plan to involve them to prevent further violence because of this incident?

What, if any, knowledge did staff have about the existing conflicts or tensions leading up to the incident?

2022 Major Citywide Activities



2022 Major Citywide Activities

- Successfully piloted **GVRS** in the Western District (35.6% decrease in homicides and NFS in WD) and publicly released plan for citywide scale.
- Released plan for and actively fostering **Community Violence Intervention (CVI) Ecosystem**, connecting disparate one-off efforts and covering more ground in the city.
 - a. Secured commitments from area hospital systems
 - b. Providing stronger governmental support, and oversight to Safe Streets
 - c. Planning to pilot school-based violence intervention

2022 Major Citywide Activities

- With the **SideStep Pre-Arrest Youth Diversion** program, expanded Baltimore's youth diversion services, previously only offered after arrest. The Western District pilot will soon be evaluated.
- In partnership with BPD, piloting **Neighborhood Policing Plans (NPPs)** in the Greater Baybrook and Fayette Street Outreach communities before considering how to scale the program citywide.
- Activated and managed eight interagency **Coordinated Neighborhood Stabilization Responses (CNSR)**.
- Awarded \$234,000 to community-based institutions focused on the **social-emotional development** of elementary and middle school-aged youth and made \$510,000 available for provision of **trauma-informed care training** to residents, beginning in early 2023.



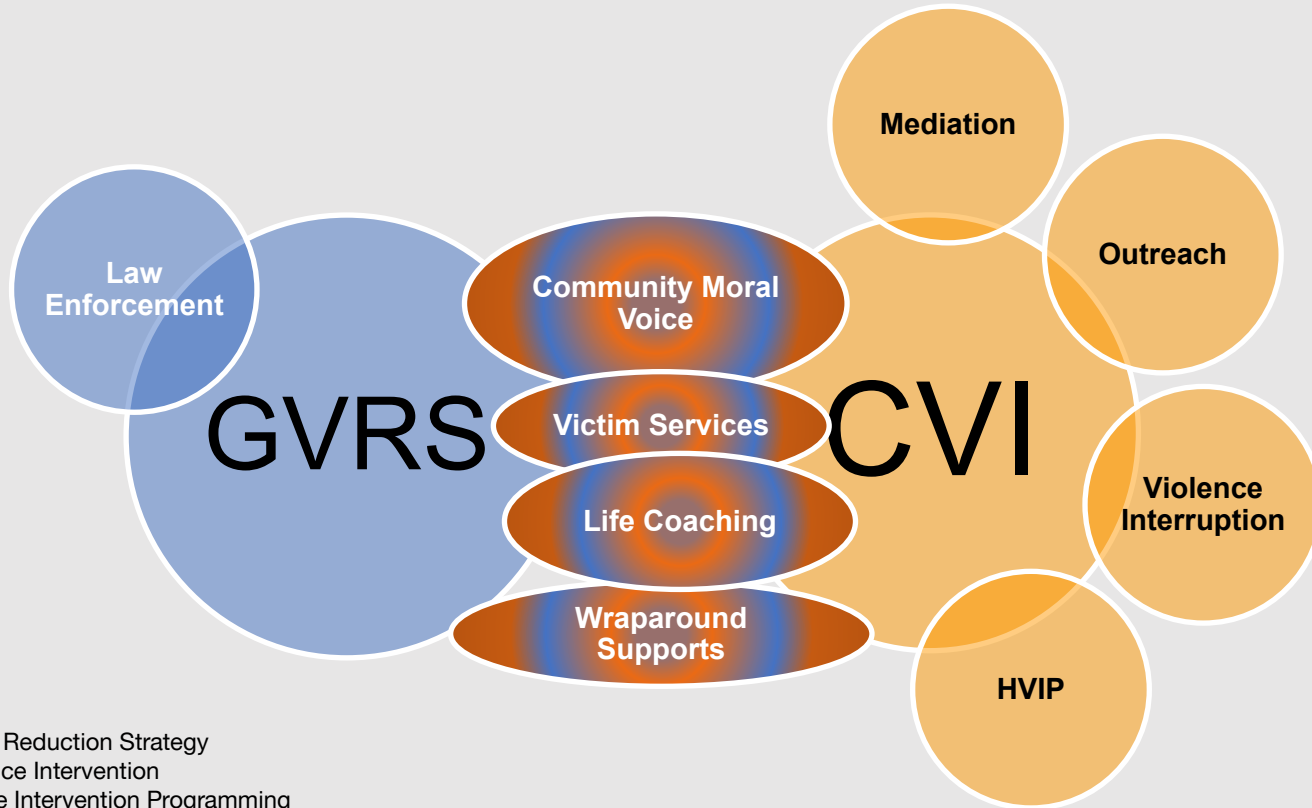
Dual, Integrated Gun Violence Prevention Approaches

GVRS + CVI

GVRS: Group Violence Reduction Strategy
CVI: Community Violence Intervention



Baltimore's Dual, Integrated Gun Violence Prevention Approaches



GVRS Stat

Group Violence Reduction Strategy





GVRs Dashboard - Summary Analytics

Date: 12/12/2022

Services Offered/Accepted

Total Services Offered

81

Total Services Accepted

71

YAP Offered

51

YAP Accepted

42

Roca Offered

30

Roca Accepted

29

Direct Communications

Direct Communication
Referrals

135

Pending Direct
Communications

22

Law Enforcement
Completed

41

Service Referrals by
Direct
Communication

75

Services Accepted by
Direct Communication

65

YAP Accepted by Direct
Communication

39

Roca Accepted by
Direct Communication

26

Arrests

Group Member Involved
Incidents

42

GVRs Arrests

83

Average Referral Response Time

18.66



Date: 12/12/2022

GVRs Dashboard - Homicides/Non-Fatal Shootings

Police District	Homicides/Non-Fatal Shootings (Previous Year)	Homicides/Non-Fatal Shootings	Homicides/Non-Fatal Shootings Year Over Year (Change)	Homicides/Non-Fatal Shootings Year Over Year (Percentage Change)
Northern	50	45	-5	-10.0%
Northeastern	66	125	59	89.4%
Southeastern	80	82	2	2.5%
Central	94	74	-20	-21.3%
Northwestern	108	118	10	9.3%
Southern	122	130	8	6.6%
Southwestern	129	123	-6	-4.7%
Eastern	148	155	7	4.7%
Western	149	96	-53	-35.6%
Total	946	948	2	0.2%

Building on a Strong Foundation

GVRS Sequenced Expansion ('23-'24)



Scale-Up: Guiding Principles



- Successful scale-up **starts** with a solid foundation; it does not end there.
- Hard-earned wisdom dictates:
 - Avoid rushed or crisis-driven scaling and have a data-driven plan.
 - Similar design work and infrastructure that has been developed in WD is necessary to scale to other areas, and must be done while maintaining fidelity in the demonstration area.
 - Take advantage of economies of scale.
 - It is critical to align management processes and indicators from the district to mid-management and to the executive level.

Main Factors to Consider



Priority expansion districts ***must***:

1. Have a group violence challenge;
2. Share interconnected group violence dynamics with current GVRs districts;
3. Not outstrip projected capacities; and
4. Benefit the overall expansion plan.

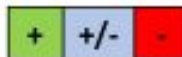


District Comparison



District	Capacities		Data					
	BCIC	2+ DATS	Borders WD	# shared borders w/ other districts	H/NFS total*	H/NFS total redistricting plan*	% of citywide total	Rank IBIS link WD
SWD	Y	Y	Y	4	349	394	16%	1
CD	Y	Y	Y	5	198	219	9%	2
ED	Y	Y	N	4	361	324	13%	5
SD	N	N	N	2	303	269	11%	3
NWD	N	N	Y	3	272	253	11%	4
SED	N	N	N	3	197	211	9%	7
ND	N	N	N	4	145	202	8%	6
NED	N	N	N	3	250	173	7%	5

*H/NFS totals run from 2020 thru October 12, 2022 (incident-based)



Key Terms:

BCIC = Baltimore Community Intelligence Centers

DAT = District Action Teams

IBIS = Including Integrated Ballistics Identification System database, which links guns to crimes. Here, it is an indicator of interconnectivity between districts' violence

H/NFS = Homicides and Non-Fatal Shootings

Sequenced Expansion








	WD Pilot	Step 1: Expansion to SWD + CD	Step 2: Expansion to ED + SD	Step 3: Expansion to Remainder of City
Timeline	<div> <div>2022</div> <div>2023</div> <div>2024</div> </div>			
Spatial coverage (by district)				
Cumulative % of H/NFS covered*	15%	40%	64%	100%

*Based on #s from 2020 thru October 12, 2022 (incident-based; redistricting boundaries v8.5.22)

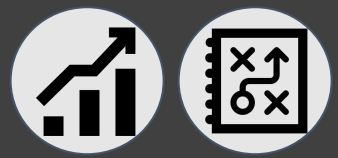
Overview of Key Design Features



	<u>District Selection</u>	The first two expansion districts are the Southwestern (SWD) and Central (CD).
	<u>Expansion Options</u>	Expansion takes place sequentially, moving into the SWD in early 2023 and then to the CD the following quarter.
	<u>Resource + Capacity Needs</u>	Quality implementation and sustained results require maintaining minimum performance standards via resources and capacities. Carefully defining these needs will be a critical part of implementation planning to follow.
	<u>Weekly Management Cycle</u>	Scale-up adheres to a single management structure, in which expansion districts are gradually incorporated under a centralized management scheme.
	<u>Pathway + Timeline to Scale</u>	Achieving full scale by Q2 2024 in three steps: (1) SWD, then CD in Q1 2023, (2) ED, then SD in Q4 2023, and (3) the NWD and SED in early Q2 2024, then the ND and NED in late Q2 2024



Minimum Benchmarks

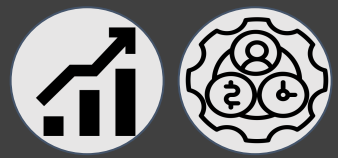


Scale-Up Capacity Benchmarks				
	Shooting Review (SR)	Direct Communication (DC)	Life Coaching (LC)	Strategic Enforcement (SE)
Minimum Performance Standards	Must maintain the ability to identify and track highest-risk individuals, groups and group conflicts via an effective shooting review and accurate/reliable scorecard	Must maintain the ability to directly communicate with highest-risk individuals and groups at an acceptable rate, within a minimum timeframe and with sufficient quality	Must maintain the ability to locate and serve all highest-risk referrals via street outreach and life coaching with an appropriate suite of services and supports.	Must maintain two (2) proactive, group-based investigations per district that produce within 90-120 days on average, in addition to maintaining commensurate enforcement capacity.

- To ensure quality implementation, **minimum capacity benchmarks** must be met for each of the **Strategy's four main** components:
 - Shooting Review (SR)
 - Direct Communication (DC)
 - Life Coaching (LC), and
 - Strategic Enforcement (SE)



Reminder: Benchmarks



Scale-Up Capacity Benchmarks

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- **Remember**: quality implementation and sustained results are all about maintaining minimum performance standards.
- Doing so requires **resources** and **capacities**.
- This **does not mean a “doubling” of capacity** for each additional district.
- It is about **dedicated managers**, calculated **staffing enhancements in street outreach and life coaching** and **integrating each district’s enforcement capacities into the GVRs management structure** in a thoughtful way.

Appendix



GVRS Dashboard - Homicides/Non-Fatal Shootings

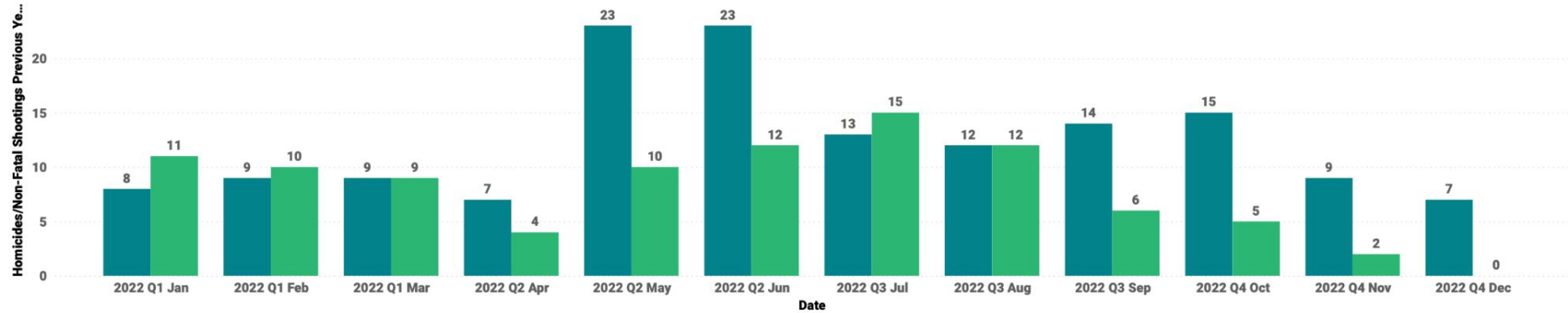
Date: 12/12/2022

Fiscal Year ▾

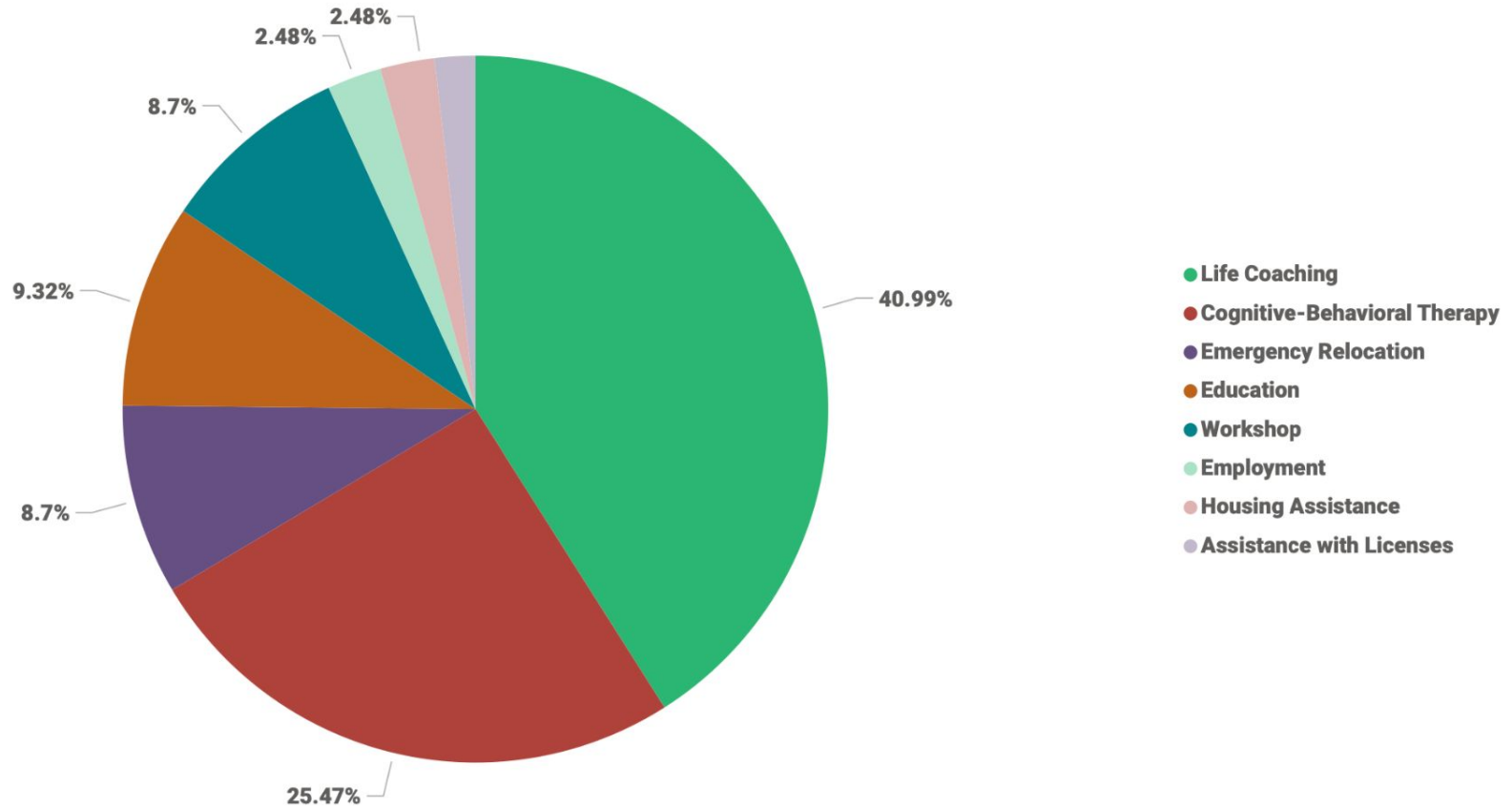
- ☐ F 2019
- ☐ F 2020
- ☐ F 2021
- ☒ F 2022

YTD Homicides and Last Year YTD Homicides

● Homicides/Non-Fatal Shootings Previous Year ● Homicides/Non-Fatal Shootings



Life Coaching, Cognitive-Behavioral Therapy, Emergency Relocation, Education, Workshop, Employment, Housing Assistance and Assistance with Licenses

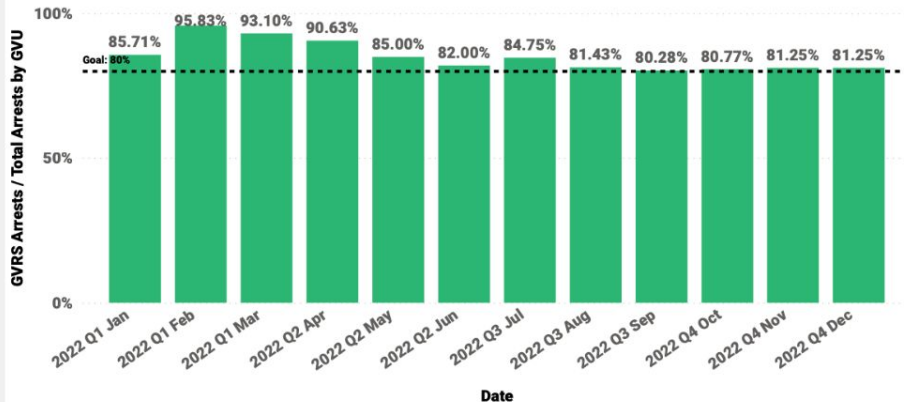




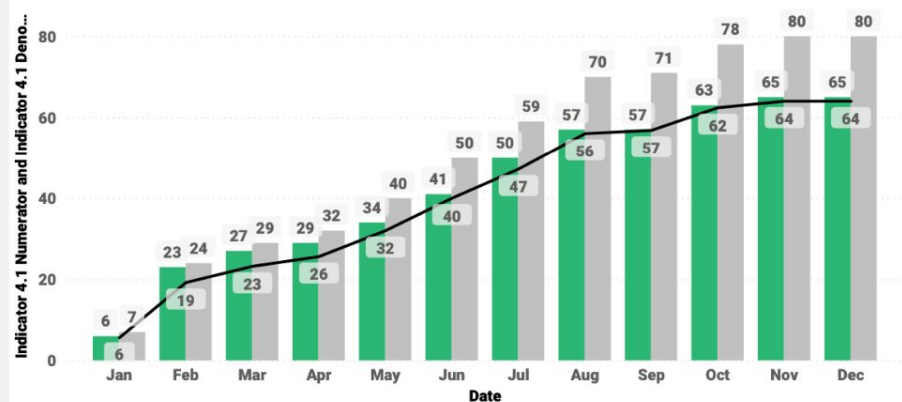
GVRs Dashboard - Indicators 4.1 - 4.3

Date: 12/12/2022

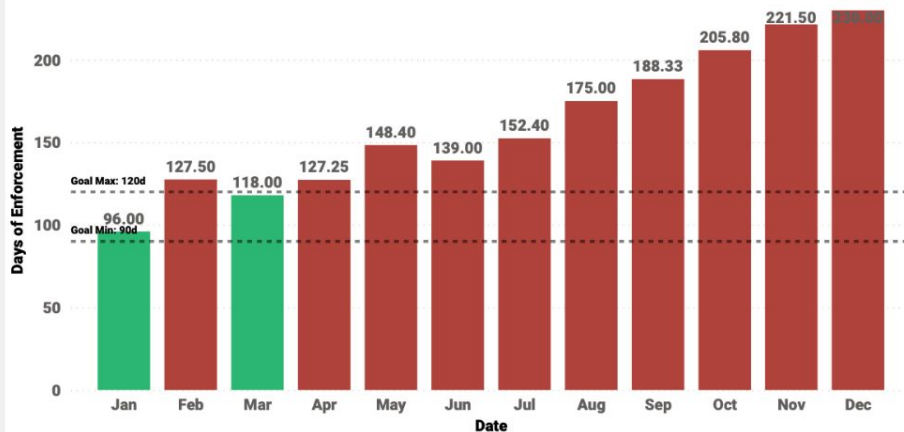
4.1 (Percentage): Group Violence Reduction Strategy Related Arrests by Group Violence Unit vs. Total Arrests by Group Violence Unit



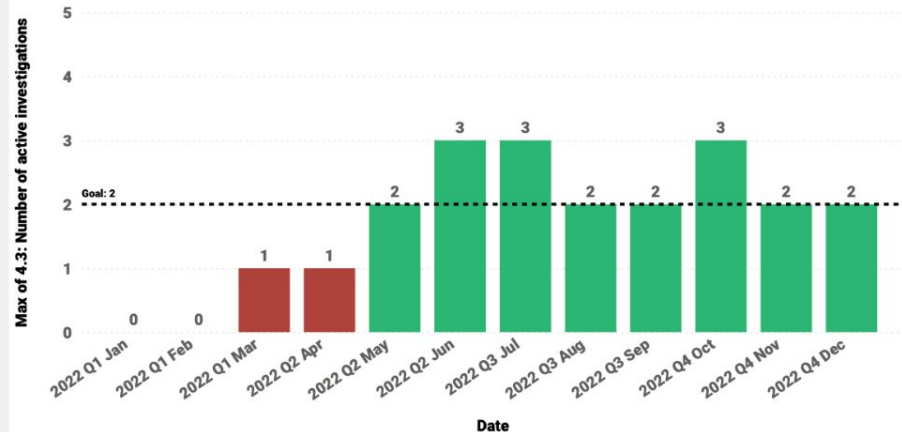
4.1 (Numeric): Group Violence Reduction Strategy Related Arrests by Group Violence Unit vs. Total Arrests by Group Violence Unit



4.2: Duration of Group Enforcement in Days



4.3: Number of Active Investigations



Indicator 4.6: Prosecution of violent group members

