



MAYOR'S OFFICE OF
**INFRASTRUCTURE
DEVELOPMENT**

Overview

- Why We Exist
- What We Do
- Response to Council

Why We Exist

Strategic Funding/Grants –

Securing funding to drive capital projects forward.

Project Management –

Providing oversight to ensure capital projects are effectively executed.

Process Improvement and Contracting –

Leading modernizing efforts to enhance capital contracting processes and project delivery.

Strategic Funding and Grants Division

Baltimore agencies have successfully secured over \$110 million in FY25 for capital projects, with support from MOID. However, the federal funding landscape is evolving. Moving forward, SFGD will focus on:

- **Maximizing Federal Funding:** Ensuring the city uses all available federal awards and proactively pursues remaining federal funding.
- **Securing State and Partnership Funding:** Seeking new funding opportunities and ensuring partnerships align with the best interests of Baltimore and its residents.
- **Enhancing Coordination and Efficiency:** Improving communication and collaboration within MOID, across city agencies, and with external partners like state organizations and peer cities.



Project Management Division (PMD)

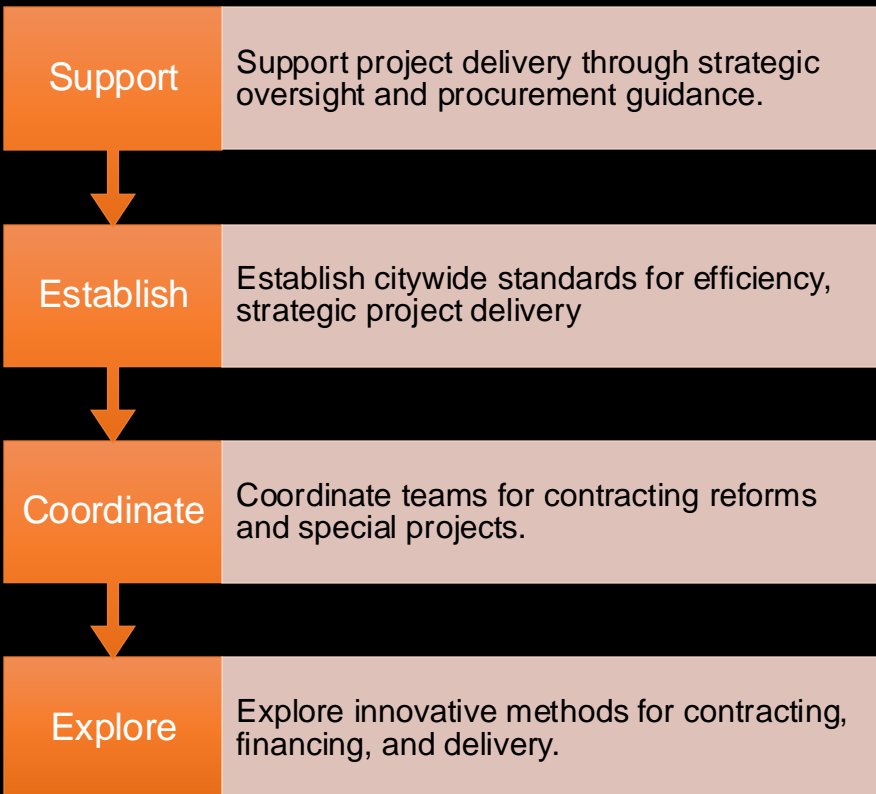
PMD oversees key capital projects, focusing on those in the City's Impact Investment Areas.

- **Monthly Project Reviews:** Convening senior leaders and agency officials to track progress and address issues.
- **Agency Collaboration:** Meeting regularly with agencies to resolve challenges such as permitting, contracting, inspections, and inter-agency planning.





Contracting and Capital Support Division (CCSD)



Planning Presentation to Council

CAPITAL PROJECT DELIVERY

Capital Project Timeline



Recent Spending Challenges for Capital Nationwide and Locally

- Inflation
- Supply chain
- Labor shortages in construction industry and in city agencies

Impacts on Capital Budget Spending

- Multi-year budgeting has been necessary due to limited funds. Extended funding timelines delay the ability to bid for project construction.
- The lengthy procurement process for design and construction extends the project timeline and renders the Engineer's Estimate inaccurate.
- A limited number of companies are willing to bid on City projects, reducing competition and driving up costs.
- Regulatory reviews & local mandates can delay projects and increase costs relative to other jurisdictions—MOID does seek to remove statutory requirements, however works to ensure the process is mapped, and clearly communicated to all who do business with the City.



Response to Item #1

Procurement Process Delays

Issue: Lengthy design and construction procurement extends project timelines, making the Engineer's Estimate inaccurate.

How We Are Addressing It:

- Work groups are identifying key delays in procurement and developing ways to streamline the process, aiming to reduce project timelines.
- Collaborative efforts are underway to eliminate redundancies and inefficiencies in the procurement workflow, helping improve accuracy in cost estimates.
- Moving forward, we are looking to explore electronic bidding and e-documents to speed up approvals and simplify the process.

Response to Item #2

Limited Competition

Issue: Limited companies bid on City projects, reducing competition and potentially increasing costs.

How We Are Addressing It:

- Work groups will explore ways to create more opportunities for MBEs and WBEs.
- A centralized bidding website will be designed to make it easier for more vendors to access project opportunities.
- Communication and outreach with vendors will be enhanced to ensure potential bidders are aware of opportunities and participation is accessible.

Response to Item #3

Regulatory Reviews

Issue: Regulatory reviews and local mandates can delay projects and increase costs compared to other jurisdictions.

How We Are Addressing It:

- Outcome based RFPs will be used and can provide more flexibility while meeting regulatory requirements.
- Efforts are aimed at mapping out and streamlining regulatory processes to reduce delays.
- We are reviewing and modernizing regulatory and contracting requirements to improve efficiency and reduce project delays.