

Finance & Performance Committee Hearing



BALTIMORE CITY
DEPARTMENT OF
PUBLIC WORKS



Fiscal Information

Three Fiscal Years Comparison

1001 - General Fund						
Three Fiscal Years Comparison						
	FY21		FY22		FY23	
	Actual	Budget	Actual	Budget	Projection	Budget
Operating Expenses						
0 Transfers	0	-9,770,665	-7,200	-9,139,665	-9,503,709	-10,310,889
1 Salaries	30,396,256	37,867,329	34,089,629	39,035,995	42,158,085	40,656,660
2 Other Personnel Costs	12,034,067	13,189,646	14,883,956	15,012,422	15,939,539	15,211,067
3 Contractual Services	41,376,795	43,195,508	36,794,095	46,060,821	46,003,795	48,543,680
4 Materials and Supplies	2,436,413	2,596,352	2,777,510	2,993,826	3,551,036	3,142,904
5 Equipment - \$4,999 or less	324,979	437,825	421,310	551,730	2,660,277	815,839
6 Equipment - \$5,000 and over	1,151,261	270,477	360,262	857,209	120,488	899,871
7 Grants, Subsidies and Contributions	4,070,756	3,919,646	874,411	865,323	915,083	902,054
8 Debt Service	1,198,723	1,198,723	0	0	0	0
9 Capital Improvements	200,000	200,000	0	200,000	0	50,000
Total Operating Expenses	93,189,250	93,104,841	90,193,973	96,437,661	101,844,594	99,911,186

First Quarter FY24

Statement of Expenditures

	FY23		FY24			YTD %
	Projection	Budget	First Quarter	First Quarter	Budget	
Operating Expenses						
0 Transfers	-9,503,709	-10,310,889	-31,539	0	-8,401,458	0%
1 Salaries	42,158,085	40,656,660	11,651,614	11,160,960	39,611,425	28%
2 Other Personnel Costs	15,939,539	15,211,067	4,495,659	2,693,316	14,970,559	18%
3 Contractual Services	46,003,795	48,543,680	9,338,223	9,013,789	52,301,866	17%
4 Materials and Supplies	3,551,036	3,142,904	844,741	819,679	3,852,237	21%
5 Equipment - \$4,999 or less	2,660,277	815,839	117,918	406,870	895,534	45%
6 Equipment - \$5,000 and over	120,488	899,871	4,854	13,466	960,162	1%
7 Grants, Subsidies and Contributions	915,083	902,054	0	745	919,911	0%
9 Capital Improvements	0	50,000	0	0	53,350	0%
Total Operating Expenses	101,844,594	99,911,186	26,421,470	24,108,825	105,163,586	23%

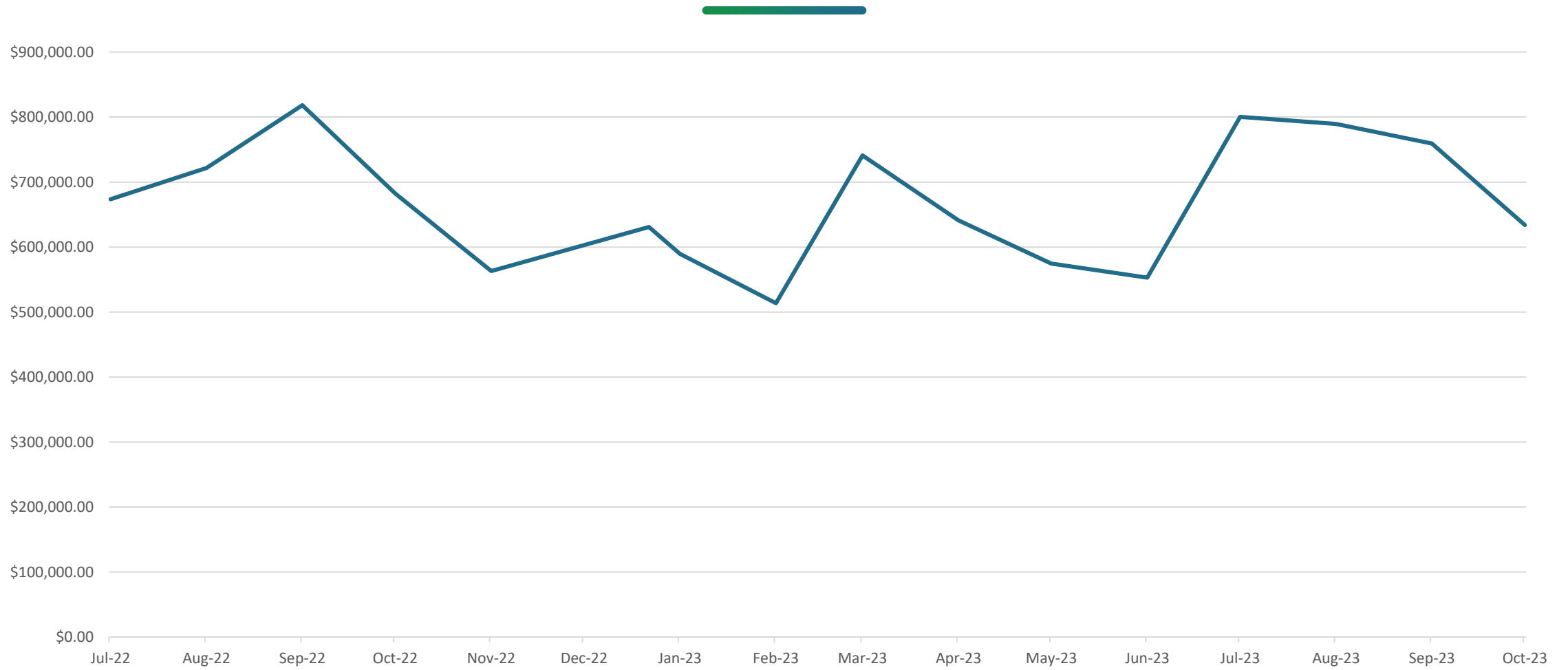


Vacancy & Overtime Information

Solid Waste Vacancy Information

Solid Waste	October 2023	October 2022
Total Positions	758	706
Total Filled	704	608
Total Vacant	54	98
Vacancy Rate	7.12%	13.88%

Overtime Information





Solid Waste Updates

Routine Services Truck Procurement

Vehicle Type	Quantity	Estimated Arrival
Front-end loaders (EZ Packs)	2	December 2023
	1	February 2024
	3	TOTAL
16-yard loaders (Rear Load Packers)	5	✓ July 2023
	11	January 2024
	3	February 2024
	3	March 2024
	4	April 2024
	15	May 2024
	21	July 2024
	18	TBD
	80	TOTAL
8-yard rear loaders (Mini Packers)	7	✓ August 2023
	8	January 2024
	15	TOTAL

Solid Waste in FY 2024 CIP

Guidelines for CIP Process

- CIP requests due to DOP in December 2023
- BSW received:
 - \$10.8 million total in FY 24
 - \$18.4 million total in FY 23

Projects	FY 24 CIP	Total Cost
Quarantine Road Landfill Expansion	\$3.0 million	\$ 96.8 million
Eastside Transfer Station	\$0.5 million	\$ 14.5 million
Aerated Static Pile Compost Facility (includes \$4.0 million State Grant)	\$5.0 million	\$ 8.0 million
Solid Waste Regulatory Compliance	\$2.0 million	\$ 14.1 million
Solid Waste Facility Health and Safety Improvements	\$0.3 million	\$ 1.8 million

Solid Waste Future Requests

Guidelines for CIP Process

- CIP requests due to DOP in December 2023
- BSW received:
 - \$10.8 million total in FY 24
 - \$18.4 million total in FY 23

Future Priority Projects	Total Cost
Quarantine Road Landfill Expansion	\$96.8 million
East Side Transfer Station	\$14.5 million
Eastern Sanitation Yard Renovation	\$ 5.3 million
Rail Transfer Station	TBD
Inner Harbor Facility Relocation	TBD



Water and Wastewater (Service 671, 673, & 675)

Engineering and Construction Management (Service 675) Performance Measures

Emergency projects (not included in FY24 budget)

- Tiffany Run sinkhole
- Cromwell Pump Station

Measure	FY24 Target	Year to Date
Linear feet of wastewater collection system rehabilitation/replaced	45,000	0
# of water quality complaints per 1000 water accounts	0.81	0.94
% of project tasks completed on time and within budget	50%	40%

Wastewater Management (Service 673) Performance Measures

Measure	FY24 Target	Year to Date
Million gallons of wastewater treated per day	200	168
Cost of treatment per million gallons	\$1,500	\$1,999
% of time in NPDES permit compliance	100%	100%
% of significant industrial users inspected and samples	100%	100%

Water Management (Service 671) Performance Measures

Emergency projects (not included in FY24 budget)

- Cromwell Pump Station
- Montebello 1 filter media replacement

Measure	FY24 Target	Year to Date
# of confirmed distribution system samples outside EPA/MDE compliance	0	0
Million gallons of water treated per day	200	208
# of Safe Drinking Water Act violations	0	0
Cost of treatment per million gallons	\$335	\$448



Water 4 All Update

Water4All Dashboard



Total Approved
Owners

3625

Total Approved
Tenants

656

Total Amount
Approved

\$3.8M

Total Amount Approved
to Home Owner

\$2.9M

Total Amount
Approved to Tenant

\$844.2K

Total Applications

9805

Total Tenants

3583

Total Owners

6222

Promise Pay

Active Plans

Metrics below pertain to *currently active* plans (not completed or canceled)

2,403

Active Plans

2,403

Residential

0

Commercial

\$1,382

Avg Plan Balance

\$953

Median Plan Balance

93%

Active Plans On Track

Customers who are on track (not past due) with their Promise Pay Plan.

Collected to Date

\$1,281,884

Payments Collected

14,687

Payments Processed

Scheduled

\$3,214,568

Scheduled to be Paid

196,528

Future Payments Scheduled

Payment Methods



- Debit Card 61.79%
- ACH 21.97%
- Credit Card 8.55%
- Prepaid Card 7.68%
- Venmo 0.01%



Fleet

Vehicle and Asset Replacement Overview

- Impacts of COVID-19
- Depleted Fleet
- Demand to meet new staff

Vehicle budgets

FY22, FY23, and FY24 Budgets have not changed substantially

Replacement Vehicles

Asset #	Vehicle Type	VIN	Acquired Cost	Acquired Date	Maintenance
038115	2003 STERLING L7500	2FZAATAK3 3AL98822	\$104,307.09	06/20/2003	\$399,116.64
038122	2003 STERLING L7500	2FZAATAK5 3AL98823	\$104,307.09	06/25/2003	\$410,555.59
038150	2003 STERLING L7500	2FZHATAK7 3AL68687	\$215,707.20	10/17/2003	\$394,727.94
068151	2006 STERLING Vactor 2100	2FZHATDC8 6AW69882	\$244,045.94	04/21/2006	\$361,053.12
088107	2008 INTERNATIONAL Vactor 211	1HTWGAAT8 8J052988	\$266,955.00	07/30/2008	\$381,682.90
088148	2009 INTERNATIONAL Vactor 211	1HTWGAAT4 9J140714	\$295,000.00	02/09/2009	\$372,524.42

CLASS TOTALS: **\$1,230,322.32** **\$2,319,660.61**

ASSET NUMBER COUNT:

Bureau	Aged Assets	Vehicles	Equipment
WWW	307	149	158
Solid Waste	83	42	41

*These totals do not include out-of-service assets that also need to be replaced.

Rentals

We are heavily relying on our rental contract to support operations.

Rental costs to date: \$1.6M

Year	Rental Cost
2021	60K
2022	\$1M
2023	\$500k