

# CAPITAL IMPROVEMENT PROGRAM FY24 BUDGET AND EXPENSES

City Council Hearing

December 7, 2023



## Capital Improvement Program Overview

- By City Charter, the Planning Commission must submit a recommendation for the six-year Capital Improvement Program (CIP) to the Board of Estimates
- The budget year of the CIP becomes the basis for the capital component of the Ordinance of Estimates, adopted by City Council
- The six-year CIP begins again each year.

2024

2025

2026

2027

2028

2029

2025

2026

2027

2028

2029

2030



## CAPITAL BUDGET

[CIP Reports & Resources | Department of Planning \(baltimorecity.gov\)](#)

### Capital Budget Resources

(FY): [2024](#) | [2023](#) | [2022](#) | [2021](#) | [2020](#) | [2019](#) | [2018](#) | [2017](#) | [2016](#) | [2015](#) | [2014](#) | [2013](#)  
[and prior](#)

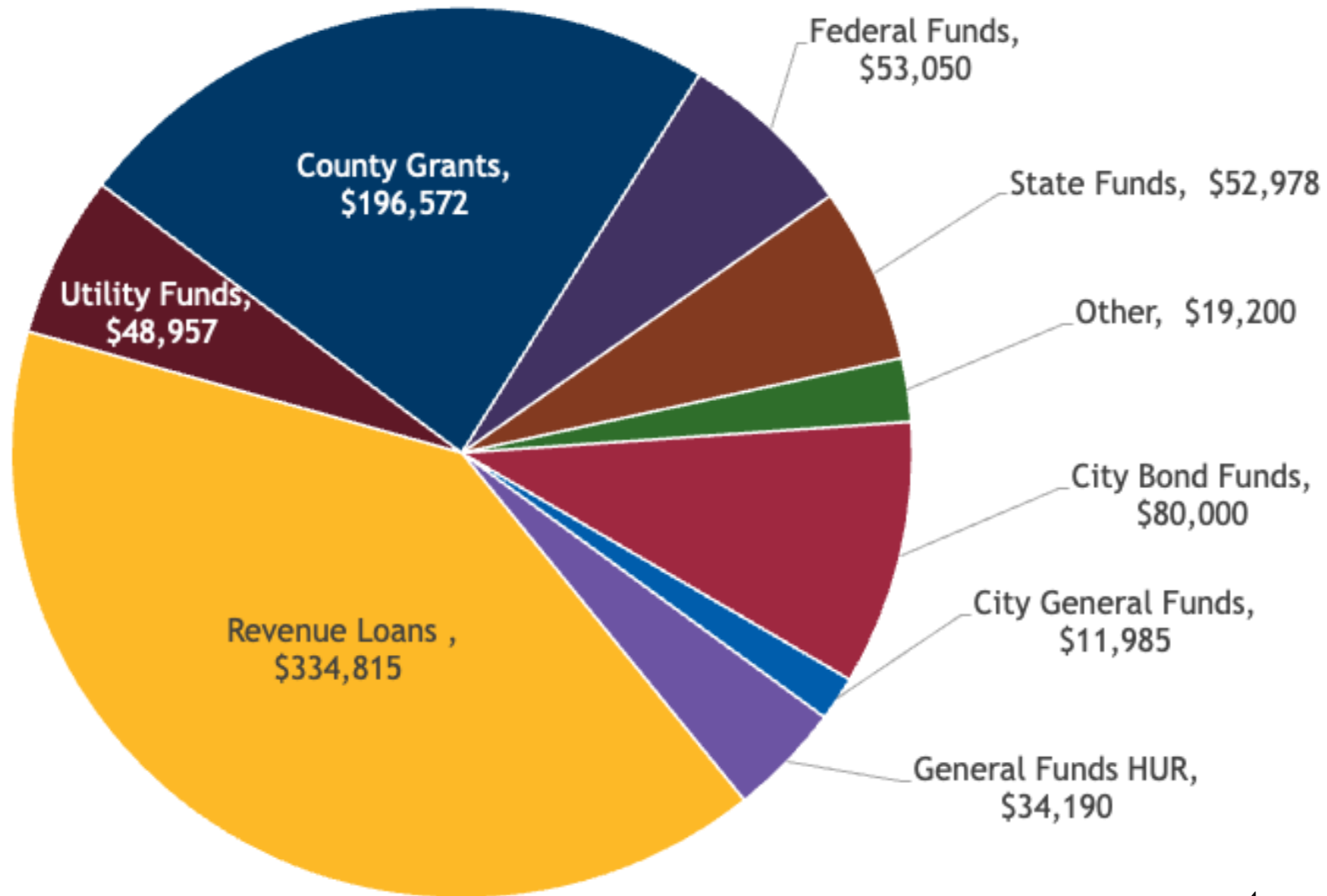
[Multi-Year Map of Projects \(2018-2023\)](#)

### Reports

- FY2024-2029 Six Year Program [PDF](#) | [XLS](#)
- FY 2024-2029 Project Fund Summary [PDF](#) | [XLS](#)
- FY 2024-2029 Agency Fund Summary [PDF](#) | [XLS](#)
- FY 2024-2029 Citywide Fund Summary [PDF](#) | [XLS](#)
- FY 2024-2029 Projects by Fund Source [PDF](#) | [XLS](#)
- FY 2024 Capital Budget Report [PDF](#) | [XLS](#)



# FY24 Capital Budget - \$831,747,000 Total



## CAPITAL BUDGET AND EXPENDITURE ANALYSIS LIMITATIONS

### Analysis Limitations:

- CIP budget information prior to FY22 is in Dynamics and only FY23 and forward capital expenses are available in Workday
- Through the conversion of financial data from Dynamics to Workday there were data errors that DOP and BAPS will work together to continue to address
- Specific details on the statuses for each of the 2500 active CIP projects requires coordination with the agencies



## FY24 CAPITAL BUDGET AND FY24 Q1 EXPENDITURE REVIEW

Capital budget appropriations and expenses are reviewed by the CIP team during CIP budget planning to inform allocations

### Capital Budget Analysis for FY24 Q1

- \$831.7M budgeted across 268 projects in FY24
- \$101M expended in FY24 Q1 on active agency projects
  
- Example for Libraries is below

Agency	FY24 Budget	FY24 Q1 Spend
Enoch Pratt Free Library	\$ 3,728,000	\$ 795,762
PRJ001888 923089 Forest Park Library Renovation Active	\$ -	\$ 14,119
PRJ002063 954010 Park Heights Library Active	\$ 3,728,000	\$ 81,622
PRJ002129 960003 Brooklyn Branch Roof Replacement	\$ -	\$ 350,021
PRJ002353 908122 Hamilton Branch Roof Replacement	\$ -	\$ 350,000



## FY24 Quarter 1 CAPITAL BUDGET AND EXPENDITURES BY AGENCY

Agency	FY2024 Budget	FY24 Q1 Spend
Enoch Pratt Free Library	\$ 3,728,000	\$ 795,762
General Services	\$ 27,660,000	\$ 2,950,489
Housing and Community Development	\$ 54,325,000	\$ 15,870,856
M-R Baltimore City Public Schools	\$ 19,000,000	\$ -
M-R Convention Complex	\$ 400,000	\$ 3,168
M-R Office of Information and Technology	\$ 5,000,000	\$ 1,430,206
Mayoralty	\$ 3,150,000	\$ 6,064,601
Police	\$ -	\$ 115,940
Public Works	\$ 600,084,000	\$ 55,918,276
Recreation and Parks	\$ 26,645,000	\$ 2,983,233
Transportation	\$ 91,755,000	\$ 14,839,395
<b>Grand Total</b>	<b>\$ 831,747,000</b>	<b>\$ 100,971,926</b>



## CAPITAL EXPENDITURE CONTEXT

### Recent Spending Challenges for Capital Nationwide and Locally

- Inflation
- Supply chain due to COVID 19
- Labor shortages in construction industry and in city agencies

### Capital Project Timeline and the Impact on Capital Budget Spending



- Due to limited funds, multiyear budgeting of projects before they can begin
- Length of procurement process for design and then again for construction
- Regulatory reviews (i.e. stormwater management, State DOT design review)
- Bidding/contracting process and local mandates increasing costs





### Potential Future Analysis:

- Appropriations by revenue category
  - Are available appropriations from GO bonds or some other federal or state source that has not been allocated?
- Appropriations by fiscal year
  - Are project balances from recent appropriations or older appropriations that have haven't been spent?
- Cost estimate of project
  - Have projects been fully funded or are still waiting for funding to begin?
- Status of project
  - Have projects begun construction or are they still in some state of planning or procurement?

