

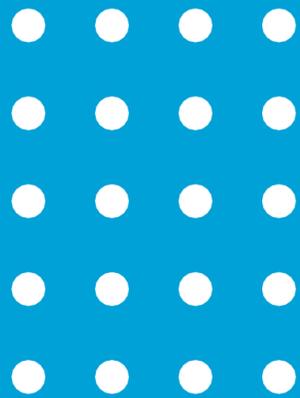
# Fiscal Year 2024 Budget Hearing

**MAY 30, 2023**



MAYOR'S OFFICE OF  
**RECOVERY  
PROGRAMS**  
BALTIMORE CITY

# Overview



# Background on the American Rescue Plan Act



AMERICAN  
RESCUE PLAN  
BECOMES  
LAW

President Biden signed the \$1.9 trillion American Rescue Plan Act (ARPA) into law on March 11, 2021. The U.S. Department of Treasury launched State and Local Fiscal Recovery Funds (SLFRF) which provides millions of dollars to state, local and tribal governments to respond to the COVID-19 pandemic.

- Interim Final Rule issued on May 17, 2021
- Final Rule issued on January 6, 2022



TREASURY  
ALLOCATES  
FUNDING

The U.S. Department of Treasury allocated \$641 million to the City of Baltimore and released guidance related to the use of funds. By law, **all funds must be committed by December 31, 2024, and fully expended by December 31, 2026.**



CITY  
ESTABLISHES  
RECOVERY  
OFFICE

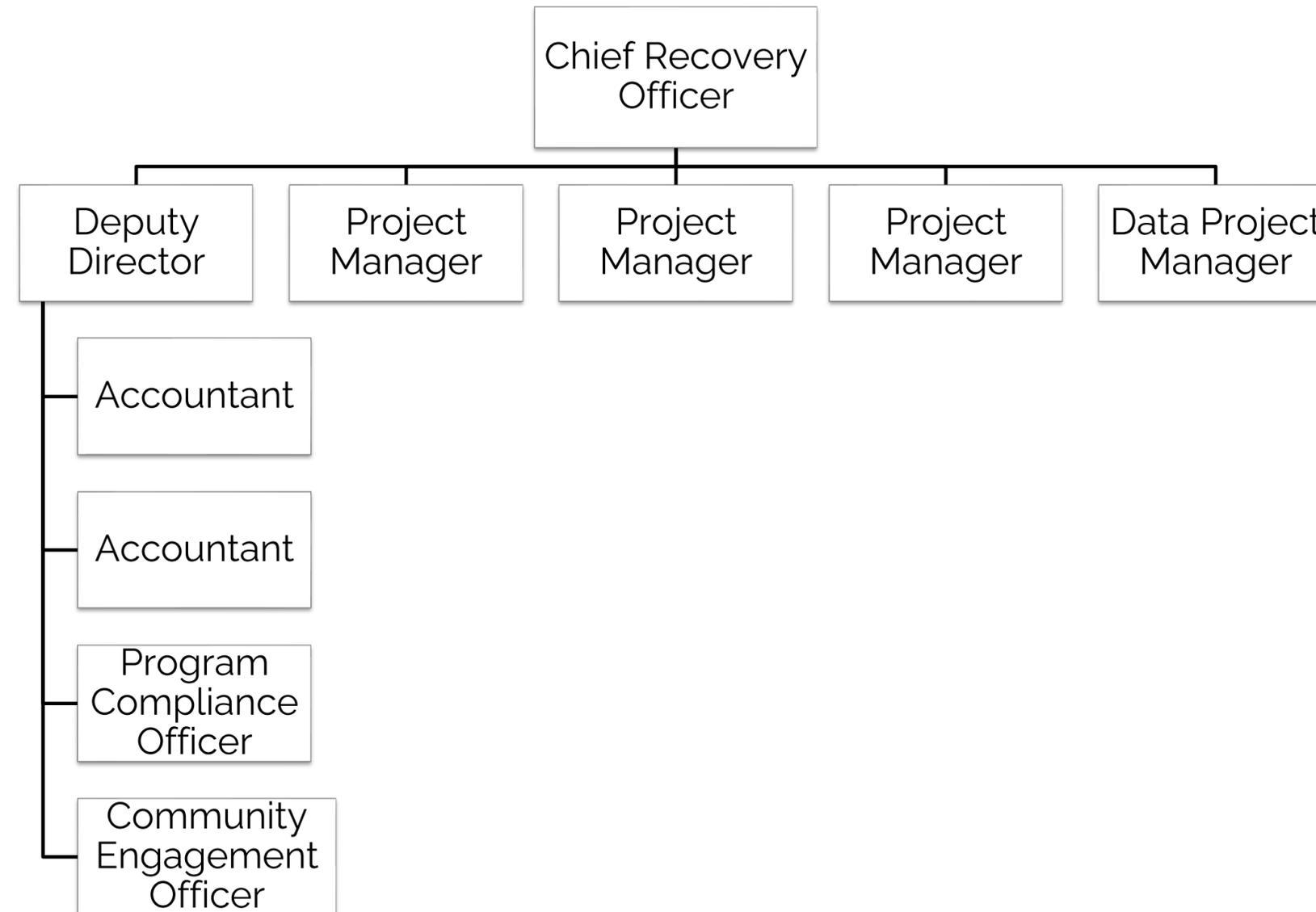
Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to oversee the use of funds and maximize impact for Baltimore residents.



# Recovery Office Structure



- Organizational structure: 10 FTEs
- 1 vacancy as of May 30, 2023



# Roles and Responsibilities



Implement

## Agency

**Lead.** Plan, implement, and complete initiatives as budgeted and planned, engaging partner organizations as needed.



Monitor

**Partner.** Collect and monitor financial and performance data, including that of subrecipients.



Collaborate

**Partner.** Engage with the Recovery Office, agencies, and City leadership.

## Recovery Office

**Support.** Track progress of funded projects and help address risks and barriers in project execution.

**Partner.** Report accurate financial and performance data to Treasury, monitor performance, and expenditures.

**Partner.** Increase communication across city agencies, quasi-government agencies, and nonprofits.

# ARPA Dashboard



## ARPA Reporting Center

Data Dashboard



The 2021 American Rescue Plan Act (ARPA) provided \$641 million to the City of Baltimore through the State and Local Fiscal Recovery Fund in response to the COVID-19 public health emergency and its negative economic impacts. The Mayor's Office of Recovery Programs was established to administer all aspects of ARPA funding and regularly reporting to the US Department of Treasury.

The Mayor's Office of Recovery Programs created this dashboard to share details regarding proposals submitted for funding, funded projects, and project performance. Please note, data contained in this dashboard differs from that reported to the Department of Treasury, as more technical and nuanced data are required for federal reporting. This dashboard includes information on funding proposals and funding allocations categorized by topical area to make it more user-friendly to the public. Data is updated regularly and is subject to change. If you have any questions regarding this information please email [ARPdata@baltimorecity.gov](mailto:ARPdata@baltimorecity.gov).

The following information was updated May 01, 2023



<https://arp.baltimorecity.gov/dashboard>

- Proposal information by entity type
- Commitments and expenditures by topic area
- Project progress

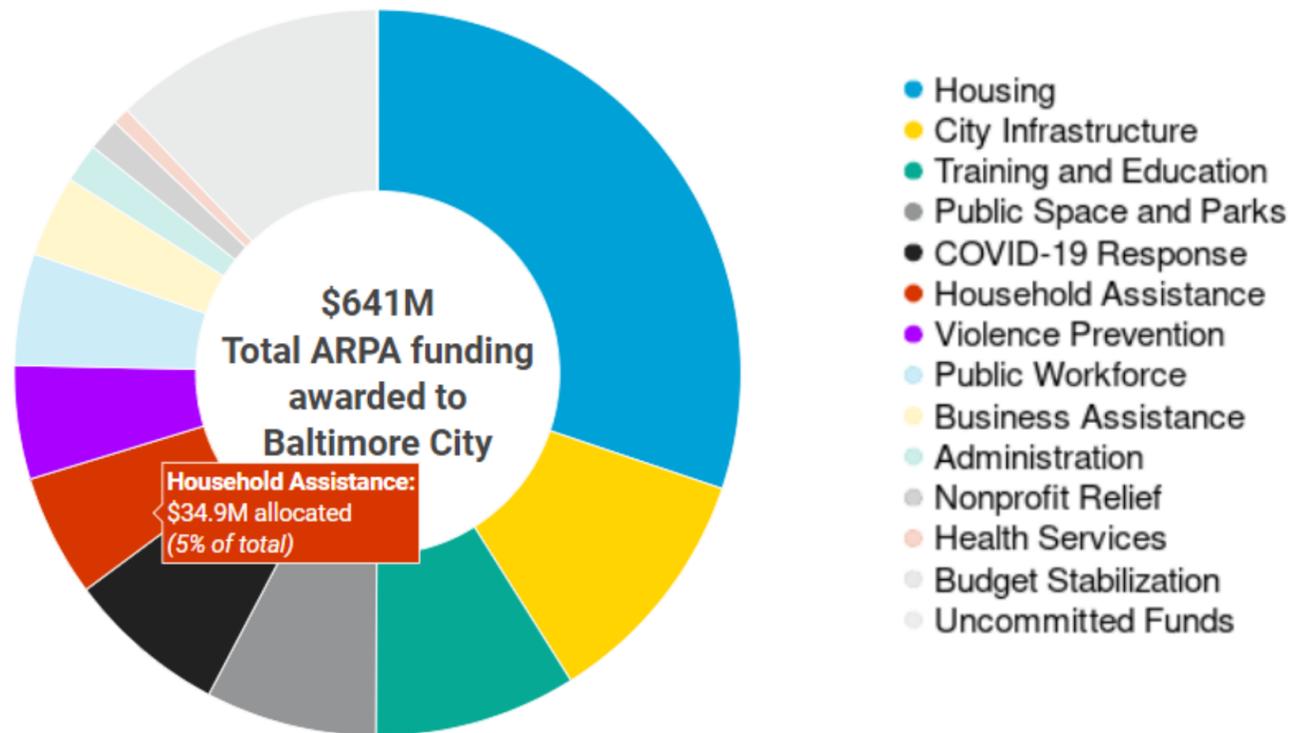


# ARPA Dashboard

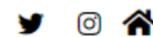


## Funding commitments as proportion of ARPA funding

Hover over chart slices to see commitments for each category and click to see category details.



Built and managed by the Mayor's Office of Recovery Programs



Housing City Infrastructure Training and Education

### Household Assistance

**\$34.9M committed to date**

24% has been spent through March 2023

Results include City Agencies, Quasi-Govt Agencies, & Nonprofits

'Household Assistance' currently includes these funding topics:

- Cash or In-Kind Assistance
- Child Care
- Food Assistance Programs

Organizations currently funded to address this topic:

- Baltimore Bikur Cholim
- Baltimore City Dept of Planning (DOP)
- Baltimore City Health Department (BCHD)
- Black Yield Institute
- CASH Campaign of Maryland (CASH Campaign)
- Family League of Baltimore (Family League)
- Leadenhall Baptist Church

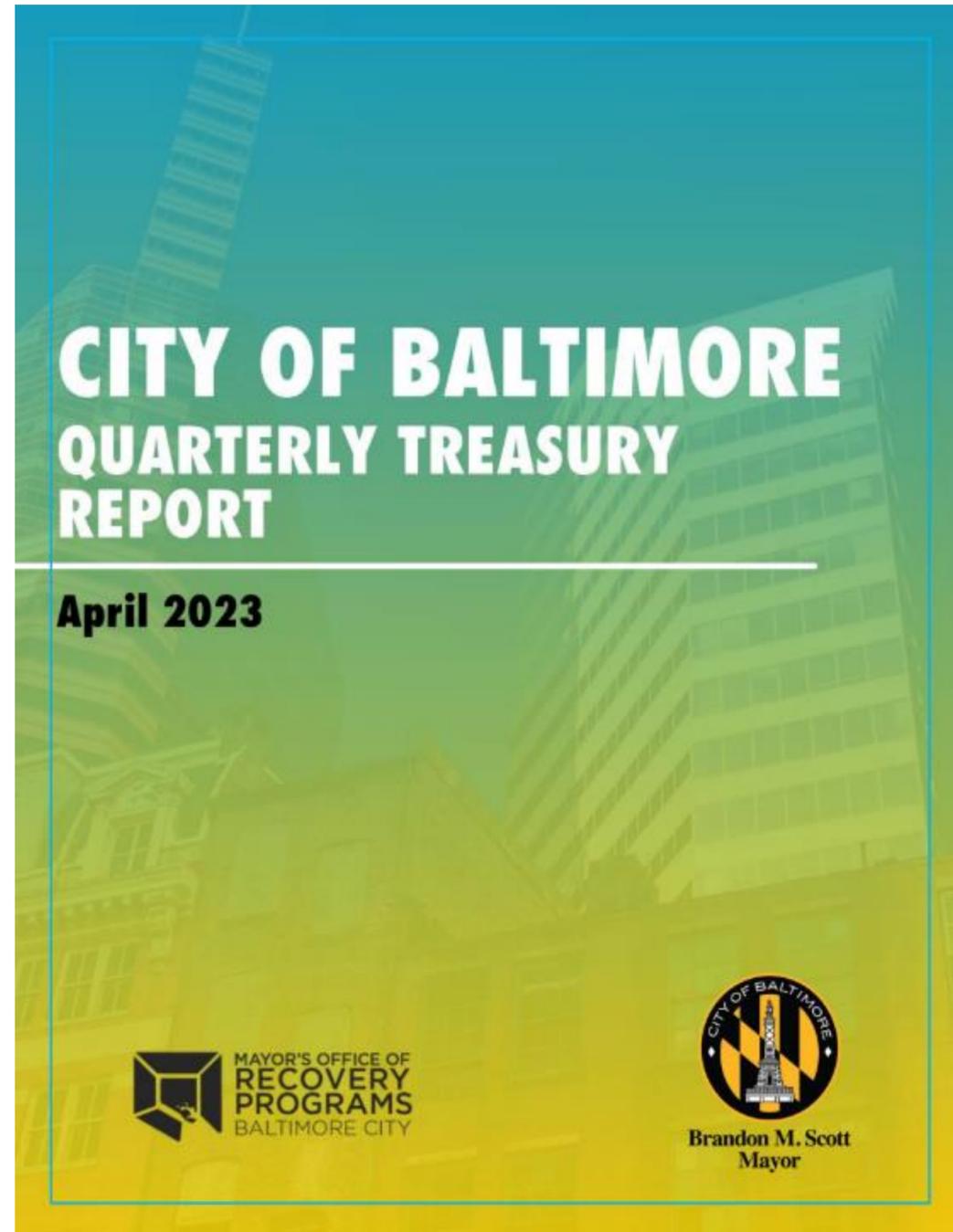
Breakdown of current commitments and expenditures

Commitment Description	Funding Recipient	Committed Amount
▶ Food Insecurity	BCHD	\$15.6M
▶ Food Insecurity	DOP	\$11.1M
▶ Guaranteed Income Payments	CASH Campaign	\$4.8M
▶ Relief Grants to Child Care Centers	Family League	\$2M
▶ South Baltimore Community Food Sovereignty Strategy	Black Yield Institute	\$1M
▶ Response to COVID and Health Needs	Baltimore Bikur Cholim	\$0.3M
▶ Pantry Project	Leadenhall Baptist Church	\$0.2M

[Explore Project Performance](#)

Close

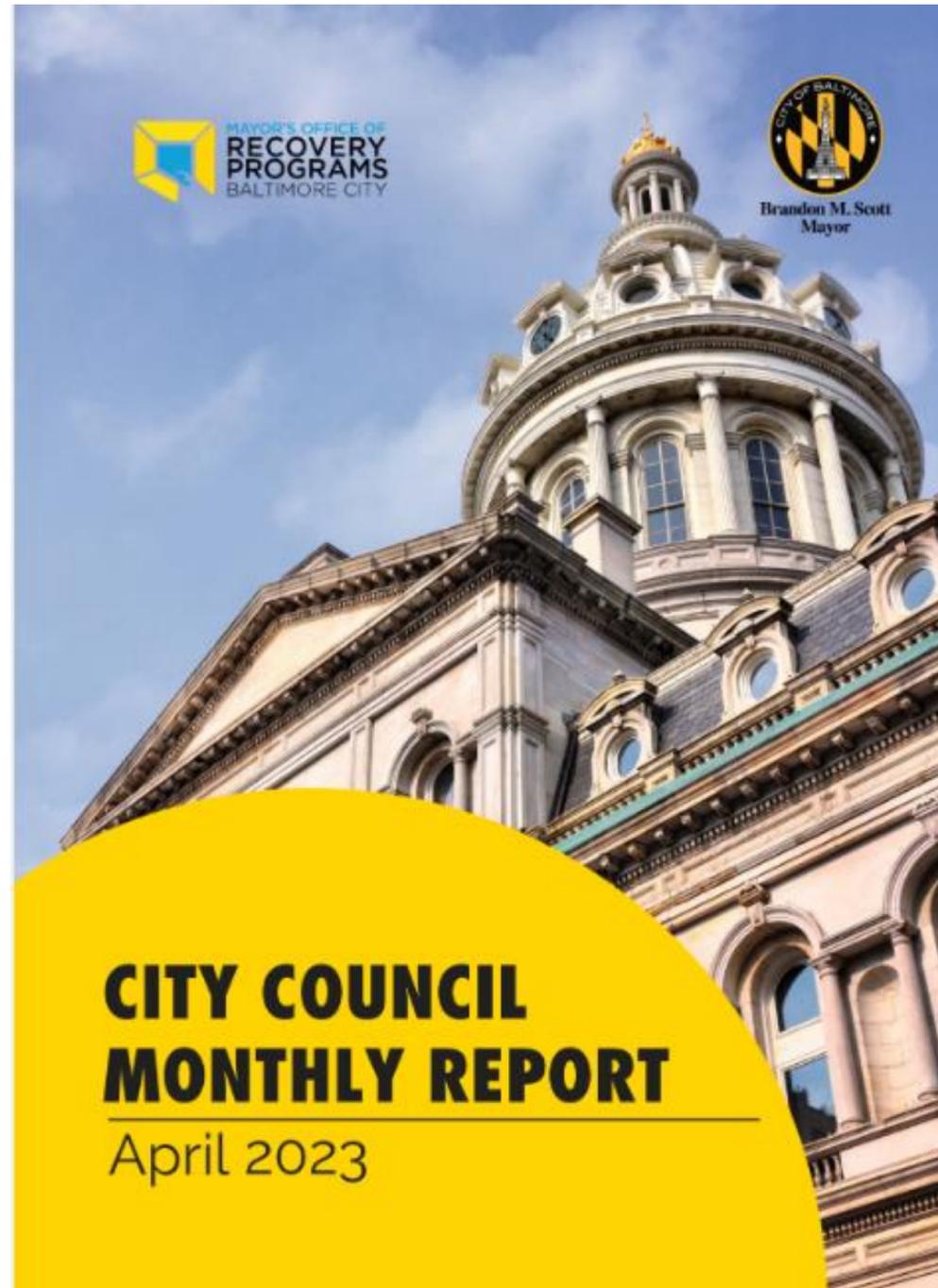
# ARPA Treasury Report



## Quarterly Treasury Report

- Available on ARPA website
- Submitted quarterly and annually
- Reviews obligations and expenditures
- Project information as reported to Treasury

# ARPA Council Report

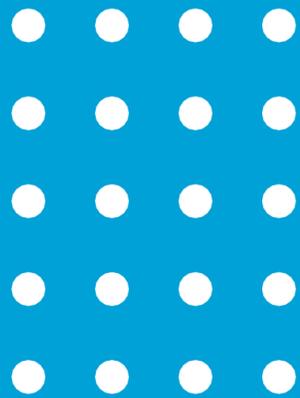


## Monthly Council Report

- Submitted monthly
- Available on ARPA website
- Reviews Commitments and expenditures
- Narratives on project progress



# Fiscal Year 2024 Budget



# Financial Terminology



Term	Description	Example
Commitment	<b>Total investment across all fiscal years.</b> Fully executed agreement with an agency and/or a formal public announcement including the total investment.	<i>MOED will receive \$30M for workforce development</i>
Obligation	<b>Budgeted amount for a specific fiscal year</b> as included in the executed agreement and reported to the U.S. Treasury.	<i>Of the \$30M committed, \$3.7M budgeted for FY 2022.</i>
Expenditure	<b>Amount charged to ARPA accounts.</b> Funding has moved to organization. Amount reported to treasury.	<i>MOED spent \$305K through April 2022 as charged to ARPA accounts.</i>



# Approach to Budgeting and Monitoring



- Budgets are based on agency estimates of project delivery
  - More aligned to capital budgets
  - Funds are obligated each fiscal year, but unexpended funds roll over each fiscal year until fully expended
- Consistent monitoring of expenditures against obligations
- Focus in FY24
  - Continue monitoring project implementation for all funded organizations
  - Provide technical assistance to funded organizations, such as guidance on compliance with applicable federal regulations
  - Modify project budgets as needs arise and economic conditions change to ensure all funds will be obligated and expended by the statutory deadlines

# Recovery Office Budget Overview – FY24

## Mayor's Office of Recovery Programs



- A total of 88 grants across 70 organizations have been issued since the inception of the Recovery Office
- A total of \$640.5M has been committed to various agencies and includes the administration of ARPA over multiple fiscal years and budget stabilization
- \$90.1M has been expended as of March 31, 2023
- Project budgets may be modified as needs arise and economic conditions change

# Recovery Office Administration Overview – FY24

## Mayor's Office of Recovery Programs



- Expenditures as of March 31, 2023: \$4,745,857
- Staffing costs cover the salaries and benefits for 10 employees
- Consultants provide technical assistance on the ARPA law and applicable federal regulations, and perform monitoring and compliance activities
- Other costs include software, office supplies, funding for interns, and funding for office space

Funding Area	FY23	FY24
Staffing	\$1,106,220	\$1,139,407
Consulting Services	\$1,925,496	\$900,000
Other	\$595,062	\$913,272
<b>Total</b>	<b>\$3,626,778</b>	<b>\$2,952,679</b>



# COVID-19 Public Health Response – FY24

## Baltimore City Health Department



### BCHD

- Expenditures as of March 31, 2023: \$9,995,956.
- The Public Health Emergency ended all FEMA reimbursement on May 11, 2023, which covered 90% of spending on all testing and vaccination expenses and staff, and PPE inventory. All other program areas were 100% charged to ARPA.
- BCHD completed RFAs for Vaccination, Communications, and IT and is actively engaged with the Bureau of Procurement for food insecurity contracts.
- BCHD has continued to ramp down contact tracing staff, who are now focused on outbreak investigations.

Funding Area	FY23	FY24
Communications	508,820	508,820
Contact Tracing	7,246,698	4,496,698
Food Insecurity	6,207,076	3,507,076
Miscellaneous	198,962	113,962
Operational Support	1,628,149	1,585,649
PPE	2,786,487	2,286,487
Testing	5,006,331	2,464,487
Vaccination	2,238,276	1,742,935
Vulnerable Communities	424,578	424,578
<b>Project Total</b>	<b>26,245,377</b>	<b>17,130,692</b>



# Violence Prevention – FY24

## Mayor's Office of Neighborhood Safety and Engagement



- Expenditures as of March 31, 2023: \$3,013,932.
- To date, MONSE has selected 62 organizations for grants or contracts totaling \$32,188,361 (across multiple fiscal years)
- Returning Citizens Behind the Wall partnership with DPSCS and BCRP started, which will serve 500 participants annually.
- GVRS work currently covers the Western and Southwest Districts and will expand to other districts throughout the year

Funding Area	FY23	FY24
Administration	\$1,957,073	\$2,049,858
Community Safety	\$1,500,000	\$0
Gun Violence	\$7,825,000	\$7,250,000
GVRS Transitional Employment	\$2,500,000	\$2,500,000
Neighborhoods	\$575,000	\$575,000
Re-entry Services	\$3,692,448	\$202,448
Victim Services	\$479,540	\$479,540
Youth and Trauma	\$1,505,000	\$1,000,000
<b>Total</b>	<b>\$20,034,061</b>	<b>\$14,056,846</b>

# Job Training & Workforce Development – FY24

## Mayor's Office of Employment Development



- Expenditures as of March 31, 2023: \$5,138,210
- There are 7,700 approved applicants for Summer 2023. YouthWorks Fall and Summer Internships will launch this fall
- 205 residents benefited from small business wage subsidies supported by Baltimore City ARPA funds
- 193 residents enrolled in occupational training through Train Up
- 98 residents have received subsidized employment through Hire Up

Funding Area	FY23	FY24
Administration	1,715,012	1,751,915
Hire Up	2,464,785	2,586,971
Train Up	2,377,193	5,138,057
YouthWorks	1,195,257	600,930
Workforce Supports	4,007,776	3,869,782
<b>Project Total</b>	<b>11,760,023</b>	<b>13,947,655</b>

# Economic Recovery Fund – FY24

## Various Fiscal Agents



- Expenditures as of March 31, 2023: \$25,000,000 (disbursed to ERF partners in FY22)
- All funds fully expended by 4 of 5 fiscal agents
- Baltimore Development Corporation
  - \$11.7 million disbursed to BDC
  - 221 businesses received awards in Round 1
  - 275 business will receive awards in Round 2
  - A total of 496 businesses will receive funds totaling \$8,524,669. across both rounds.
  - \$4.85 million has been received by businesses to date

Funding Area	FY22
Nonprofit Relief	8,300,000
Small Business Relief	11,700,000
Individual Artists Relief	500,000
Child Care Center Relief	2,000,000
Hotel Relief	2,500,000
<b>Project Total</b>	<b>25,000,000</b>

# Broadband – FY24

## Mayor's Office of Broadband and Digital Equity



- Expenditures as of March 31, 2023: \$1,159,466
- 10 BCRP recreation centers have been connected to the City's broadband network using ARPA funding. 10 more remain.
- Digital Equity Fund launched in April 2023 - \$1M in the current application cycle
- Pratt Library received \$4.4M through this allocation for digital equity initiatives
- Bmore Connected launched this month
- The Phase II project plan and budget are being reviewed and will be released by Fall 2023

Funding Area	FY23	FY24
Broadband - Phase I	3,770,048	453,164
Equity Fund	1,541,490	1,733,510
Broadband - Phase II	0	0
Pratt Library	0	0
<b>Project Total</b>	<b>5,311,538</b>	<b>2,186,674</b>

# Recreation & Parks – FY24

## Department of Recreation and Parks



- Expenditures as of March 31, 2023: \$144,474
- Project Overview – 35 Total
  - 7 Athletic Courts
  - 20 Playgrounds
  - 3 Pools
  - 3 Rec Centers
  - 2 Trails
- Construction has started on some Athletic Courts, and Requisitions to order playground equipment have been created
- Pool and Rec Center projects are in design, with 2 pools ready to bid for construction.

Funding Area	FY23	FY24
Administration	681,417	684,417
Athletic Courts	2,197,684	0
Contingency	4,223	0
Playgrounds	5,050,000	0
Pools	9,950,000	0
Recreation Centers	19,875,000	0
Trails	1,000,000	0
<b>Project Total</b>	<b>38,758,324</b>	<b>684,417</b>

# Guaranteed Income Pilot – FY24

## CASH Campaign of Maryland, Inc



- Expenditures as of March 31, 2023:  
\$2,400,000 (disbursed to CASH Campaign)
- 200 families are enrolled in the pilot. Many participants have reported improved housing and working circumstances.
- 178 women and 22 men are enrolled. Average household income: \$1,388. 26 participants identified as being unhoused.

Funding Area	FY23	FY24
Participant Stipends	2,400,000	1,200,000
<b>Project Total</b>	<b>2,400,000</b>	<b>1,200,000</b>

# Clean Corps – FY24

## Department of Planning



- Expenditures as of March 31, 2023: \$5,464,429
- The partnership between grantees and MOED has provided workforce support for workers and families
- Clean-up work will result in a significant decrease of code enforcement complaints for violations such as junk, trash, and debris and tall, grass, and weeds
- 44 employees hired across the 16 neighborhood organizations

Funding Area	FY23	FY24
Administration	965,391	1,042,989
Clean Corps	4,215,750	4,599,000
Workforce Supports	203,259	221,737
<b>Project Total</b>	<b>5,384,400</b>	<b>5,863,726</b>

# Food Insecurity – FY24

## Department of Planning



- Expenditures as of March 31, 2023: \$901,088
- BIPOC Local Food Production - Contract approved with Farm Alliance of Baltimore, Inc.
- Farmers Markets Incentives – Contract approved with Farms and Food Access for a Resilient Maryland Foundation Inc.
- Online SNAP – Technology platform for incentives in final stages of development with 3 contracts approved with vendors
- Produce Boxes – 32 sites have received approximately 1.6 million lbs. of produce boxes for residents in food deserts
- Produce Rx – Contract approved with MedStar Harbor Hospital to provide medically tailored meals for Baltimore residents

Funding Area	FY23	FY24
BIPOC Food Supply Chain	726,000	444,500
Farmers Markets Incentives	150,000	150,000
Food Distribution	1,528,800	1,528,800
Food Insecurity Project	140,000	140,000
Online SNAP	1,270,400	1,554,800
Prescription Incentives	150,000	150,000
<b>Project Total</b>	<b>3,965,200</b>	<b>3,968,100</b>

# Homeless Services – FY24

## Mayor's Office of Homeless Services



- Expenditures as of March 31, 2023: \$190,880
- Programs focus on creating new affordable housing, bringing existing units into the pipeline, rapid rehousing, shelter diversion, and shelter acquisition
- 4 out of 5 Interagency Agreements are in place with MOHS
- 2 programs have launched and 2 will launch in FY24
- There has been extensive collaboration with DHCD to plan the Housing Accelerator Fund and align it with HOME ARP funds, a different federal grant

Funding Area	FY23	FY24
Shelter Demobilization	3,450,445	1,752,730
Housing Navigation	2,024,581	2,042,181
Flex Fund	673,959	869,896
Housing Accelerator & Shelter Assistance	0	0
<b>Project Total</b>	<b>6,148,985</b>	<b>4,664,807</b>

# Performance Management – FY24

## Office of Performance and Innovation



- Expenditures as of March 31, 2023: \$90,394
- Onboarded 3 staff members to develop multi-agency coordination for project
- Conducted working sessions to identify and initiate templates to build agency specific performance measures
- Working with 16 city agencies in performance planning drafting and finalizing process

Funding Area	FY23	FY24
Performance Management Team	348,919	388,919
<b>Project Total</b>	<b>348,919</b>	<b>388,919</b>

# Arts and Cultural Festival – FY24

## Baltimore Office of Promotion and the Arts



- Expenditures as of March 31, 2023:  
\$250,000 (disbursed to organization)
- Actively working to engage MWBE service contractors to support Artscape through RFP's and direct contracts
- Developing program activities including planning and catering for Artscape VIP Party, multi-media services, print fabrication, sound production, and direct contracts for performing artists and commissioned visual artists

Funding Area	FY23	FY24
Arts and Cultural Festival	500,000	0
<b>Project Total</b>	<b>500,000</b>	<b>0</b>

# Affordable and Vacant Housing – FY24

Department of Housing and Community Development and Partner Agencies



- Expenditures as of March 31, 2023: \$1,554,927.
- 120 vacant acquisitions in progress and 37 emergency vacant demolitions on schedule for the Impact Investment Areas Neighborhood Relief Fund
- Groundbreaking for Phase 2 of Uplands Redevelopment took place this spring; 22% of infrastructure completed
- Approximately 22 renters/homeowners in queue with completed work scopes with the ARPA allocation

Funding Area	FY23	FY24
Blight Elimination	15,221,876	4,398,688
Capital Investment	30,712,378	3,428,327
Resident Protection	0	0
<b>Project Total</b>	<b>45,934,254</b>	<b>7,827,015</b>



# Nonprofit Investments – FY24

## Various Organizations



- Expenditures as of March 31, 2023: \$12,775,604 (disbursed to organizations)
- Funding was awarded to 45 nonprofits totaling \$43.4 million for projects that align with the Mayor's Action Plan Pillars:
  - \$20.8 million to 13 nonprofits for the creation of affordable housing and other housing services
  - \$9.8 million to 15 nonprofits for education, after-school Programming, youth Enrichment, and workforce development
  - \$5.8 million to 7 nonprofits for public space and park projects
  - \$4.1 million to 4 nonprofits for small business assistance and nonprofit relief
  - \$1.5 million to 3 nonprofits for food assistance
  - \$1.5 million to 3 nonprofits for health services and violence prevention

Funding Area	FY 23	FY 24
Nonprofits	16,340,716	21,295,340

# Immigrant Services – FY24

## Mayor's Office of Immigrant Affairs



- Expenditures as of March 31, 2023: \$1,493,106 (disbursed to fiscal agent)
- All funds are being subgranted to the Baltimore Civic Fund.
- **Baltimore New Americans Access Coalition (BNAAC)**
  - Agreements have been executed with 7 partner organizations, including BCF.
  - Partners have started enrolling family participants for benefits navigation, and legal referrals.
- **Language Access**
  - Project manager has been onboarded.
  - Beginning outreach to agencies for ARPA communications, resources, and documents for translation.

Funding Area	FY23	FY24
BNAAC	1,500,895	1,868,921
Language Access	158,350	168,885
<b>Project Total</b>	<b>1,659,245</b>	<b>2,037,806</b>



# Library HVAC Upgrades – FY24

## Department of General Services



- Expenditures as of March 31, 2023: \$0
- DGS will utilize \$4.25 million to make capital improvements to HVAC systems at City libraries to meet the CDC-recommended ventilation standards and address repair issues.
- Library locations will be selected based on various criteria, including system condition, equity considerations, number of library users, and energy usage of existing equipment.
- DGS is currently waiting for contractors to provide bids by June 8, 2023.

Funding Area	FY 23	FY 24
HVAC Repair & Replacement	2,126,230	2,123,770
<b>Project Total</b>	<b>2,126,230</b>	<b>2,123,770</b>

# BPD Fleet – FY24

## Department of General Services



- Expenditures as of March 31, 2023: \$0
- The Department of General Services will use the funding to purchase 100 hybrid vehicles for the Baltimore Police Department (BPD)
- 100 hybrid vehicles have been ordered for the Baltimore Police Department. DGS is awaiting the delivery of the vehicles. Funds will be expended at time of delivery.

Funding Area	FY23	FY24
BPD Fleet	6,450,000	0
<b>Project Total</b>	<b>6,450,000</b>	<b>0</b>

# Project Evaluation—FY24

## University of Baltimore and Morgan State University



- Expenditures as of March 31, 2023: \$205,774
- UB and MSU prepared multiple analyses to assist the Administration with funding decisions
- UB is helping to identify ARPA projects for program evaluation to help inform what programs and services should continue post-ARPA
- UB assisted in reporting to Treasury through documenting the City's use of evidence-based interventions
- UB is collaborating with the Recovery Office to develop and release ARPA Impact Indicators

Funding Area	FY 23	FY 24
Project Evaluation	134,506	0
<b>Project Total</b>	<b>134,506</b>	<b>0</b>



# Baltimore Digital—FY24

## Office of the Chief Data Officer



- Expenditures as of March 31, 2023: \$37,152
- Team of 4 is fully staffed as of March 2023
- Supporting the redesign of the City of Baltimore website
- Leading a project to digitize the Special Events permitting process
- Identifying use cases alongside City agencies with a focus on modernizing processes that are public-facing – e.g., Office of Emergency Management and communication with seniors

Funding Area	FY23	FY24
Civic Design Team	466,008	618,336
Technology & Consulting	127,320	120,000
Training & Professional Dev.	10,000	10,000
<b>Project Total</b>	<b>603,328</b>	<b>748,336</b>



# Budget Stabilization Programming – FY24



- Expenditures as of March 31, 2023: \$173,262
- The full \$80M allocation for Budget Stabilization has been programmed
- The majority of funding will address capital needs and City services
- Details about each project will be available upon budget finalization and agreement execution

Funding Area	Commitment
Capital Projects (DOT/DGS)	40,000,000
Department of Public Works	15,000,000
Arts, Culture, and Tourism	7,302,866
BCIT Laptop Refresh	5,600,000
Park Heights Library	3,000,000
Public Markets	3,000,000
ARPA Administration	2,000,000
General Fund Restoration	2,745,000
Fiscal Officers (9)	1,352,134
<b>Project Total</b>	<b>80,000,000</b>



# Capital Projects

## DGS and DOT



- Expenditures as of March 31, 2023: \$0
- \$12.9M is allocated to the Department of General Services
  - City Building Improvements include the replacement of the City Hall roof and renovation of the Northwest Community Action Center
- \$27.1M is allocated to the Department of Transportation
- Readiness and ability to complete projects by the statutory deadlines are critical factors when selecting projects

Project		Amount
City Building Improvements		9,350,000
Hamilton Library HVAC Replacement	\$12.9M to DGS	1,750,000
Herring Run Library HVAC Replacement		1,800,000
ADA Projects		15,935,000
Sidewalk Reconstruction Repair	\$27.1M to DOT	1,165,000
Street Resurfacing		10,000,000
<b>Total</b>		<b>40,000,000</b>

# Fully Expended Grants

## Multiple Organizations



### Lexington Market

- Funds fully disbursed to organization: \$4,917,957
- 45 occupied stalls in Lexington Market
- Approximately \$3 million in total merchant revenue as of March 31, 2023
- 85% Black, Minority and Women Owned Businesses (23 Minority-Owned businesses, 12 Women-Owned businesses)

### Vaccine Incentives for City Employees

- All funds were spent in FY22: \$10,444,760

### Economic Recovery Fund

- All funds disbursed and fully expended by 4 of 5 fiscal agents in FY23:
  - Baltimore Civic Fund - \$8.3M
  - Visit Baltimore - \$2.5M
  - The Family League of Baltimore City - \$2M
  - Baltimore Office of Promotion and the Arts - \$500k

# Risk Assessment Framework



- Risk assessment are **required** for federal grants: 2 CFR 200.206
- Risk levels were based on program complexity, grant management experience, award size, program administration, single audit findings and internal controls
- Risk levels are assigned at the organization level. If an organization with multiple projects has at least one project deemed medium/high risk, then monitoring is conducted at the medium/high risk to streamline communication and monitoring efforts
- Risk levels will be reviewed and adjusted, as needed, periodically.



Risk levels as of December 2022:

- 43 entities are categorized as low-risk
- 24 entities are categorized as medium/high risk

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