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BALTIMORE CITY COUNCIL BUDGET AND APPROPRIATIONS COMMITTEE

Mission Statement

The Budget and Appropriations Committee (BA) is responsible for ensuring taxpayer dollars are expended prudently and equitably. BA will exercise regular oversight of the funding and spending practices of City agencies, the City's budget, expenditures, loans, and other financial matters. The committee's areas of jurisdiction include all budgets & appropriations, taxation, financial services, consumer protection, audits, and the Comptroller's Office.

The Honorable Danielle McCray

Chairwoman

PUBLIC HEARING

TUESDAY, FEBRUARY 4, 2025 10:00 AM

COUNCIL CHAMBERS

Legislative Oversight LO25-0001

Quarterly Budget Hearings

- Bureau of Budget & Management Research
- Planning Capital Budget
- Baltimore City Public Schools

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Effective: 01/13/25

CITY OF BALTIMORE

BRANDON M. SCOTT, Mayor



OFFICE OF COUNCIL SERVICES

LARRY E. GREENE, Director 415 City Hall, 100 N. Hulliday Street Baltimore, Maryland 21202 410-396-7215 / Fax: 410-545-7596 email: largy,greene@haltimorecity.gov

BILL SYNOPSIS

Committee: Budget & Appropriations

Legislative Oversight # LO 25-0001

Quarterly Budget Briefings

Bureau of Budget and Management Research (BBMR) Capital Budget Baltimore City Public Schools (BCPS)

Sponsor:

Councilmember McCray, et al

Introduced:

January 13, 2025

Purpose:

For the purpose of calling on representatives from the Finance Department's Bureau of Budget and Management Research (BBMR), the Department of Planning (Capital Budget), and Baltimore City Public Schools (BCPS) to provide a briefing to the City Council on the financial performance and level of spending against the approved budgets.

Effective: This Legislative Oversight does not require a committee vote and will remain active until the end of the term.

Agencies Reporting

Finance – Bureau of Budget and Management Research	PowerPoint Presentation to be shown
Department of Planning - Capital Budget	PowerPoint Presentation to be shown
Baltimore City Public Schools	PowerPoint Presentation to be shown

Analysis

Current Law

Baltimore City Code – Article 1, Subtitle 1-City Council, 1-6

§ 1-6. Agencies to provide legislative information.

It shall be the duty of the head of every City department or bureau established by the Baltimore City Charter or by ordinance to provide all technical materials, plats, drawings, and information that are requested by any member or the President of the City Council for the purpose of introducing legislation into the Council.

(City Code, 1976/83, art. 1, §6.) (Ord. 76-080.)

Background

On Thursday, October 3, 2024, representative(s) from the <u>Bureau of Budget and Research Management (BBMR)</u>, <u>Department of Planning and Baltimore City Public Schools</u> came before a committee of the Baltimore City Council to provide a briefing(s) on the financial performance and level of spending against their approved budget(s).

Following are notes from the hearing from that hearing:

Major Speakers

- Laura Larsen, Bureau of Budget and Management Research BBMR
- Chris Ryder, Department of Planning
- Sara Paranilam, Department of Planning
- Maryann Cox, Baltimore City Public Schools
- Cyndi Smith, Baltimore City Public Schools, Facilities Planning, Design and Construction

Major Issues Discussed

- 1. The representatives from BBMR gave a PowerPoint Presentation for Fiscal Year 2024 Closeout: July 1, 2023 through June 30, 2024. *A copy is attached*. She also talked briefly about the Supplemental Appropriations that would be submitted to the Council for approval.
- 2. The representative(s) from the Department of Planning gave brief remarks and showed a PowerPoint Presentation: Capital Improvement Program Fiscal Year 2024 Budget and Expenses. A copy is attached.
- 3. The representatives from the Baltimore City Public Schools showed two (2) PowerPoint Presentations:
 - o 1. Fourth Quarter Fiscal Year 2024 Budget Briefing Update, and
 - 2. Fiscal Year 2026 Capital Improvement Requests and Major Projects Updates
 Copies are attached.
- 4. Committee/council members asked questions, stated concerns, and made comments. Some highlighted topics of discussion, comments and/or concern were:

o **BBMR**

- Overspending (Supplemental Appropriations)
 - How do you plan to monitor the agencies who exceeds their budget?
 - Per Laura Larsen (Overtime monitoring will be a challenge for some agencies)
- Overtime and Vacancies
 - We know that vacancies affect overtime costs talk about this!
- Policy-making decisions for fiscal year 2026 talk about this!
- Year-End Fund Balance Transfers
 - What is the source for same? Talk about this!
- Investment Earnings How do we (the City) plan to keep the surpluses in investment earnings in the future?
- Requested by Councilwoman Porter:
 - Provide an update on Comcast negotiations and all meetings held thus far.
- Highway User Funds
 - We need to start having more conversations about these funds
 - We need to start talking now! Talk a little more about these funds

- Actual Budget versus Actual Spending versus Projected Spending
 - How are you changing your methodology over time to address changes in spending and/or projections? Such as having certain checkpoints for same!

Capital Budget

- Requested by Councilwoman Ramos:
 - What is the possibility of moving funding (transfer) around? And, if so, what would be the process?
 - After evaluating the possibility of moving/transfer funding around Provide what the process for same will be.
- Suggestion/Request:
 - The City Council should be more active in the CIP budget process; in a more proactive way; to be able to ask questions before the process is over!

o Baltimore City Public Schools

- Air Conditioning in City Schools
 - What is the status of the air conditioning? (Answer: All city schools now have air conditioning in the buildings)
- City College What is the status of the upgrades there? Such as: windows, air, and etc.)?
- 5. Hearing called to recess.

Further Study

Yes, see all requests above highlighted in both "red and yellow" above.

On Tuesday, February 4, 2025, representatives from BBMR, Department of Planning and BCPS will come before the committee and/or councilmembers to provide a briefing(s) on the financial performance and level of spending against approved budgets.

Additional Information

Fiscal Note: See PowerPoint Presentations – to be shown during the hearing.

Information Source(s): Notes taken during the October 3, 2024 hearing.

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Analysis by: Marguerite M. Currin Direct Inquiries to: (443) 984-3485

Analysis Date: January 30, 2025

Dog 2 of 2

BBMR POWERPOINT OCTOBER 3, 2024

SEE ATTACHED

Fiscal 2024 Yearend Summary

Bureau of the Budget & Management Research City Council Briefing

October 3rd, 2024





Fiscal 2024: Yearend Results (Preliminary & Unaudited)

Fiscal 2024 Yearend Position: \$58.3 Million Surplus

Key Takeaways

- Strength from General Fund revenue is absorbing the overall expenditure deficit.
- The expenditure deficit is primarily driven by:
 - Service levels exceeding the budgeted amount
 - Purchasing activity crossing multiple fiscal years

Fund Balance

• The Fiscal 2024 budget assumed utilizing \$30 million from the City's unassigned fund balance. Based on preliminary estimates, we will not need to draw any fund balance for Fiscal 2024.

Outstanding Transactions

 There are outstanding expenditure and revenue entries that will impact these numbers prior to the completion of Fiscal 2024 closeout.

Revenue

\$77.0M SURPLUS

Expenditures

\$18.7M DEFICIT

+3.5% Variance

-0.8% Variance



Fiscal 2024

General Fund Revenue Overview





Fiscal 2024: Revenue Summary

Changes from 3rd Quarter

• Overall revenue surplus is **\$32 million higher** than projected at the 3rd Quarter.

Property Tax

 Revenues came in higher than previously projected driven by improvements in the collection rates.

Income Tax

• Final disbursements higher than previously projected based on final State reconciliation.

Highway User Revenue & Investment Earnings

- Projections for Highway User Revenue consistent with previous projections. Higher allocation driven by corporate income tax & titling tax.
- Investment Earnings up based on national interest rates and the City's cash on hand balance.

FISCAL 2024 UNAUDITED YEAR-END





Revenue Highlights

FY 2024 General Fund Revenue: Breakout by Category

(In Millions)

REVENUES	FY 2024 Budget	FY 2024 Yearend	Surplus/ (Deficit)
Local Taxes	\$1,717.9	\$1,777.4	\$59.5
State Collected Taxes	\$193.4	\$203.0	\$9.6
Licenses and Permits	\$28.1	\$36.1	\$8.0
Fines and Forfeits	\$33.1	\$30.7	(\$2.4)
Use of Money and Property	\$45.7	\$75.0	\$29.3
State Aid	\$117.7	\$114.4	(\$3.2)
Private and Federal Grants	\$0.0	\$0.1	\$0.1
Charges for Current Services	\$43.4	\$47.5	\$4.1
Other Revenues	\$6.2	\$6.2	\$0.0
Total Revenues Before Transfers	\$2,185.5	\$2,290.5	\$104.9
Net Transfers	\$2.9	\$4.3	\$1.4
Prior Year Fund Balance	\$29.4	\$0.0	(\$29.4)
Total General Fund	\$2,217.8	\$2,294.8	\$77.0



Note: Highway User Revenues (under State Collected Taxes) are anticipated to bring in an additional \$9.6 million which will either be used for operating expenses related to transportation or capital projects for transportation.



Revenue Highlights

FY 2024 General Fund Revenue: Local Taxes by Category

(In Millions)

	FY 2024	FY 2024
REVENUES	Budget	Yearend
Local Taxes		
Property Taxes	\$1,080.8	\$1,095.0
Income Taxes	\$447.5	\$475.3
Recordation & Transfer Taxes	\$96.9	\$99.3
Energy Tax	\$49.8	\$49.7
Telecommunication Tax	\$34.9	\$33.6
Net Hotel Tax	\$30.4	\$31.8
Video Lottery Terminal	\$12.6	\$12.6
Admission Tax	\$8.5	\$11.8
All Other Local Taxes & Tax Credits	(\$43.6)	(\$31.6)
Total Local Taxes	\$1,717.9	\$1,777.4

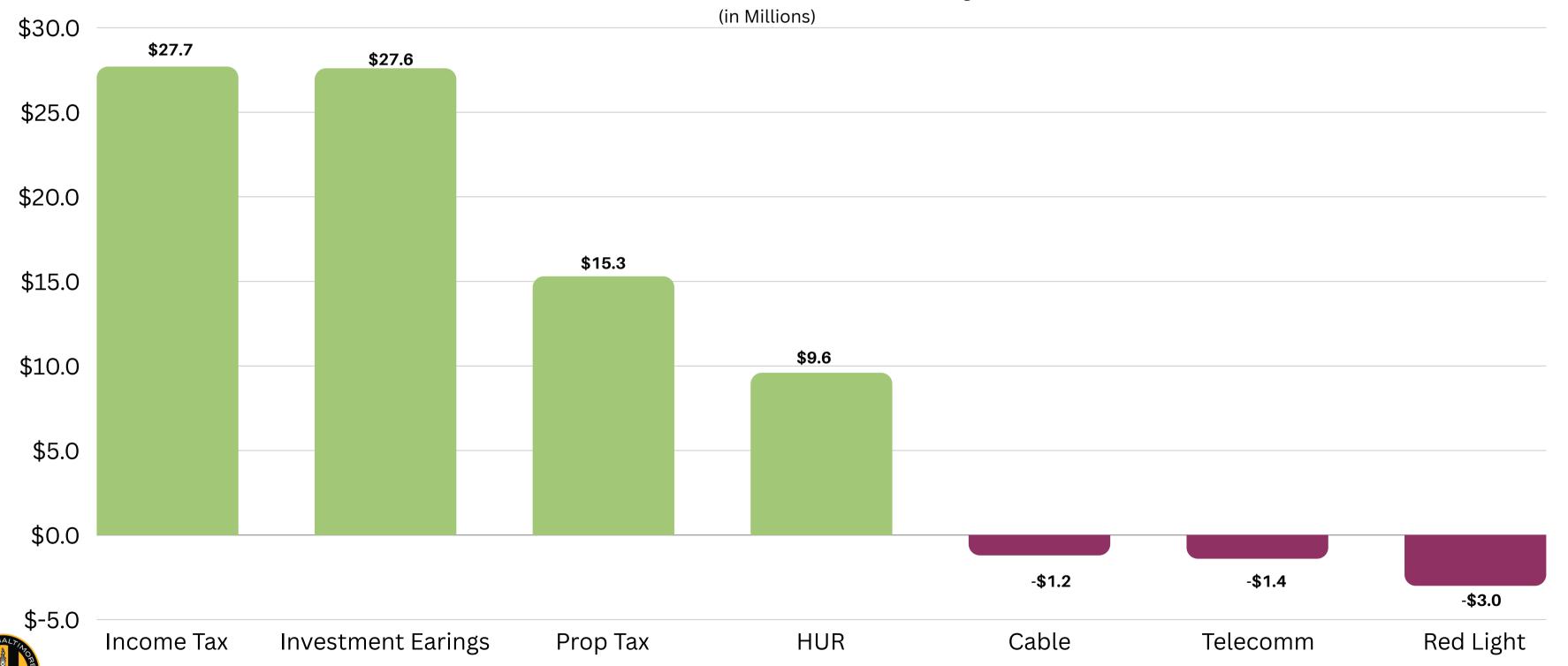
Surplus/ (Deficit)		
ć14.0		
\$14.2		
\$27.7		
\$2.4		
(\$0.1)		
(\$1.4)		
\$1.4		
\$0.0		
\$3.3		
\$12.0		
\$59.5		





Revenues: Major Variances

Fiscal 2024 General Fund Revenue: Variation by Revenue Source





General Fund Revenue: Projected Surpluses

Income Taxes

Budget: \$447,543,000

Preliminary Year-End: \$475,256,899

Surplus: \$27,713,899

Quarterly vs. Non-Quarterly Distributions

- Non-Quarterly Disbursements: This includes prior year reconciliations, interest and penalties, etc.
 - Increased by 29.5% compared to Budget.
- Quarterly Distributions: Regular payments based on local income tax filers.
 - Increased by 2.1%, 0.3% higher than the Budget.

Fiduciary Returns & Unallocated Withholdings

• Fiduciary returns experienced a deficit of \$5.4M. This deficit was fully offset by the surpluses from the Local Tax/State Collected, and the \$6.1M from Unallocated Withholdings.

Fiscal 2024: Income Tax by Disbursement Type

(In Millions)

	Budget	Actual	Difference
Non-Quarterly Disbursement	65.7	85.1	19.4
Quarterly Disbursement	358.2	365.8	7.6
Disbursement Total	\$423.9	\$450.9	\$27.0
Unallocated Withholdings	10.3	16.4	6.1
Fiduciary Returns	13.3	7.9	-(5.4)
Total FY24 Income Tax	\$447.5	\$475.2	\$27.7





Investment Earnings

Budget: \$26,038,000

Preliminary Year-End: \$53,667,022

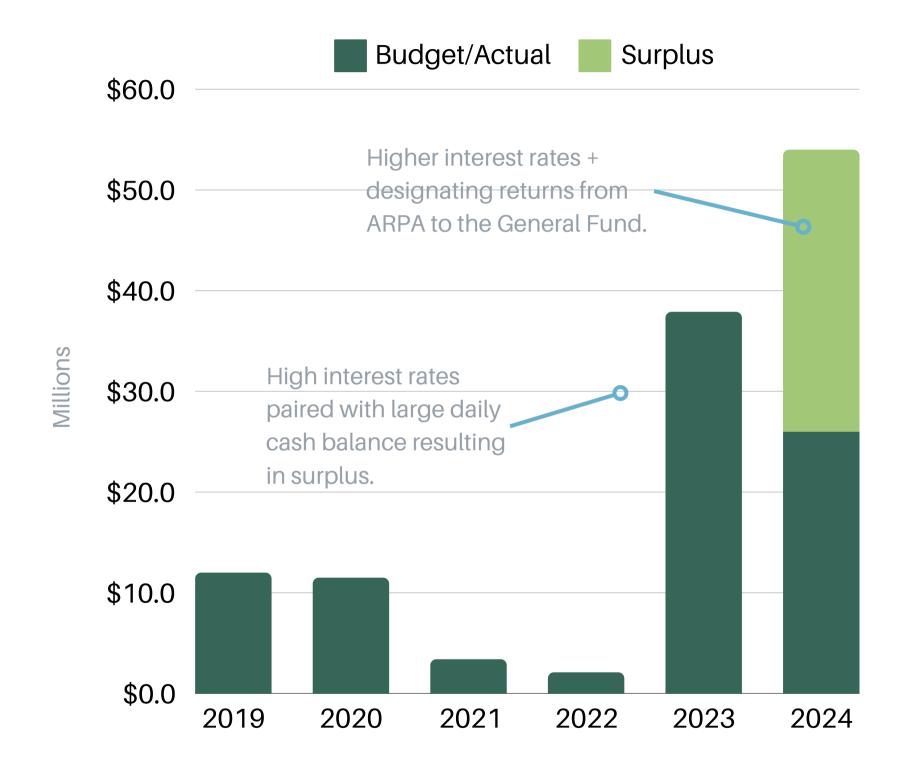
Surplus: \$27,629,022

Cash on Hand

• During Fiscal 2024, the City's cash on hand was higher than prior years due to ARPA balances increasing returns for the General Fund.

Average Return Rate & Yield

• Annualized interest rates averaged **5.7%** in Fiscal 2024, 2.9% higher than the anticipated **2.8%** in the Budget.







PROPERTY TAXES

Budget: \$1,080.8M

Preliminary Year-End: \$1,095.0M

Surplus: \$14,152,901

- The Fiscal 2024 collection rate for the property was 97.5%; consistent with budget assumptions & higher than projected at the 3rd Quarter
- The Real Property Tax Base declined by \$257.4 million driven by appeal activity.
- Combined Personal property taxes came in \$1.5
 million lower than budget assumptions due to lower
 assessments for business corporations.





HIGHWAY USER REVENUES

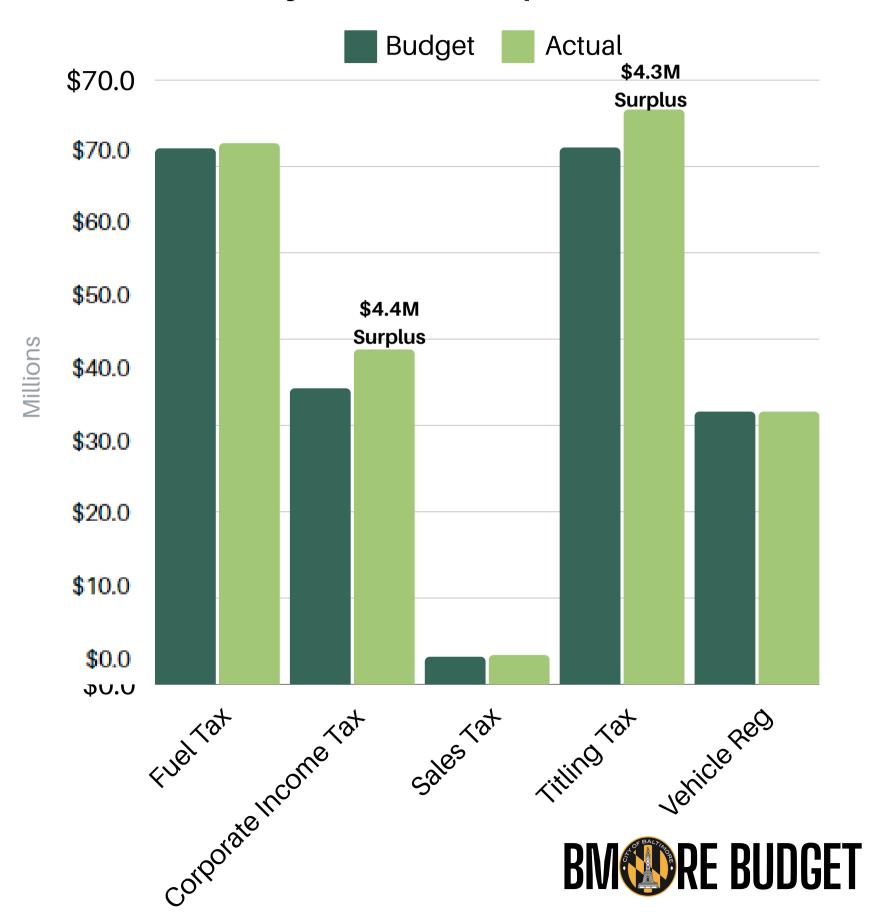
Budget: \$193,444,051

Preliminary Year-End: \$203,035,016

Surplus: \$9,590,965

- Highway User Revenues distributed to the City is calculated at 9.5% of State collected gasoline tax,
 Sale and Use tax on rental vehicles, Titling tax,
 Vehicle Registration and a portion of Corporate Income taxes.
- The Fiscal 2024 surplus is driven by the Titling Tax & Corporate Income Tax allocation components.
 - Titling Tax: 7% Higher than Budget
 - Corporate Income Tax: 13% Higher than Budget
- Surplus HUR funds must be budgeted for eligible expense. A portion of this surplus was budgeted as part of the Fiscal 2025 budget for DOT capital projects.

HUR by Formula Component



General Fund Revenue: Projected Deficits

TELECOMMUNICATION TAX

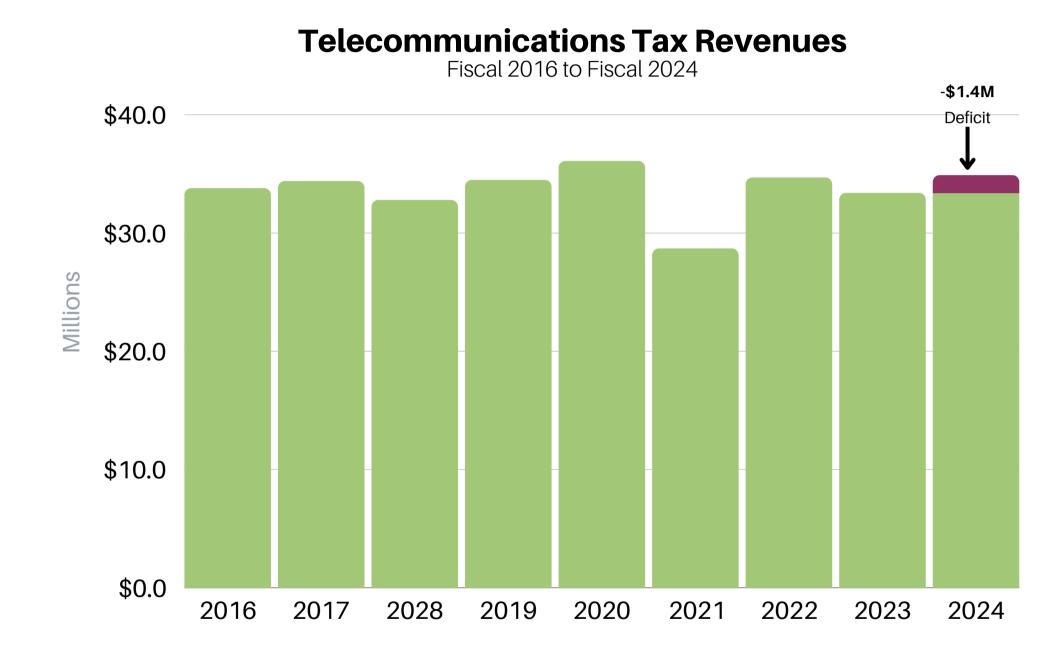
Budget: \$34,928,000

Preliminary Year-End: \$33,551,910

Deficit: -\$1,376,090

Trend Analysis: # of Lines Declining

- Yearend deficit consistent with 3rd Quarter projection.
- The Fiscal 2024 actual reflects fewer lines for City for residents; this trend follows the City's overall population trends.
- Preliminary Fiscal 2024 year-end results show Telecommunication tax receipts experiencing a revenue deficit of 3.9% or \$1.4 million.







CABLE FRANCHISE FEE

Budget: \$6,300,000

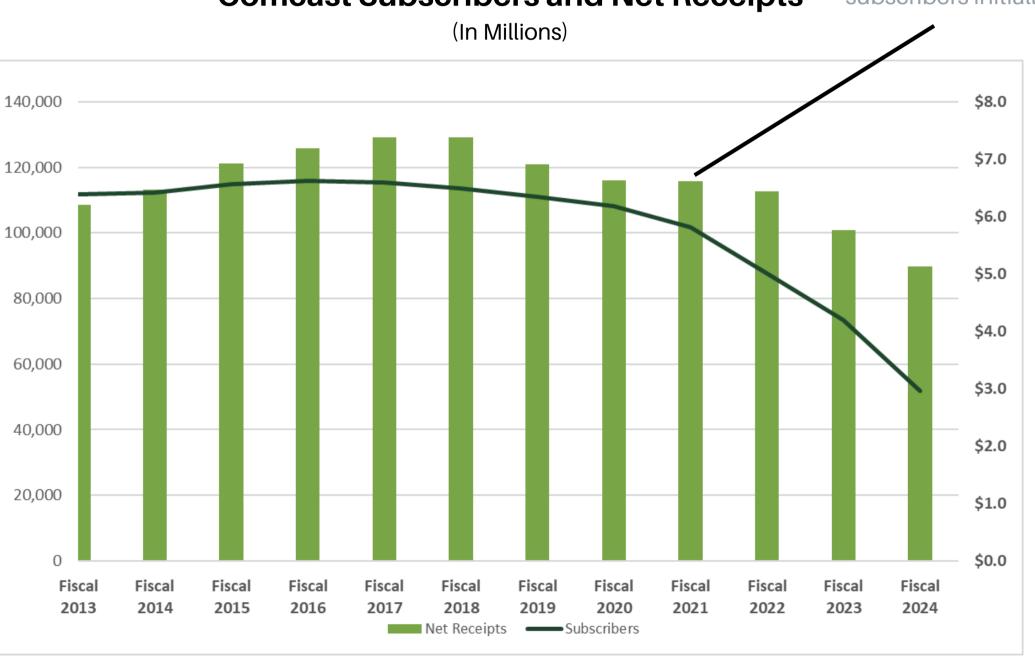
Preliminary Year-End: \$5,085,772

Defict: -\$1,214,228

Trend Analysis: # of Subscribers Declining

- Yearend deficit within \$100k of 3rd Quarter projections.
- Total number of subscribers down 53.2% from 111,032 in Fiscal 2019 to 51,942 by the end of Fiscal 2024.
- Even though this trend was identified, the gross receipts subject to the franchise fee did not show alarming changes until Fiscal 2023 when experienced more than 10% decline.
- The Preliminary Fiscal 2024 Year-End indicates a deficit of \$1.2M.

Receipts held strong despite decline in subscribers and Net Receipts subscribers initially.







RED-LIGHT CAMERA VIOLATIONS

Budget: \$12,196,000

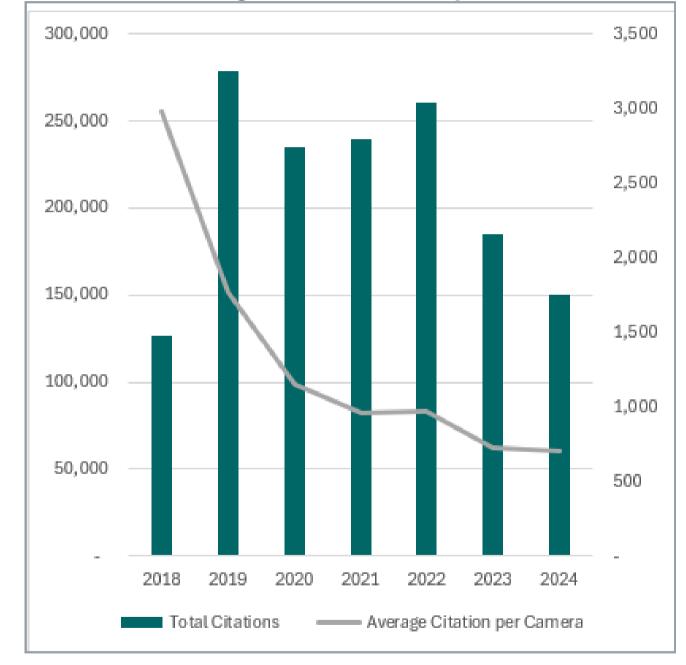
Preliminary Year-End: \$9,269,218

Deficit: -\$2,926,782

Trend Analysis: # of Citations Declining

- The Fiscal 2024 preliminary Year-End deficit results from the lower than anticipated level of issued citations, which was assumed to mirror Fiscal 2023 levels.
- Total number of Red-Light violations peaked in Fiscal 2019 at 278,507.
- During Fiscal 2024, the City issued 150,243 Red-Light violations, 34,301 or 18.6% less than Fiscal 2023. This responded to the reduced number of operating cameras that averaged 214 during this Fiscal year, 16.1% or 41 lower than during Fiscal 2023.
- Additionally, Fiscal 2024 experienced the lowest average number of issued citations per camera per year of 701, which was 22 or 3.0% lower than the 723 in Fiscal 2023.

Redlight Citations by Year







Fiscal 2024

General Fund Expenditure Overview





Fiscal 2024: Expenditure Summary

Changes from 3rd Quarter

Overall expenditure deficit is \$32.1 million less than 3rd Quarter projections.

Debt Service

 Actual debt service payments came in lower than projected due to refunding against prior issuances and delayed debt service payments for surplus schools.

Grant Cleanup

 A portion of grant mischarges to the General Fund were corrected, reducing projected deficits in grant heavy agencies.

Agency Spending

 Agency spending during the 4th Quarter was lower than anticipated in 3rd Quarter projections. FISCAL 2024 UNAUDITED YEAR-END







Fiscal 2024 Vacancy Trends

FISCAL 2024

-10%

DECLINE IN OVERALL VACANCIES

Sworn

+7.3%

increase

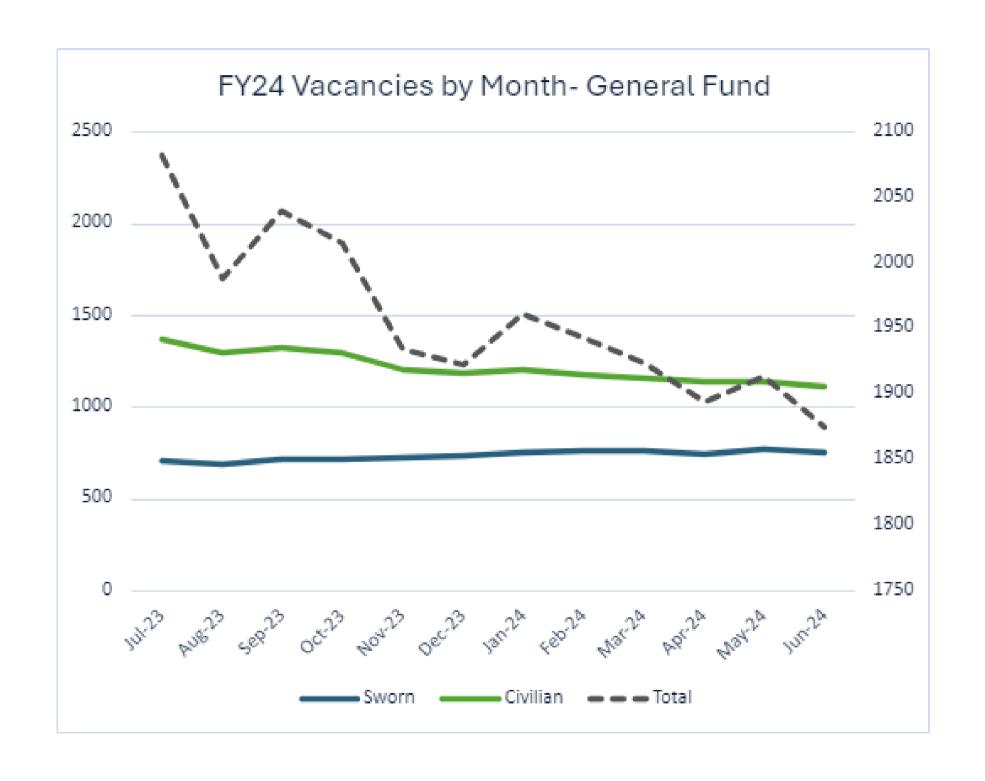
in FY24

Civilian

-18.9%

decrease

in FY24







Agencies Ending the Year with Surplus

AGENCIES ENDING THE YEAR WITH SIGNIFICANT BUDGET SURPLUS

- These agencies ended Fiscal 2024 with a budget surplus greater than 10%
- Yearend amounts based on preliminary unaudited figures
- City Council
- Comptroller
- Courts Orphans' Court
- General Services
- Housing and Community Development
- Human Resources
- Legislative Reference
- MR-Office of Children & Family Success
- MR-Office of Small & Minority Business Advocacy & Dev

- MR-Debt Service
- MR-Office of Neighborhood Safety & Engagement
- MR-Convention Complex
- MR-Environmental Control Board
- MR-Office of Employment Development
- Office of Equity & Civil Rights
- State's Attorney
- Municipal Zoning & Appeals





Agencies Ending Year at Budget

AGENCIES ENDING THE YEAR AT BUDGET

- These agencies ended Fiscal 2024 with a budget surplus less than 10%
- Yearend amounts based on preliminary unaudited figures
- City Council Services
- Courts Circuit Court
- Enoch Pratt Free Library
- Mayoralty
- MR-Cable & Communication
- Office of the Inspector General
- Planning





Agencies with Yearend Deficit

Agency	Projected Deficit (\$M)	Change from 3rd Q	Notes
Board of Elections	(1.4)		 Yearend spending \$560k higher than projected at 3rd Quarter. Deficit driven higher election staffing costs, expanding early voting, and unbudgeted purchasing activity.
Finance	(4.2)	1	 Yearend spending \$3.8m lower than projected at 3rd Quarter. Deficit driven by unbudgeted contractual support for Payroll and Finance Project Management & prior year purchasing activity.
Fire	(32.9)	>	 Yearend deficit consistent with 3rd Quarter projections. Sworn overtime exceeding savings from vacant positions. Utilizing unbudgeted EMS contract for BLS calls.
Health	(5.1)	•••••	 Yearend deficit consistent with 3rd Quarter projections. Deficit driven by late vendor billing for COVID-19 costs and clinical services.
BCIT	(1.9)		 Yearend deficit \$1.9m higher than 3rd Quarter projections Deficit driven by contractual costs to implement and support various citywide software systems.





Agencies with Yearend Deficit

Agency	Projected Deficit (\$M)	Change from 3rd Q	Notes
Law	(1.5)	•••••	 Yearend deficit consistent with 3rd Quarter projections. Deficit driven by staffing costs exceeding budgeted amount due to reclassifications.
Liquor License Board	(0.3)	•••••	 Yearend deficit consistent with 3rd Quarter projections. Deficit driven by unbudgeted moving costs incurred during FY24.
M-R Art and Culture	(1.1)	•••••	 Yearend deficit consistent with 3rd Quarter projections. Benefit costs for BMA & Walter's staff exceeded budgeted amount.
M-R Convention Center Hotel	(0.9)	•••••	 Yearend deficit consistent with 3rd Quarter projections. Hotel tax obligation higher than initially forecast for Fiscal 2024.
M-R Office of Homeless Services	(2.6)		 Yearend spending \$3.5m lower than projected at 3rd Quarter. Agency reallocated expenses to correct grants to reduce shortfall. Ongoing deficit driven by unbudgeted sheltering costs.
M-R Labor Commissioner	(1.9)		 Yearend deficit higher than 3rd Quarter projections. Contracted legal services for labor contract negotiations.

Agencies with Yearend Deficit

Agency	Projected Deficit (\$M)	Change from 3rd Q	Notes
Police	(3.1)		 Yearend spending \$8.2 million lower than 3rd Quarter projections. Eligible overtime costs transferred to grants following 3rd Quarter. Final deficit driven by leave payout costs for positions.
Public Works	(5.6)		 Yearend deficit \$1.3 million higher than 3rd Quarter projections. Deficit driven by equipment costs & overtime.
Recreation and Parks	(3.7)		 Yearend spending \$1.3 lower than 3rd Quarter projections. Deficit reduced by reallocating costs to eligible grants. Remaining deficit driven by overtime costs and contractual services for Urban Forestry.
Sheriff	(4.5)		 Yearend deficit \$2.0m higher than 3rd Quarter projections. Deficit driven by staff overtime costs & unbudgeted purchasing activity.
Transportation	(0.6)		 Yearend spending \$3.3 million lower than 3rd Quarter projections. Deficit driven by snow costs & lower than budgeted capital chargebacks.





Fiscal 2024

Closeout Legislative Actions





Closeout Legislative Actions

Supplemental Budget Actions

Supplemental

Fiscal Year

Total Amount

Action Description

A

Deficit Agencies

Fiscal 2024

TBD

 Agencies that went overbudget in Fiscal 2024 will require a retroactive supplemental to bring them into balance.

• These supplementals will be funded through surplus Fiscal 2024 revenues.



Fiscal 2025 Fund Balance

Fiscal 2025

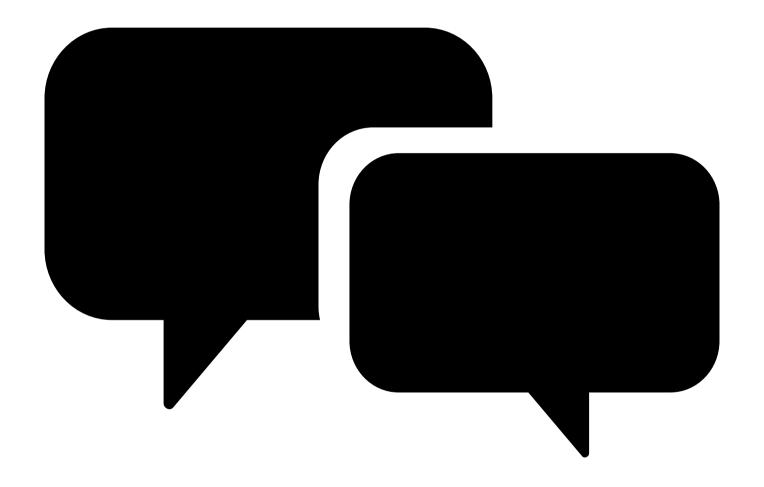
\$53.8M

- Funding for procurement activities that cross fiscal years and unfunded priority items identified after passage of the Fiscal 2025 budget.
- All items one-time items; no recurring funding.
- Funded through unrestricted General Fund balance.





Discussion and Questions







CAPITAL BUDGET POWERPOINT OCTOBER 3, 2024 SEE ATTACHED

CAPITAL IMPROVEMENT PROGRAM FY25 BUDGET AND EXPENSES

City Council Hearing



Capital Improvement Program Overview

- By City Charter, the Planning Commission must submit a recommendation for the six-year Capital Improvement Program (CIP) to the Board of Estimates
- The <u>budget year</u> of the CIP becomes the basis for the capital component of the Ordinance of Estimates, adopted by City Council
- The six-year CIP begins again each year.



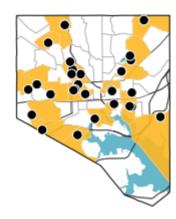
NEW CAPITAL BUDGET REPORTS ONLINE

Project recommendations

Total BCRP recommendations by source

	FY25	FY26	FY27	FY28	FY29	FY30	Total (\$K)
PAYGO	\$250	\$0	\$0	\$0	\$0	\$0	\$250
GO Bond - Infra.	\$7,800	\$8,250	\$8,000	\$8,000	\$8,000	\$30,600	\$70,650
State Grant	\$7,500	\$7,000	\$37,000	\$7,000	\$7,000	\$7,000	\$72,500
Fed. Grant	\$500	\$0	\$0	\$0	\$0	\$0	\$500
Casino Impact	\$3,000	\$3,000	\$1,500	\$0	\$0	\$0	\$7,500
Total (\$K)	\$19,050	\$18,250	\$46,500	\$15,000	\$15,000	\$37,600	\$151,400

Recommendations for Department of Recreation and Parks total \$151,400,000 for thirty-three projects. Twenty-nine projects have a specific location and three have a citywide scope.



DEPARTMENT OF RECREATION AND PARKS

PRJ003348: Bocek Park - Phase 2 Athletic Field Improvements

Renovate Athletic fields to include two softball fields and two multi-purpose fields (one with artificial turf) with surface improvements and lighting.

Project type

Modernization

Cost center

Recreation and Parks



Recommendations by source

	FY25	FY26	FY27	FY28	FY29	FY30	Total (\$K)
GO Bond - Infra. State Grant			\$1,000 \$3,000			\$0 \$0	\$1,250 \$3,000
		30	\$3,000	30	30	30	33,000
Total by Year (\$K)	\$250	\$0	\$4,000	\$0	\$0	\$0	\$4,250

Estimated costs

	Estimate
Design	-
Construction	-
Other	-
Total (\$K)	\$0

<u>CIP Reports & Resources | Department of Planning (baltimorecity.gov)</u> <u>https://planning.baltimorecity.gov/planning-capital-improvement/maps</u>



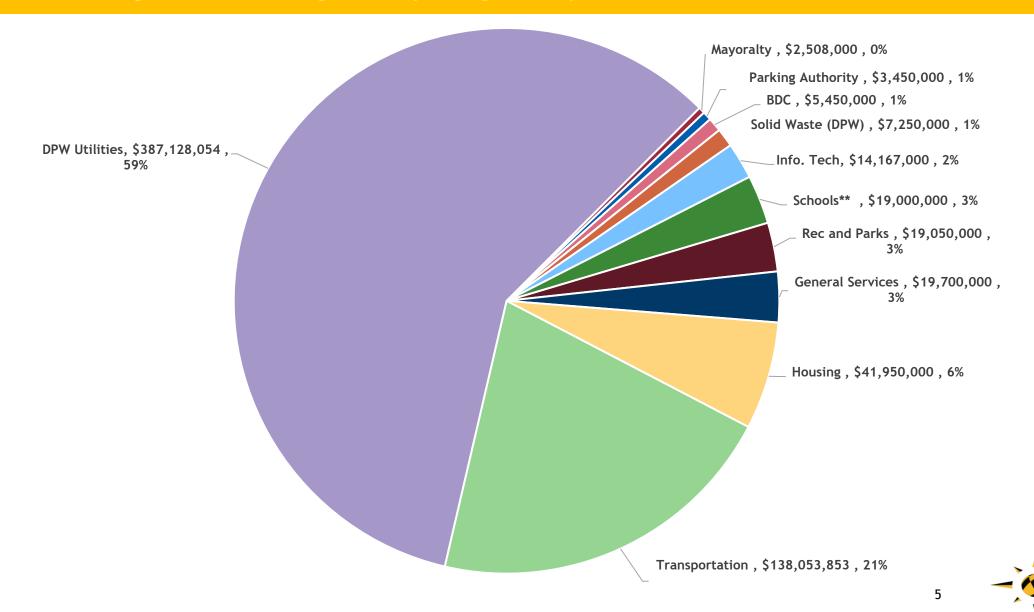
FY25 Capital Budget by Agency & Source

Agency	Local Sources*		Other Sources		Total	
Transportation	\$	69,650,000	\$	68,403,853	\$	138,053,853
Housing	\$	28,000,000	\$	13,950,000	\$	41,950,000
Schools**	\$	19,000,000	\$	-	\$	19,000,000
General Services	\$	15,150,000	\$	-	\$	15,150,000
Information Technology	\$	14,167,000	\$	-	\$	14,167,000
Rec and Parks	\$	8,050,000	\$	11,000,000	\$	19,050,000
Solid Waste (DPW)	\$	7,250,000	\$	-	\$	7,250,000
Library	\$	4,550,000	\$	-	\$	4,550,000
BDC	\$	2,950,000	\$	2,500,000	\$	5,450,000
Mayoralty	\$	2,508,000	\$	-	\$	2,508,000
Wastewater (DPW)	\$	-	\$	141,300,400	\$	141,300,400
Stormwater (DPW)	\$	-	\$	72,041,774	\$	72,041,774
Water (DPW)	\$	-	\$	173,785,880	\$	173,785,880
Parking Authority	\$	-	\$	3,450,000	\$	3,450,000
Finance	\$	(3,625,000)	\$	-	\$	(3,625,000)
Grand Total	\$	167,650,000	\$	483,431,907	\$	654,081,907

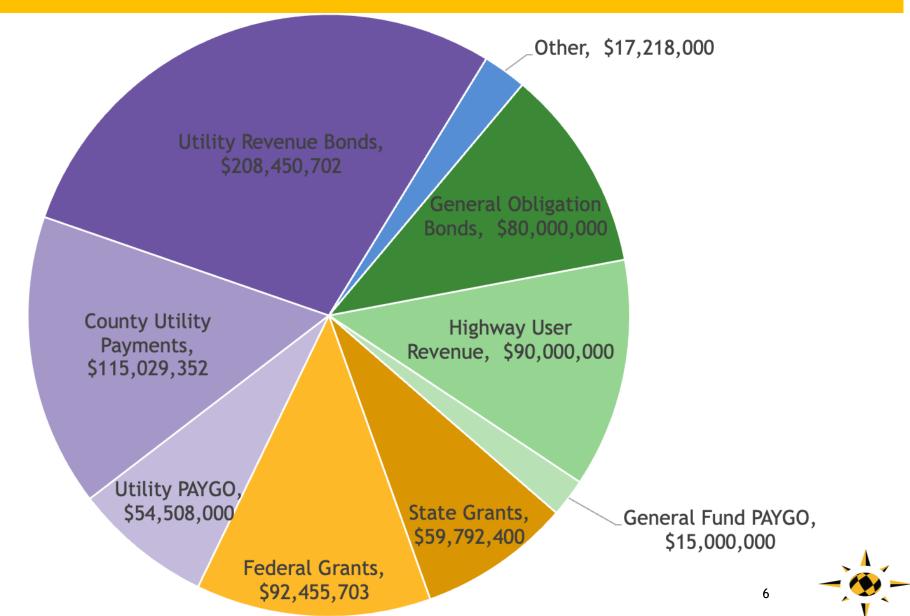
^{*}Includes General Funds, GO Bonds, and HUR.

^{**}Only includes $\$ from the City; does not include $\$ from State.

FY25 Capital Budget by Agency



FY25 Capital Budget by Sources of Funding



CAPITAL EXPENDITURE CONTEXT

Recent Spending Challenges for Capital Nationwide and Locally

- Inflation
- Supply chain
- Labor shortages in construction industry and in city agencies

Capital Project Timeline and the Impact on Capital Budget Spending



- Due to limited funds, multiyear budgeting of projects before they can begin
- Length of procurement process for design and then again for construction
- Regulatory reviews (i.e. stormwater management, State DOT design review)
- Bidding/contracting process and local mandates increasing costs



PROCESS IMPROVEMENTS

ACCOUNTING: More accurate reporting by revenue category

- Complete Revenue Category corrections (DOP, DOF, agencies)
- Develop and apply Appropriation Worktags and Fund Source Rules (Accenture, DOF, DOP, agencies)

ACCOUNTING: More user-friendly reporting

- Project consolidation (DOP, agencies)
- Project close out (BAPS, agencies)

POLICY: Limit appropriations without revenue

- De-appropriate old appropriations that do not have usable revenue (DOP, agencies)
- Limit future appropriations for state and federal without grant worktag (DOP, DOF)

POLICY: Reduce the amount of time between when funds are appropriated and when they are used

- Fund entire phase of project in a single year (DOP, agencies)
- Regular reviews of project balances and milestones (DOP, agencies)



PROJECT ACCOUNTING PROGRESS

1. Correcting hierarchies, cost centers, other work tags COMPLETE



2. Restoring pre-2009 appropriations COMPLETE



3. Correcting revenue categories IN PROGRESS



4. Old appropriation cleanup & project consolidation PLANNING



5. Setting up appropriations worktags & funding sources DESIGN & TESTING





CAPITAL BUDGET AND EXPENDITURE ANALYSIS

Analysis:

- Appropriations by revenue category
 - Are remaining appropriations from GO bonds or some other federal or state source that has not been received?
- Appropriations by fiscal year
 - Are project balances from recent appropriations or older appropriations that have haven't been spent?
- Cost estimate of project
 - Have projects been fully funded or are they still waiting for funding to begin?
- Status of project
 - Have projects begun construction or are they still in some state of planning or procurement?

CAPITAL BUDGET AND EXPENDITURE ANALYSIS

Analysis that follows:

- Includes Revenue Category allocations that are still being corrected
 - Over-states amount of General Fund Revenue remaining in projects
- Does not include ARPA or Utility Projects (Water, Wastewater, Stormwater, Conduit, or Parking)
- Does not include Cancelled or Closed Projects
- Does not include Unallocated or Unallotted Projects
- Includes a proxy for expenditures by Revenue Category



CAPITAL BUDGET APPROPRIATIONS AND BALANCES BY REVENUE CATEGORY (PROXY)

Revenue Category	Appropriations*	Expenditures**	Balances***
Federal and State Grants	\$1,910	\$1,144	\$766
General Obligation Bonds	\$794	\$463	\$332
General Fund Revenue (Uncorrected)	\$762	\$503	\$259
General Fund Revenue/HUR (Corrected)	\$318	\$89	\$229
Other	\$156	\$79	\$78
Total	\$3,942	\$2,278	\$1,664

Amounts in millions.

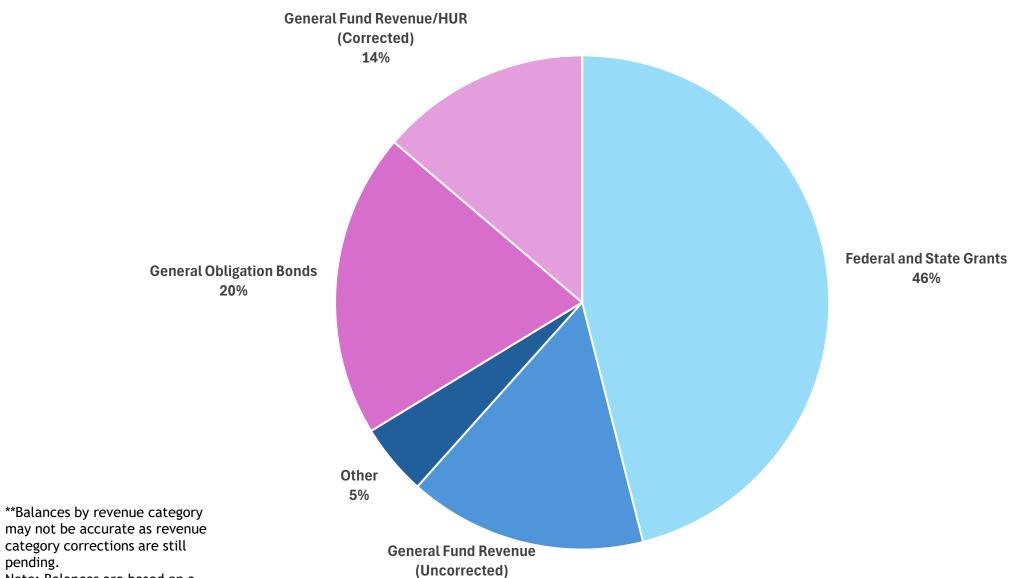
^{***}Balances by revenue category may not be accurate as revenue category corrections are still pending and expenditures are based on a proxy.



^{*}Appropriations by revenue category may not be accurate as revenue category corrections are still pending.

^{**}Expenditures are calculated based on a percentage basis (proxy)

CAPITAL BUDGET BALANCES BY REVENUE CATEGORY (PROXY)

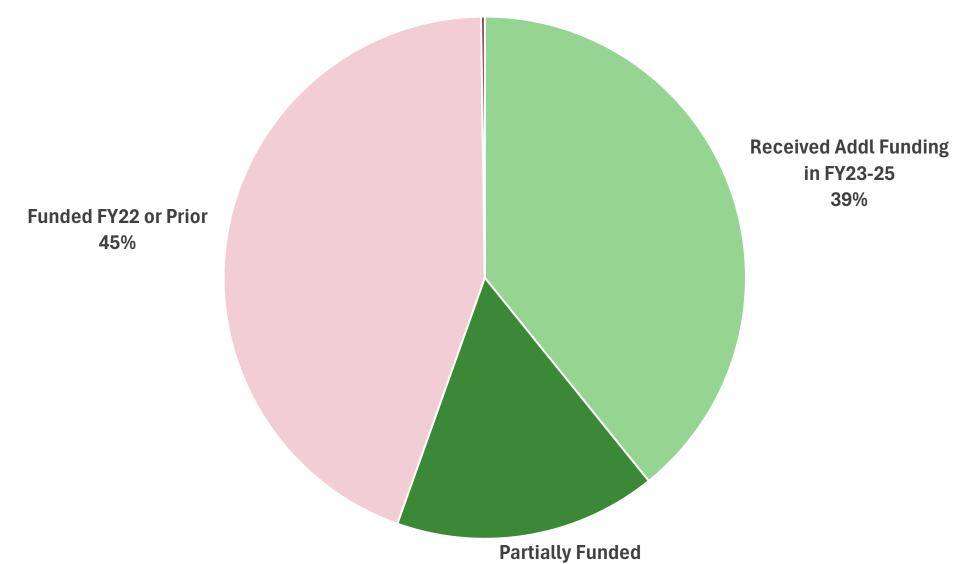


15%

category corrections are still pending.
Note: Balances are based on a proxy for expenditures by revenue category.

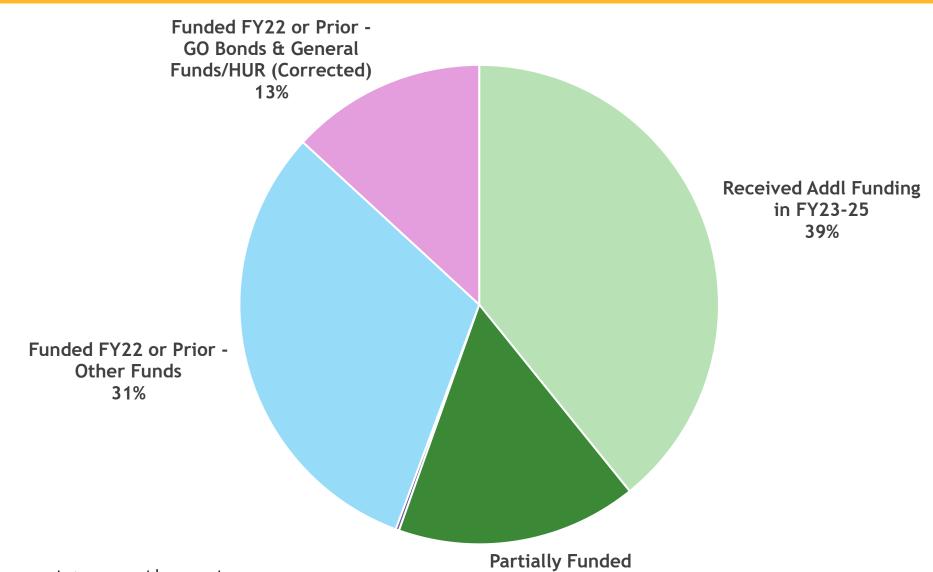


CAPITAL BUDGET BALANCES BY TIME



16%

CAPITAL BUDGET BALANCES BY TIME AND REVENUE CATEGORY

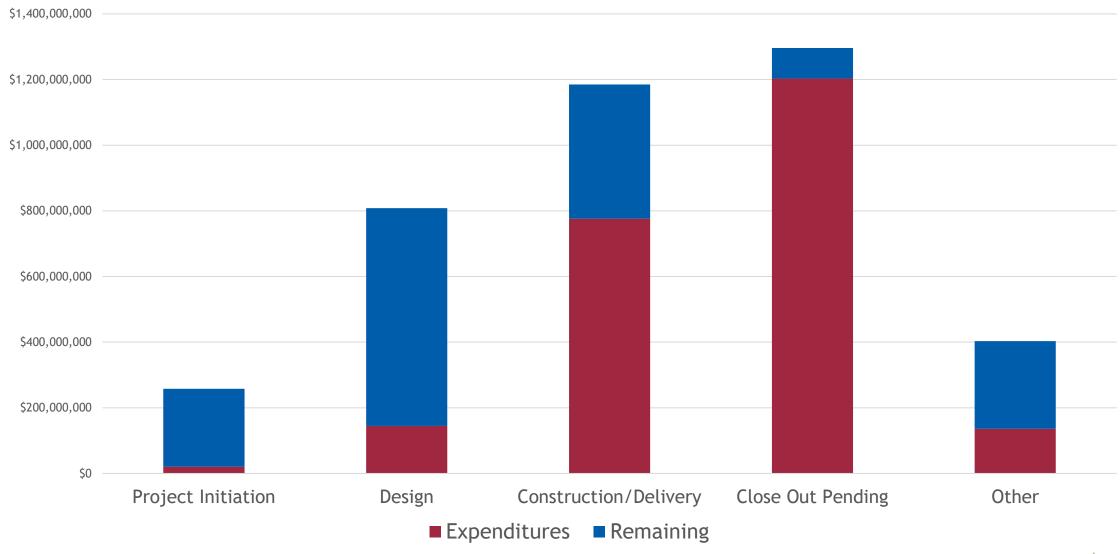


17%



^{**}Balances by revenue category may not be accurate as revenue category corrections are still pending. Note: Balances are based on a proxy for expenditures by revenue category.

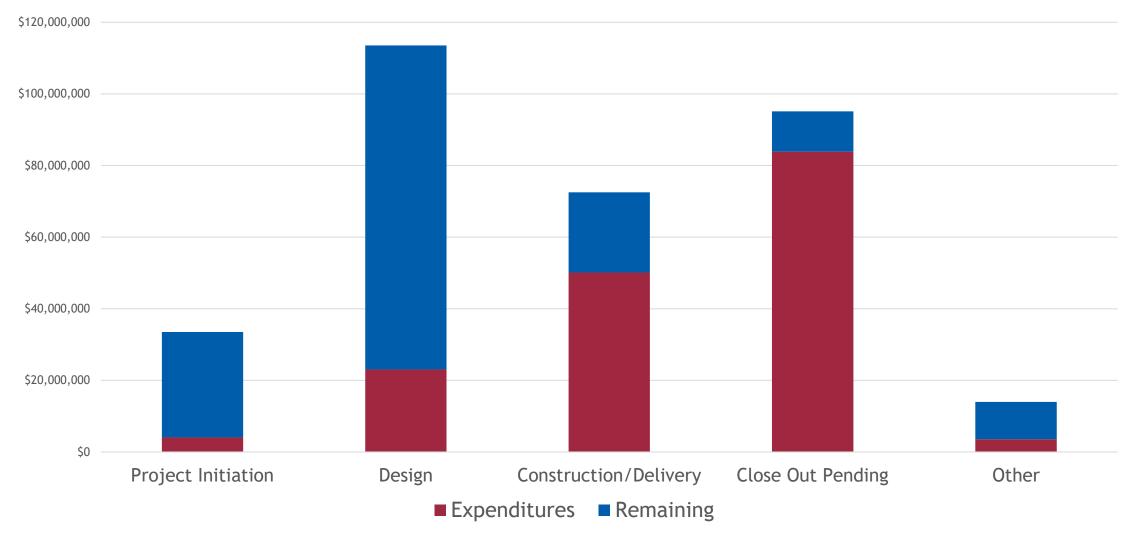
CAPITAL BUDGET EXPENDITURES AND BALANCES BY MILESTONE



BY AGENCY



CAPITAL BUDGET APPROPRIATIONS AND BALANCES BY MILESTONE - Recreation and Parks

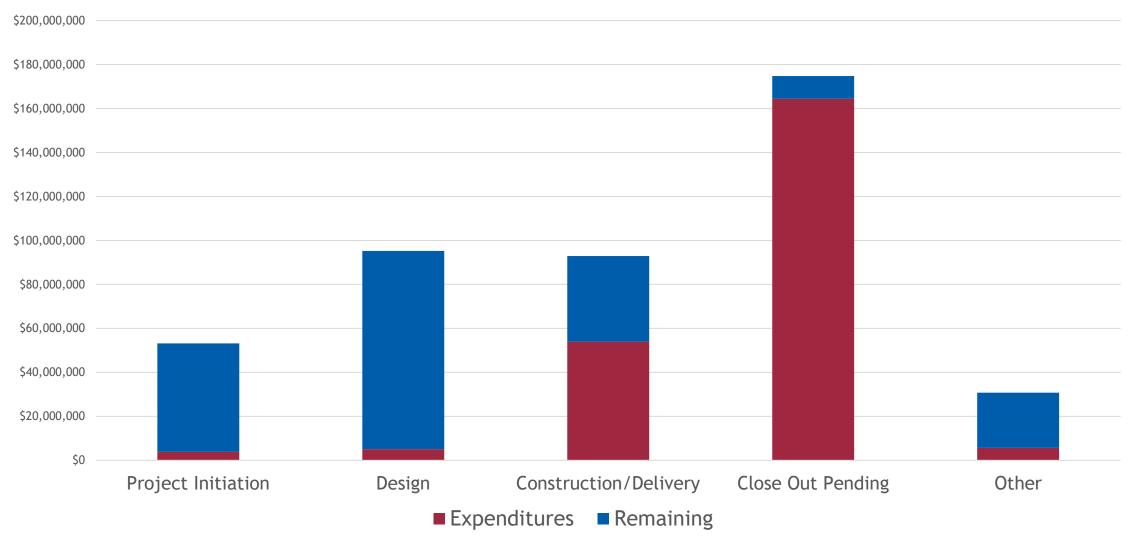


HIGHLIGHTED PROJECTS - Recreation and Parks

DESIGN	Appropriations	Remaining
PRJ002161 911087 North Harford Park Improvement	\$9,878,0000	\$8,808,259
PRJ001534 912079 Bocek Park Athletic Center Active	\$5,805,0000	\$4,221,739
CONSTRUCTION	Appropriations	Remaining
PRJ001389 910140 Parkview Recreation Center	\$12,175,0000	\$1,579,772
PRJ002147 908116 Walter P. Carter Pool	\$6,088,0000	\$180,478
PRJ002505 914114 474-114 CHOICE Neighborhood Recreation Facilities - Chick Webb Rec. Center- Construction and Constr. Mgmt	\$5,750,000	\$1,257,188
PRJ001696 916017 Riverside Fields and Dog Park Active	\$2,694,000	\$14,586
PRJ001690 915780 Henrietta Lacks Pool Rehab	\$2,060,000	\$6,084



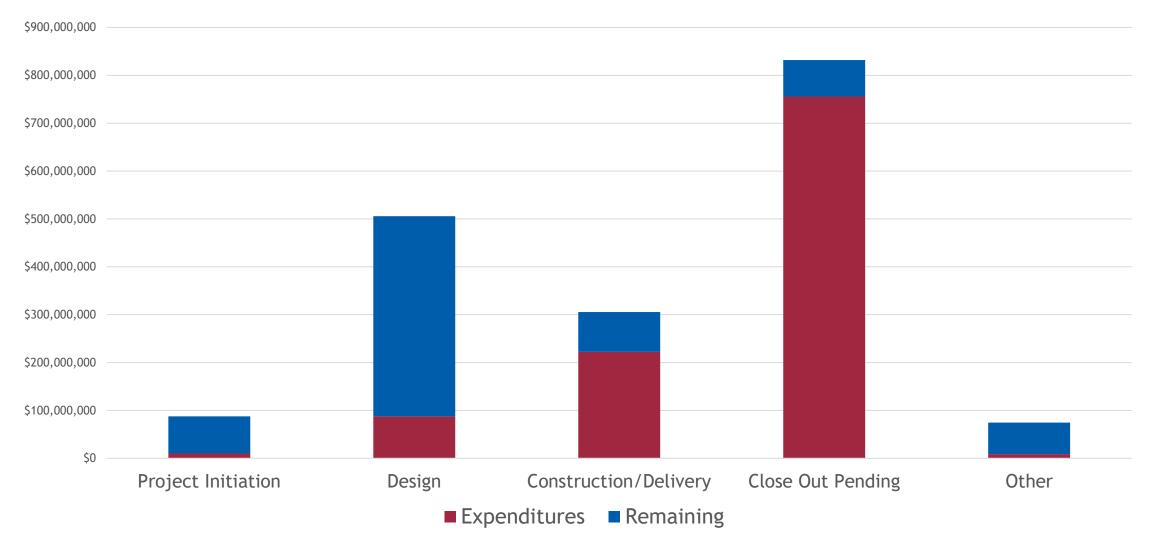
CAPITAL BUDGET APPROPRIATIONS AND BALANCES BY MILESTONE - General Services, Libraries & Convention Ctr



HIGHLIGHTED PROJECTS - General Services, Libraries, and Convention Center

DESIGN	Appropriations	s Remaining
PRJ000528 904230 Abel Wolman HVAC and Fire Protection	\$ 35,	717,825 \$ 34,141,681
PRJ002063 954010 Park Heights Library - New Building	\$ 9,2	278,000 \$ 8,083,269
PRJ001888 923089 Forest Park Library - Addition and Renovation	\$ 6,8	\$ 6,032,939
PRJ000553 904355 City Hall Roof Replace Active	\$ 5,5	520,000 \$ 5,116,209
CONSTRUCTION	Appropriations	s Remaining
PRJ001009 907105 City Hall Extension Stone Walls Renovation	\$ 16,4	465,000 \$ 2,669,552
PRJ002464 908351 197-351 Headquarters Garage Repair	\$ 13,2	200,000 \$ 6,002,638
PRJ001547 912114 401 Fayette Mechanical, Electrical, and Plumbing Active	\$ 11,	370,000 \$ 1,650,523
PRJ000302 902956 Police Headquarters, Central, and Annex Fire	\$ 11,0	000,000 \$ 1,659
PRJ002113 904391 Fire Boat Pier Reconst ACTIVE	\$ 5,2	260,620 \$ 2,497,996
PRJ002746 - East Building Elevator Replacement	\$ 5,0	000,000 \$ 1,575,740

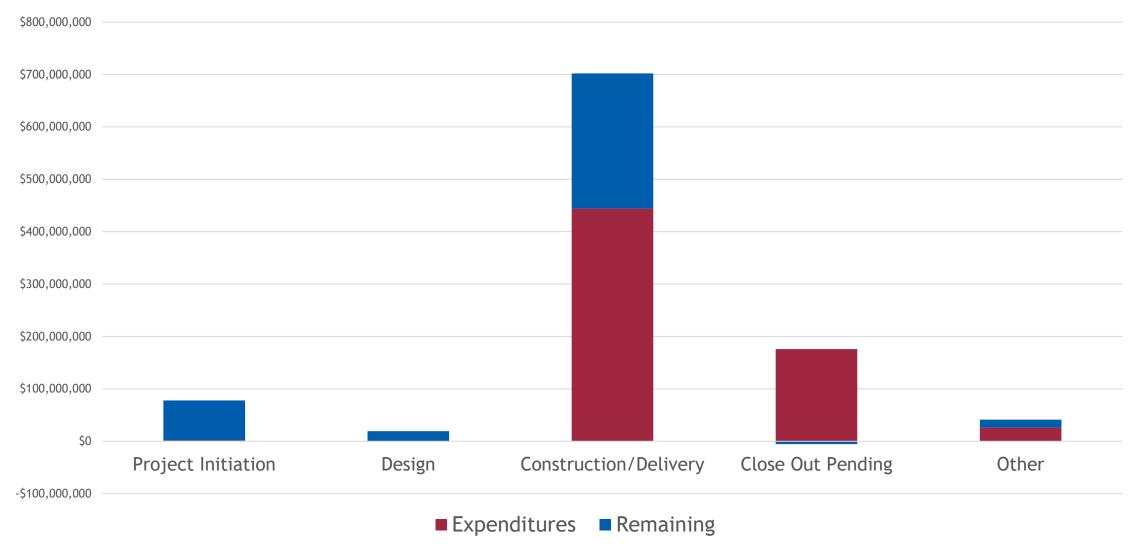
CAPITAL BUDGET APPROPRIATIONS AND BALANCES BY MILESTONE - Transportation



HIGHLIGHTED PROJECTS - Transportation

DESIGN	Appro	priations	Rema	aining
PRJ001360 910071 Patapsco and Magnolia TR19307	\$	14,577,951	\$	13,830,223
PRJ002010 934003 Russell Street Bridge and Monroe Street Ramp over CSX	\$	33,350,000	\$	33,350,000
PRJ000394 903416 Hawkins Point Rd. Bridge	\$	24,234,750	\$	24,234,750
PRJ001294 909326 Wilkens Ave BR at Gwynns Falls	\$	15,523,136	\$	15,523,136
CONSTRUCTION	Appro	priations	Rema	nining
PRJ000171 901882 Annapolis Road Bridge	\$	45,566,695	\$	208,140
PRJ000220 902315 Edmondson Av Bridge Over CSX	\$	58,791,557	\$	211,203
PRJ001509 912036 Broening Hwy O' Colgate Br Rep	\$	31,406,808	\$	521,226
PRJ002923 FY24 Resurfacing - Northwest	\$	5,025,000	\$	5,023,621
PRJ002924 FY24 Resurfacing - Southwest	\$	5,025,000	\$	5,024,482
PRJ002925 FY24 Resurfacing - Southeast	\$	5,025,000	\$	5,024,482
PRJ002926 FY24 Resurfacing - Northeast	\$	5,025,000	\$	5,024,482

CAPITAL BUDGET APPROPRIATIONS AND BALANCES BY MILESTONE - HCD & BDC

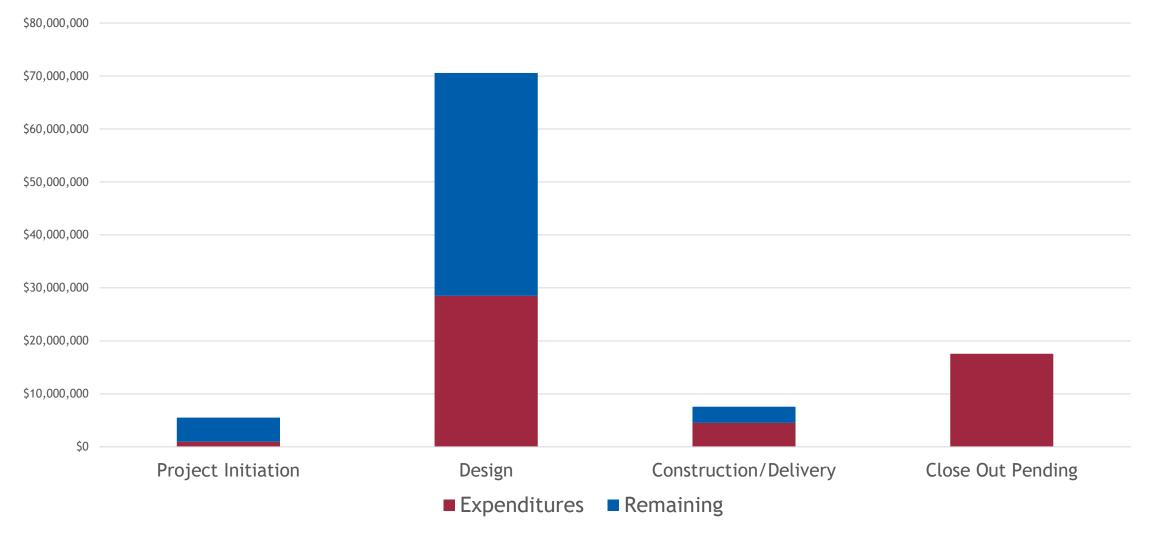


HIGHLIGHTED PROJECTS - Housing and Community Development and Baltimore Development Corp

DESIGN	Appropriations	Remaining
PRJ001225 908965 O'Donnell Heights Infrastructure	\$ 2,750,000	\$ 2,750,000
CONSTRUCTION	Appropriations	Remaining
PRJ002664 Uplands Site A Infrastructure	\$ 17,949,613	\$ 83,768
PRJ000389 903390 Whole Block Demolition FY 19 - 25	\$ 16,656,784	\$ 332,937
PRJ002676 940006 HOME Program	\$ 15,400,000	\$ 15,400,000
PRJ000693 905176 Urgent Needs Stabilization Demolition	\$ 7,678,708	\$ 288,966
PRJ001180 908262 Demolition Blighted Structures 2	\$ 9,641,214	\$ 1,000,592



CAPITAL BUDGET APPROPRIATIONS AND BALANCES BY MILESTONE - Solid Waste



HIGHLIGHTED PROJECTS - Solid Waste

DESIGN	Approp	oriations	Ren	naining
PRJ000188 902047 Quarantine Road Landfill Expansion	\$	29,720,000	\$	14,413,860
PRJ002682 924037 Western Sanitation Yard Renovation	\$	8,161,000	\$	8,161,000
PRJ002512 919036 517-036 Southeast Sanitation Yard Renovation	\$	7,800,000	\$	7,800,000
PRJ002517 961010 517-010 Eastside Transfer Station	\$	6,208,000	\$	3,411,566
PRJ002933 Aerated Static Pile Compost Facilities	\$	5,000,000	\$	5,000,000
CONSTRUCTION	Approp	oriations	Rem	aining
PRJ001572 913035 Northwest Transfer Station	\$	4,534,817	\$	1,308
PRJ003016 FY25 - Quarantine Road Landfill Compliance	\$	1,500,000	\$	1,500,000

BCPS POWERPOINTS

- BCPS
- CAPITAL

OCTOBER 3, 2024
SEE ATTACHED

BALTIMORE CITY PUBLIC SCHOOLS



FY2024 Q4 Quarterly Budget Briefing

The Finance and Performance

Committee

Baltimore City Council

Budget Oversight Hearing

October 3, 2024

Dr. Sonja Brookins Santelises Chief Executive Officer, Baltimore City Public Schools

Maryanne B. Cox Deputy Chief Financial Officer

Table of Contents

- Purpose of Presentation
- DRAFT FY 2024 Q4 General Fund Revenues
- DRAFT FY 2024 Q4 General Fund Expenditures
- DRAFT FY 2024 Q4 Summary of General Fund Revenues and Expenditures

Purpose of the Presentation per City of Baltimore Legislation LO21-0003

Legislative Oversight Quarterly Budget Briefings (BBMR, Capital Budget, BCPSS)

"Budget Briefing For the purpose of calling on the Director of the Finance Department's Bureau of Budget and Management Research (BBMR) as well as the Director for the Baltimore City Public School System (BCPSS) to brief the City Council on how the City's actual finances and School's finances compare to its budget projections."

DRAFT FY 2024 Q4 General Fund Revenue by Sources as of September 27, 2024 (Expressed in Thousands)

Source	FY 2024 FINAL Budget	FY 2024 Q4 Actual Revenue	FY 2024 Q4 Actual Revenue % FY 2024 Final Budget
State of Maryland	998,692	204,451	20.5%
City of Baltimore	388,180	113,342	29.2%
Federal Revenue	13,812	350	2.5%
Investment Earnings	1,000	19,541	1954.1%
Other Revenue	6,110	23,948	391.9%
GASB Statement No. 84 Fiduciary Activities		2,530	(2,530)
GASB Statement No. 87 Leases (Proceeds from Leases)		- 1,131	. (1,975)
Other Financing Sources	10,679		10,679
	1,418,473	365,293	25.8%

BALTIMORE CITY

BALTIMORE CITY PUBLIC SCHOOLS

DRAFT FY 2024 Q4 General Fund Expenditures as of September 27, 2024 (Expressed in Thousands)

	FINAL		FINAL Appropriations		Encumbrances as of	FY 2024 Q4 Expenditures plus Encumbrances as of	% Appropriations
	Appropriations	FINAL Carryover	incl Carryover	FY 2024 Q4 Expenditures		-	including Carryover
Administration	68,090	9,655	77,745	13,244	6,263	19,507	25.1%
Mid-Level Administration	108,310	3,924	112,234	27,183	2,574	29,757	26.5%
Instruction	564,604	28,014	592,618	158,100	18,646	176,746	29.8%
Special Education	202,373	24,188	226,561	56,852	8,303	65,155	28.8%
Student Personnel Services	14,427	-	14,427	4,819	1	4,820	33.4%
Student Health Services	5,344	34	5,378	4,039	796	4,835	89.9%
Student Transportation	58,252	13,397	71,649	21,684	8,857	30,541	42.6%
Operation of Plant	78,673	10,393	89,066	24,868	6,223	31,091	34.9%
Maintenance of Plant	29,983	12,803	42,786	4,636	6,744	11,380	26.6%
Fringe	242,235	_	242,235	70,753	-	70,753	29.2%
Capital Outlay	22,523	-	22,523	4,187	164	4,351	19.3%
Community Services	487	244	731	35	1	36	
Debt Service	19,469		19,469	6,689	_	6,689	34.4%
Enrollment Adjustment Holding	3,703	-	3,703	825	-	825	22.3%
Total Expenditures	1,418,473	102,652	1,521,125	397,915	58,572	456,487	30.0%

PUBLIC SCHOOL

DRAFT FY2024 General Fund Expenditures as of September 27, 2024 (Expressed in Thousands)

	FINAL Appropriations	FINAL Carryover	FINAL Appropriations incl Carryover	FY 2024 Q4 Expenditures	Encumbrances as of 06/30/2024		% Appropriations including Carryover
Salaries & Wages	754,691	-	754,691	211,686	-	211,686	28.0%
Fringe Benefits	242,324	-	242,324	70,686	_	70,686	29.2%
Contractual Services	253,195	74,556	327,751	65,398	42,587	107,985	32.9%
Materials & Supplies	50,356	16,488	66,844	19,558	10,416	29,974	44.8%
Utilities & Other Charges	63,497	9,600	73,097	20,712	4,681	25,393	34.7%
Property & Equipment	5,572	2,008	7,580	320	888	1,208	15.9%
Principal & Interest	19,469	-	19,469	6,688	-	6,688	34.4%
Indirect Cost Recovery	(4,391)	-	(4,391)	(9,799)	-	(9,799)	223.2%
Transfers	33,726	-	33,726	12,666	_	12,666	37.6%
Contingency Reserve	34	_	34		_		0.0%
Total Expenditures	1,418,473	102,652	1,521,125	397,915	58,572	456,487	30.0%

DRAFT FY 2024 Q4 Summary of General Fund Summary Operating Results as of September 27, 2024

(Expressed in	Thousands)
---------------	------------

	Total Estimated Budget -	Actual	Total Budget - Expenditures & Total Actual	Carryover	/Encumbrances & TOTAL Actual Expenditures/	FY 2024 Q4 Expenditures plus Encumbrances as of	as of	% Appropriations including
	Revenue	Revenue	Expenditures	/Encumbrances	Encumbrances	06/30/2024	06/30/2024	Carryover
Total Appropriations	1,418,473		1,418,473	102,652	1,521,125			
Total Revenue: FY 2024 Q4		365,293						
Total Revenue: FY 2024 TOTAL	1,418,473	1,489,389						
Total Expenditures: FY 2024 Q4			397,915	58,572	456,487	456,487		30.0%
Total Expenditures: FY 2024 TOTAL			1,391,888	58,572	1,450,460		1,450,460	95.4%
Operating Results: FY 2024 TOTAL		1,489,389	1,391,888	58,572	1,450,460	456 <i>,</i> 487	1,450,460	95.4%

BALTIMORE CITY

BALTIMORE CITY PUBLIC SCHOOLS

Questions or Comments

Maryanne B. Cox Deputy Chief Financial Officer

MCox@bcps.k12.md.us

BALTIMORE CITY PUBLIC SCHOOLS

BALTIMORE CITY PUBLIC SCHOOLS

FY26 Capital
Improvement Program
(CIP) Requests + Major
Projects Update

October 3, 2024
City Council Budget Oversight
Hearing



Board Priorities

PRIORITY I

City Schools will ensure effective, relevant, and rigorous instruction is designed to engage and prepare students to be independent, creative, and compassionate leaders.

PRIORITY II

City Schools will actively recruit, retain, and support qualified educators, administrators, and staff who are prepared to accelerate the personal growth and academic excellence of each student.

PRIORITY III

City Schools will have high-quality, modernized facilities and resources that support the success of students, educators, administrators, and staff.

PRIORITY IV

City Schools will effectively engage all stakeholders which include parents, families, and caregivers in their child's education and community partners who can contribute to the student's success.

PRIORITY V

City Schools will provide equal access to district services, resources, and facilities to ensure the success of students, staff, and the surrounding community.

PRIORITY VI

City Schools will increase the number of educational programming of all types and levels throughout the city, while ensuring that all schools, including charters, guarantee a high-quality educational experience.

PRIORITY VII

City Schools will continuously work toward equity at all levels by implementing policies, practices, and procedures that create a welcoming and inclusive academic and professional environment.



BALTIMORE CITY PUBLIC SCHOOLS

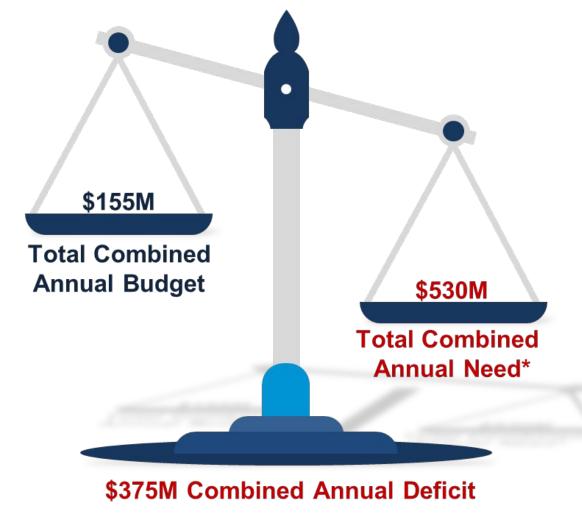
- 1. Facility Conditions + Investments
- 2. Funding Sources
- 3. CIP Requests
- 4. Summary of Major Projects
- 5. Looking Forward



1. Facility Conditions + Investments | Current Landscape

The current maintenance and capital budget is approximately \$375M <u>less</u> than what is needed.

Given the quantity, age, and condition of City Schools building portfolio, it would require a combined \$530M of capital and maintenance funding to upgrade and maintain District buildings to industry standards.





2. Funding Sources | Capital Decisions

Capital decisions are informed by both physical system conditions and District priorities.

Physical Systems: inspections and PM (Preventative Maintenance) reports, FCI (Facilities Condition Index), work orders, lifecycle information

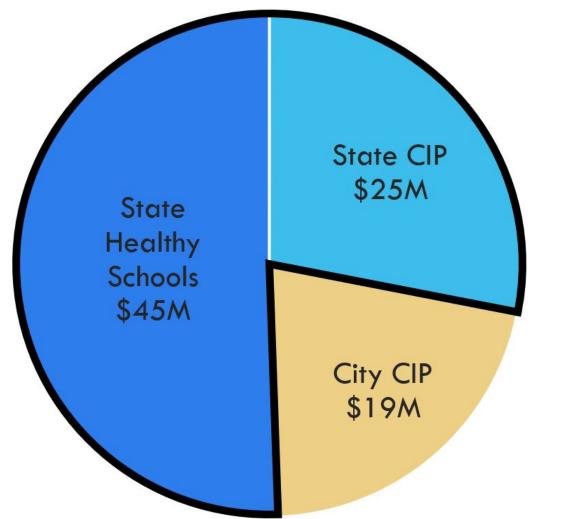
District Priorities: Annual Review decisions, CEFMP (Comprehensive Educational Facilities Master Plan) and CMP (Comprehensive Maintenance Plan) data and analysis, and state initiatives



2. Funding Sources | Types

The majority of City Schools' capital funds come from the State.

<u>Anticipated FY26 Funding</u> = 79% State

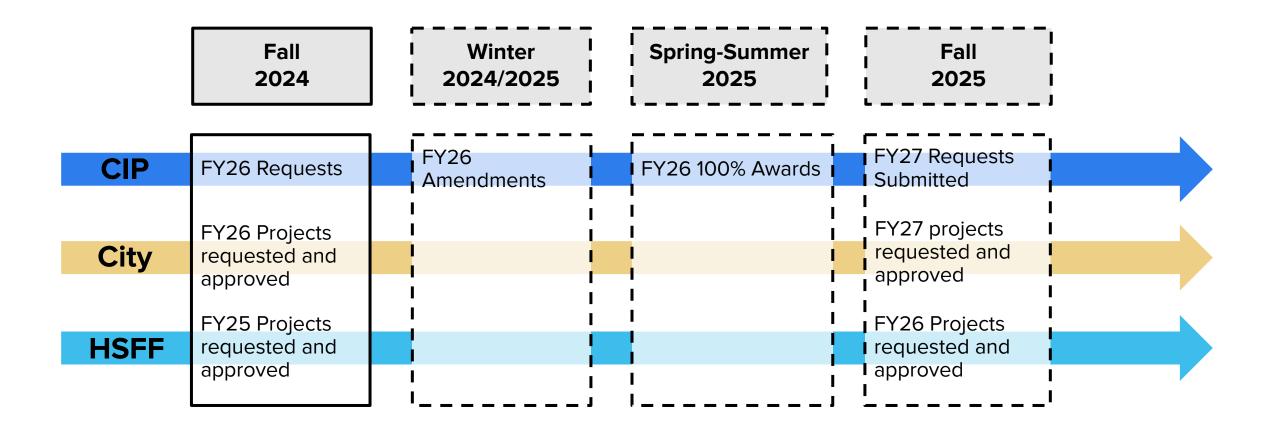


Additional Funding = 100%

Source	\$	Projects Remaining
Built to Learn	372M*	_ 1
Pass-Through	75M	⁻ 4
21st Century	11 <i>7</i> M	1
Federal (ESSER)	110M	0

^{*}includes \$15M in matching city funds

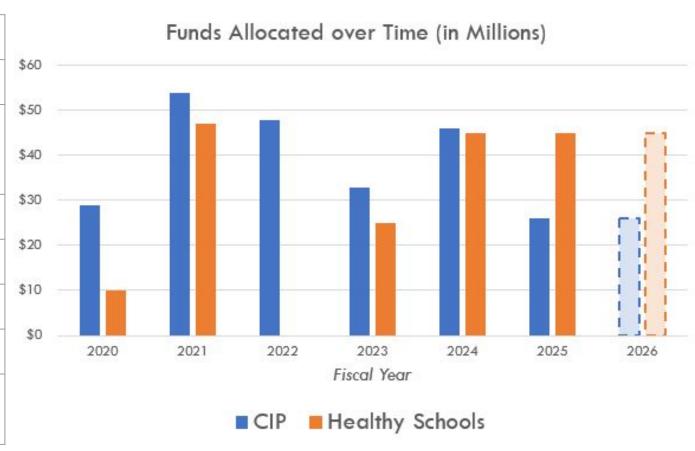
2. Funding Sources | Annual Funding Source Timeline



2. Funding Sources | CIP vs. Healthy Schools

Starting in FY27 we will no longer be guaranteed a certain portion of HSFF

Fiscal Year (FY)	CIP	Healthy Schools
FY20	\$29M*	\$10M
FY21	\$54M	фгом
FY22	\$48M	\$50M
FY23	\$33M*	\$25M
FY24	\$46M*	\$45M
FY25	\$26M	\$45M
FY26	\$26M	\$45M
Total in last seven years	\$260M	\$220M



^{*} Does not count recycled funds

3. CIP Requests | FY26 CIP Projects Requested

Carry over projects with multi-year funding.

Add on projects unfunded from the prior year.

Pull out anything that can/should be covered by HSFF.

Add systems projects where our CMMS (Computerized Maintenance Management System) has flagged an item as nearing the end of its life cycle/has needed so much repair that it's in our interest to replace it.

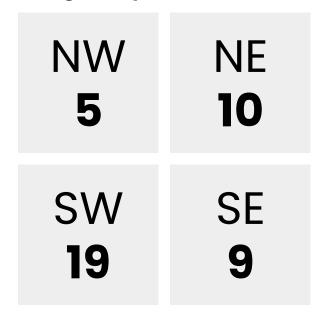
Final review to ensure it meets District Priorities.

Major Projects	7
Systemic Projects	36
HVAC	2
Elevator	10
Fire Alarm	1
Fire Safety	15
Multi-Systemic	1
Roof	5
Windows/Doors	2
Total Projects	43

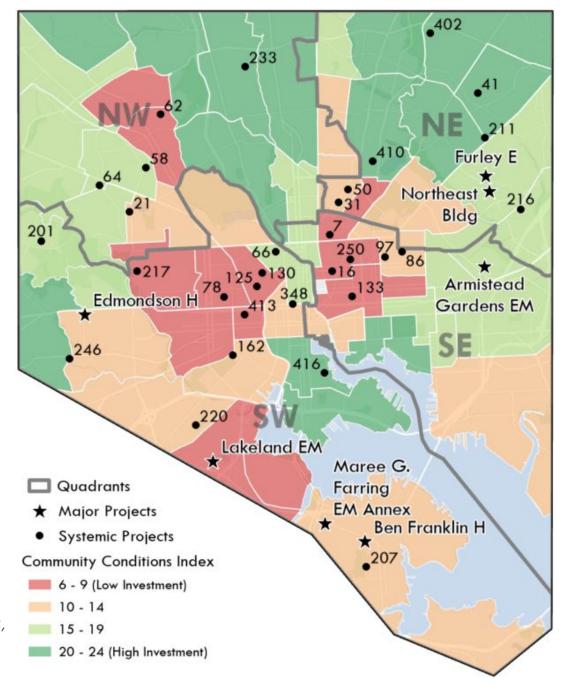
3. CIP Requests | FY26 CIP Projects

Community Conditions Index: A composite index comprised of six socioeconomic indicators used to categorize communities based on historic investment in order to inform equitable outcomes

Projects per Quadrant:

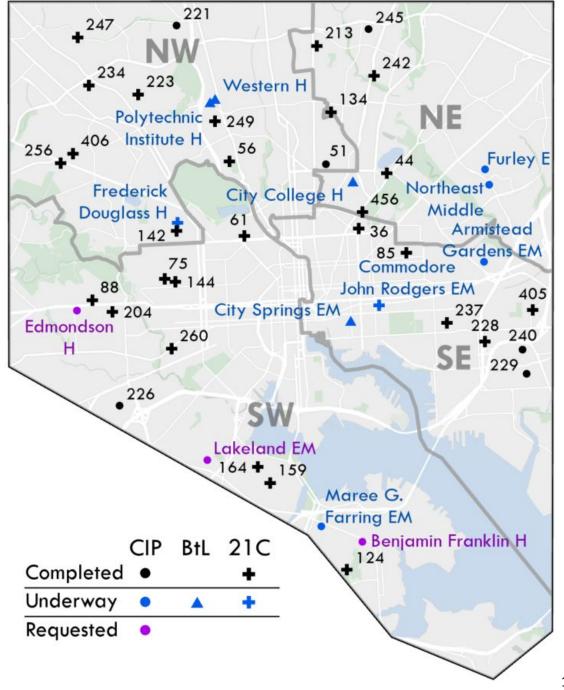


Buildings 50, 86, 130, 211, 250, 348, and 402 have multiple projects



4. Summary of Major Projects

- Projects Completed: 33/46
- Approximate Cost thus far: \$1.2B



4. Summary of Major Projects | Ben Franklin High

The Ben Franklin FY26 request differs from FY25. Ideally the school could receive the full renovation/addition that it needs. But when you look at the anticipated \$25M anticipated CIP funding, it is not likely the \$168M project will be approved or funded anytime in the near future.

- FY25 Request: A renovation/addition with a cost of \$168M
- Modified Request:
 - \$9M Modular for FY26
 - \$25M Multi-systemic with Minor Academic Improvement
 - Fire Safety; Elevator Replacement; HVAC; Windows/Doors; Locker Room upgrades; Gym Addition; Cafeteria Renovation; CTE upgrades; Breezeway between modular and main building; secure vestibule

4. Summary of Major Projects | Edmondson High

The Edmondson FY26 request differs from FY25. Ideally the school could receive the full renovation that it needs. But when you look at the anticipated \$25M in state CIP funding, it is not likely the \$168M project will be approved or funded anytime in the near future.

- FY25 Request: A renovation with a cost of \$168M
- Modified Plan:
 - CTE Project (commenced summer 2024)
 - Add programs in alignment with the district's long-term CTE plan, allowing for the consolidation of the school into one building (anticipated summer 2028)
 - Funded by City Schools
 - \$60M Multi-systemic with minor academic improvement
 - HVAC; Fire Safety; Windows/Doors; Flooring/Ceilings; LED Lighting; Secure Vestibule

4. Summary of Major Projects | SY 2025-26 Openings

Furley

Aug. 2025

Rationale: Significant structural issues and increasing population, particularly Multilingual students

Cost: \$49M

Swing: Thurgood Marshall



Maree G. Farring

Aug. 2025/Jan. 2026

Rationale: Significant over-utilization, particularly Latino students

Cost: \$19M Annex \$8M* Modular

Swing: Not Applicable



*Modular funded by General Funds

Northeast (Vanguard)

Jan. 2026

Rationale: Right-sizing for the program; allow for Thurgood Marshall Bldg surplus

Cost: \$24M

Swing: Thurgood Marshall



4. Summary of Major Projects | SY 2026-27 Openings

Lakeland

Aug. 2026*

Rationale: Significant overutilization due to Latino enrollment growth

Cost: \$9M (requested CIP); no funding assigned yet.

Swing: TBD



F. Douglass Campus

Aug. 2026

Rationale: High School Plan; Co-location of F. Douglass H with Joseph Briscoe MH

Cost: \$117 million (21st C)

Swing: Northwestern 2024



Com. J. Rodgers EM

Jan. 2027

Rationale: Significant over-utilization, particularly Latino students

Cost: TBD/\$55 million (21st C)

Swing: Southeast Middle



^{*}Contingent upon funding and construction schedules

4. Summary of Major Projects | SY 2027-28 Openings

Armistead Gardens

Aug. 2027

Rationale: Significant over-utilization, particularly Latino students

Cost: \$51M

Swing: Phased on-site



City College

Aug. 2028

Rationale: High School Plan

Cost: \$224 million* (BTL + other)

Swing: Summer 2025 at UB



City Springs*

Jan. 2028

Rationale: City Springs EM Renovation/Addition is part of PSO Transformation

Cost: \$65 million (BTL & City)

Swing: None



^{*}Contingent upon funding and construction schedules

4. Summary of Major Projects | SY 2028-29 and Beyond

Western & Poly*

Aug. 2028/2030

Rationale: High School Plan

Cost: \$286M million (BTL + other)

Swing: Northwestern 2026/2028



Ben Franklin

Aug. 2032*

Rationale: High School Plan; Significant over-utilization due to Latino enrollment growth

Cost: \$33M (requested CIP); no funding assigned yet.

Swing: Phased on-site



Edmondson

Aug. 2032*

Rationale: High School Plan; consolidate to 1 bldg

Cost: \$60M (requested CIP); no funding assigned yet.

Swing: Phased on-site





5. Looking Forward | Air Conditioning

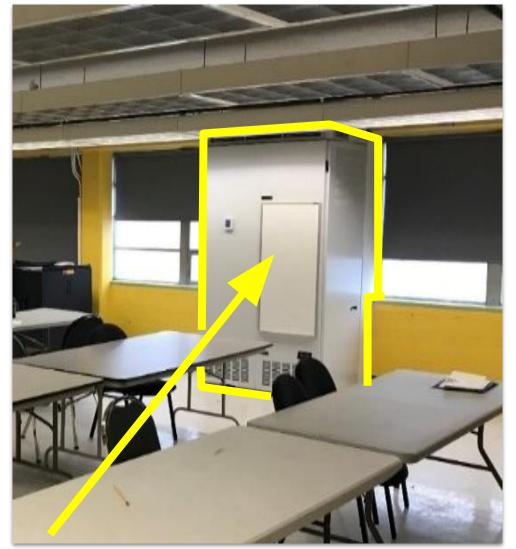
As of June 1, 2024, all classrooms have some form of AC.

Unless a system goes down for repair, there should be no early closures.

Air conditioning includes:

- Central HVAC system
- Window unit*
- Vertical Package Unit (VPU)*

*Window units and VPUs are not permanent solutions. It is anticipated that buildings with window units and VPUs will eventually receive funding for full HVAC systems.



Vertical Package Unit (VPU) complete at Reginald F. Lewis

5. Looking Forward | Recommendation

City Schools requests approval of the **FY2026 CIP funding for 75 projects:**

\$172M from State CIP funds*
\$199M from State BtL funds

\$19M from City CIP funds \$9.9M from City BtL match

Approval of the CIP will provide funding to some of the many needed school construction projects in Baltimore City.



BALTIMORE CITY PUBLIC SCHOOLS

BOARD OF SCHOOL COMMISSIONERS

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Shantell L. Roberts, Vice Chair
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Alison Perkins-Cohen, Chief of Staff

Dr. Lynette Washington, Chief Operating Officer

Dr. Jennie Wu, Executive Director - Strategy and Continuous Improvement



Questions?

Contact

Maureen Gershberg Director of Facilities Planning and Strategy mcgershberg@bcps.k12.md.us Operations 443-447-9934

BALTIMORE CITY PUBLIC SCHOOLS



Funding Sources | CIP vs. Healthy Schools

CIP

HSFF

ORIGIN

Funding model helps distribute capital funds

FUTURE

Goes on forever, but there is no guaranteed increase in dollar value or allocation to specific LEA's (we received 7% in FY25 of all CIP funds).

RULES

- Must have utilization >60%
- Preference for major projects/renovations that provide needed seats
- Is only funding that allows elevators and life safety
- Cost constraints/Gross Area Baseline requirements OR we apply for a variance which can take years
- Allowed seats OR we apply for a variance, which can take years

ORIGIN

To supplement CIP for projects specific to environmental health in a school building.

FUTURE

Expires FY26, ongoing discussions to continue, but no guarantee that we will continue to receive 50%.

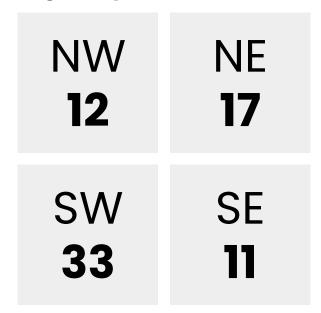
RULES

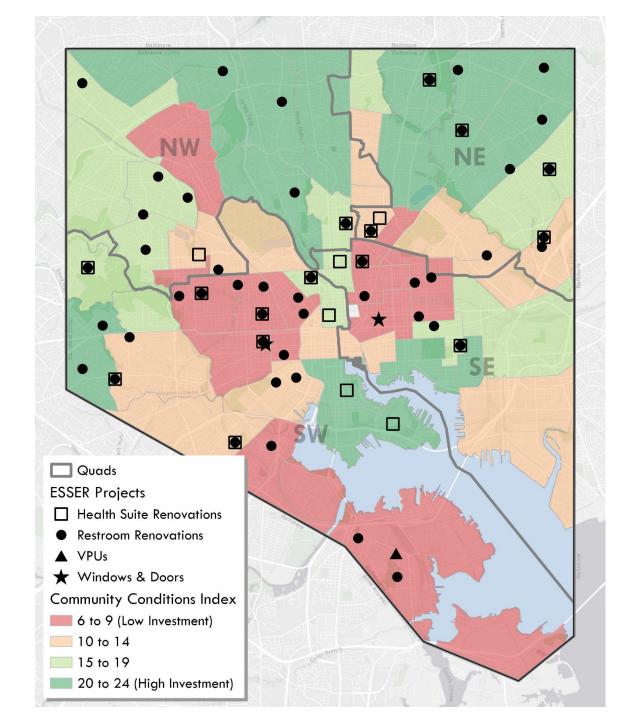
- No rules on utilization
- Project type limited to: HVAC, lead in water, doors and windows, roofs, mold/indoor air quality
 - no life safety, no elevators
- No set constraints, but does require local cost share (7%) but with applying COP, we are at 100%.
- You can combine with CIP money if we need to support CIP project.

Summary of Projects | ESSER

Community Conditions Index: A composite index comprised of six socioeconomic indicators used to categorize Baltimore City communities based on historic investment in order to inform equitable outcomes

Projects per Quadrant:





Appendix | FY26 CIP 102.4 Form (as of 09.09.2024)

	SUMMARY OF CURRENT PL	ANNING A	ND FU	NDING F	REQUES	TS					
LEA:	Baltimore City		FISCA	L YEAR:	FY	26	DATE:				
					Tr. 10		©.				
		TOTAL MON TOTAL PRIOR		CURRENT			d Project Re				
PRIORITY #	PROJECT TITLE	TOTAL EST.	NON- PSCP/IAC	TOTAL PRIOR		REQUESTS		(enter	fiscal year b	elow)	
	7.137237 7.122	COST	FUNDS	FUNDS	FUNDS	(\$ OR LP)	5				30
						FY26	FY27	FY28	FY29	FY30	FY31
1	Maree G. Farring EM Annex #203.1 Renovation/Addition	\$18,809		\$18,809	\$9,746						
2	Furley E #206 Replacement		\$5,811	\$42,852	Contract to the second second						
3	Armistead Gardens EM #243 Renovation/Addition	\$50,894		\$50,894			\$12,144				
4	Northeast Bldg #49 Limited Renovation	\$23,826		\$23,826							
5	Lakeland EM #12 Modular Replacement	\$9,000		\$9,000		\$9,000					
6	Ben Franklin H #239 Modular Addition	\$9,000	800	\$9,000	P. SECOND.	\$9,000					
7	Ben Franklin H #239 Multi-Systemic	\$25,000		\$25,000		\$ -			\$9,000		
8	Edmondson H #400 Multi-Systemic	\$60,000	100	\$60,000		\$5,000	\$5,000		\$15,000	\$15,000	\$15,000
9	Baltimore City College #480 Renovation/Addition	\$220,000	100	\$220,000		\$ -		\$6,507			
10	Morrell Park EM #220 Roof	\$4,116	\$ -	\$4,116							
11	Paul Laurence Dunbar Middle Bldg #133 Fire Safety (Design)	\$2,289	\$ -	\$208		\$208					
12	Paul Laurence Dunbar Middle Bldg #133 Fire Safety (Construction)	Ψ2,203	\$ -	\$2,081		\$2,081					
13	Moravia Park Upper Grades Building #216 Fire Safety (Design)	\$1,082	\$ -	\$98	No. of the last of	\$98					
14	Moravia Park Upper Grades Building #216 Fire Safety (Construction)		5 -	\$984	(C) (C)	\$984					
15	Booker T. Washington Bldg #130 HVAC (Construction)	\$21,775	\$ -	\$21,775	10	\$21,775					
16	Booker T. Washington Bldg #130 Fire Safety (Design)	\$3,964	\$ -	\$360	\$ -	\$360					
17	Booker T. Washington Bldg #130 Fire Safety (Construction)	\$5,504	\$ -	\$3,605	\$ -	\$3,605					
18	Furman L. Templeton E #125 Fire Safety (Design)	\$1,530	\$ -	\$139	\$ -	\$139					
19	Furman L. Templeton E #125 Fire Safety (Construction)	\$1,530	\$ -	\$1,391	\$ -	\$1,391					
20	Harlem Park Bldg #78 Fire Safety (Design)	00,000	\$ -	\$555	\$ -	\$555					
21	Harlem Park Bldg #78 Fire Safety (Construction)	\$6,099	\$ -	\$5,545	\$ -	\$5,545					
22	Lakewood ELC #86 HVAC (Design)		\$ -	\$343	\$ -	\$343					
23	Lakewood ELC #86 HVAC (Construction)	\$3,773	\$ -	\$3,430	\$ -	\$3,430					
24	Baltimore Leadership School for Young Women MH #348 Elevator (Construction)	\$650	\$ -	\$650	(C)	\$650					Î
25	Coldstream Park EM #31 Elevator (Design)		\$ -	\$165	\$ -	\$165					
26	Coldstream Park EM #31 Elevator (Construction)	\$1,815	\$ -	\$1,650	10.00	\$1,650					

Appendix | FY26 CIP 102.4 Form (as of 09.09.2024)

LEA:	SUMMARY OF CURRENT PLANNING AND FUNDING REQUESTS A: FISCAL YEAR: FY26 DATE:										
LEA.	Balumore City		FISCA	L TEAR.	2.121	20	DATE.				
PRIORITY #	PROJECT TITLE	TOTAL EST. COST	NON- PSCP/IAC FUNDS	TOTAL STATE FUNDS	PRIOR PSCP/IAC FUNDS	CURRENT REQUESTS (\$ OR LP)		200000000	ed Project Re fiscal year I	CATOR VIEWS	
-						FY26	FY27	FY28	FY29	FY30	FY31
27	Liberty E #64 Fire Alarm (Construction)	\$374	\$ -	\$374	100	\$374					
28	Mergenthaler Vocational-Technical H #410 Fire Safety (Design)	\$6,708	\$ -	\$610	20 miles	\$610					
29	Mergenthaler Vocational-Technical H #410 Fire Safety (Construction)	\$0,700	\$ -	\$6,098		\$6,098					
30	Mount Royal EM #66 Fire Safety (Design)	\$2,094	\$ -	\$190		\$190					
31	Mount Royal EM #66 Fire Safety (Construction)	\$2,00 4	\$ -	\$1,904		\$1,904					
32	Gardenville E #211 HVAC, Fire Alarm, Sprinkler (Design)	\$4,767	\$ -	\$433	87	\$433					
33	Gardenville E #211 HVAC, Fire Alarm, Sprinkler (Construction)	\$4,707	\$ -	\$4,334		\$4,334					
34	Hamilton Bldg #41 Roof (Design)	\$4,463	\$ -	\$406		\$406					
35	Hamilton Bldg #41 Roof (Construction)	\$4,400	\$ -	\$4,057	100	\$4,057					
36	Cecil E #7 Roof (Design)	\$4,259	\$ -	\$387	Mark Control	\$387					
37	Cecil E #7 Roof (Construction)	Ψ4,200	\$ -	\$3,871		\$3,871					
38	Northern Building #402 Fire Safety (Design)	\$6,434	\$ -	\$585	24	\$585					
39	Northern Building #402 Fire Safety (Construction)	Ψ0,434	\$ -	\$5,849	\$ -	\$5,849					
40	Roland Park #233 Fire Safety (Design)	\$2,384	\$ -	\$217	\$ -	\$217					
41	Roland Park #233 Fire Safety (Construction)	Ψ2,304	\$ -	\$2,167	\$ -	\$2,167					
42	Edgecombe Circle E #62 Elevator (Design)	\$1,815	\$ -	\$165	\$ -	\$165					
43	Edgecombe Circle E #62 Elevator (Construction)	\$1,015	\$ -	\$1,650	\$ -	\$1,650					
44	Abbottston Bldg #50 Fire Safety (Design)	¢4 330	\$ -	\$112	\$ -	\$112					
45	Abbottston Bldg #50 Fire Safety (Construction)	\$1,230	\$ -	\$1,118	\$ -	\$1,118					
46	Dickey Hill EM #201 Fire Safety (Design)	C1 E10	\$ -	\$137	\$ -	\$137					
47	Dickey Hill EM #201 Fire Safety (Construction)	\$1,510	\$ -	\$1,372	\$ -	\$1,372					
48	Diggs-Johnson Bldg #162 Fire Safety (Design)	£4 076	\$ -	\$116	\$ -	\$116					
49	Diggs-Johnson Bldg #162 Fire Safety (Construction)	\$1,276	\$ -	\$1,160	\$ -	\$1,160					
50	Lakewood ELC #86 Elevator (Design)	\$1,815	\$ -	\$165	\$ -	\$165					
51	Lakewood ELC #86 Elevator (Construction)	Φ1,015	\$ -	\$1,650	\$ -	\$1,650					

Appendix | FY26 CIP 102.4 Form (as of 09.09.2024)

LEA:	SUMMARY OF CURRENT PLA Baltimore City	ANNING AI			REQUES		*	DATE:			
PRIORITY #	PROJECT TITLE	TOTAL EST. COST	NON- PSCP/IAC FUNDS	TOTAL STATE FUNDS	PRIOR PSCP/IAC FUNDS	CURRENT REQUESTS (\$ OR LP)			ed Project Re fiscal year I		
						FY26	FY27	FY28	FY29	FY30	FY31
52	Belmont E #217 Elevator (Design)	\$1,815	\$ -	\$165	10	\$165					
53	Belmont E #217 Elevator (Construction)	\$1,015	\$ -	\$1,650	\$ -	\$1,650					
54	Digital Harbor H #416 Fire Safety (Design)	\$5,323	\$ -	\$484	\$ -	\$484	i				
55	Digital Harbor H #416 Fire Safety (Construction)	\$5,323	\$ -	\$4,839	\$ -	\$4,839					
56	Dr. Bernard Harris, Sr. E #250 Fire Safety (Design)	£4 £02	\$ -	\$144	\$ -	\$144					
57	Dr. Bernard Harris, Sr. E #250 Fire Safety (Construction)	\$1,583	\$ -	\$1,439	\$ -	\$1,439					
58	Dr. Nathan Pitts-Ashburton #58 Fire Safety (Design)	C4 C04	\$ -	\$140	\$ -	\$140					
59	Dr. Nathan Pitts-Ashburton #58 Fire Safety (Construction)	\$1,524	\$ -	\$1,402	\$ -	\$1,402					
60	Collington Square EM #97 Elevator (Design)	64.045	\$ -	\$165	\$ -	\$165					
61	Collington Square EM #97 Elevator (Construction)	\$1,815	\$ -	\$1,650	\$ -	\$1,650					
62	Johnston Square E #16 Elevator (Design)	64.045	\$ -	\$165	\$ -	\$165	î				
63	Johnston Square E #16 Elevator (Construction)	\$1,815	\$ -	\$1,650	\$ -	\$1,650					
64	Beechfield EM #246 Roof (Design)	#2 #2F	\$ -	\$294	\$ -	\$294					
65	Beechfield EM #246 Roof (Construction)	\$3,235	\$ -	\$2,941	\$ -	\$2,941					
66	Harbor City West Bldg #413 Roof (Design)	80.540	\$ -	\$229	\$ -	\$229					
67	Harbor City West Bldg #413 Roof (Construction)	\$2,518	\$ -	\$2,289	\$ -	\$2,289					
68	Abbottston Bldg #50 Windows/Doors (Design)		\$ -	\$170	\$ -	\$170					
69	Abbottston Bldg #50 Windows/Doors (Construction)	\$3,717	\$ -	\$1,532	\$ -	\$1,532					
70	Baltimore Leadership School for Young Women MH #348 Windows/Doors (Design)	24.070	\$ -	\$127	\$ -	\$127	8	7.			
71	Baltimore Leadership School for Young Women MH #348 Windows/Doors (Construction)	\$1,273	\$ -	\$1,146	\$ -	\$1,146					
72	Dr. Bernard Harris, Sr. E #250 Elevator (Design)	21.015	\$ -	\$165	\$ -	\$165					
73	Dr. Bernard Harris, Sr. E #250 Elevator (Construction)	\$1,815	\$ -	\$1,650	\$ -	\$1,650					
74	Hilton E #21 Elevator (Design)		\$ -	\$165	\$ -	\$165					
75	Hilton E #21 Elevator (Construction)	\$1,815	\$ -	\$1,650	27	\$1,650					
76	Curtis Bay E #207 Elevator (Design)		\$ -	\$165		\$165					
77	Curtis Bay E #207 Elevator (Construction)	\$1,815	\$ -	\$1,650		\$1,650					
	TOTAL (Last page only)	\$579,480	120	\$573,669	(Carlo)	\$171,921	\$17.144	\$11.507	\$24.000	\$23.000	\$23.000

Appendix | FY25 HSFF Projects

School Building	Project	Design Request	Construction Request	Total State Request
Carver Vocational-Technical High CTE # 454	Roof Replacement	\$800,003	\$8,000,030	\$8,800,033
Abbottston Building # 050	Roof Replacement	\$0	\$3,060,000	\$3,060,000
Curtis Bay PK-8 # 207	Roof Replacement	\$0	\$3,564,050	\$3,564,050
Curtis Bay PK-8 # 207	HVAC Replacement	\$0	\$7,384,496	\$7,384,496
Westport # 225	Roof Replacement	\$356,150	\$3,561,500	\$3,917,650
Northern Building #402	Roof Replacement	\$1,861,925	\$18,619,250	\$20,481,175 \$47,207,404

Appendix | ESSER

Bldg #	Building Name	Project
7	Cecil E	Health Suite Renovations
7	Cecil E	Restroom Renovations
10	James McHenry EM	Restroom Renovations
13	Tench Tilghman EM	Restroom Renovations
16	Johnston Square E	Restroom Renovations
22	George Washington E	Restroom Renovations
29	Matthew A. Henson E	Restroom Renovations
31	Coldstream Park EM	Health Suite Renovations
31	Coldstream Park EM	Restroom Renovations
34	Charles Carroll, Barrister E	Restroom Renovations
35	Harlem Park EM	Health Suite Renovations
35	Harlem Park EM	Restroom Renovations
39	Dallas F. Nicholas, Sr. E	Health Suite Renovations
45	Federal Hill Prep E	Health Suite Renovations
50	Abbottston Bldg	Health Suite Renovations
54	Barclay EM	Health Suite Renovations
54	Barclay EM	Restroom Renovations
55	Hampden EM	Restroom Renovations
58	Dr. Nathan A. Pitts-Ashburton EM	Restroom Renovations
60	Gwynns Falls E	Health Suite Renovations
63	Rosemont EM	Health Suite Renovations
63	Rosemont EM	Restroom Renovations
64	Liberty E	Restroom Renovations
66	Mount Royal EM	Health Suite Renovations
66	Mount Royal EM	Restroom Renovations
76	Francis Scott Key EM	Health Suite Renovations
81	North Bend EM	Restroom Renovations
83	William Paca E	Restroom Renovations

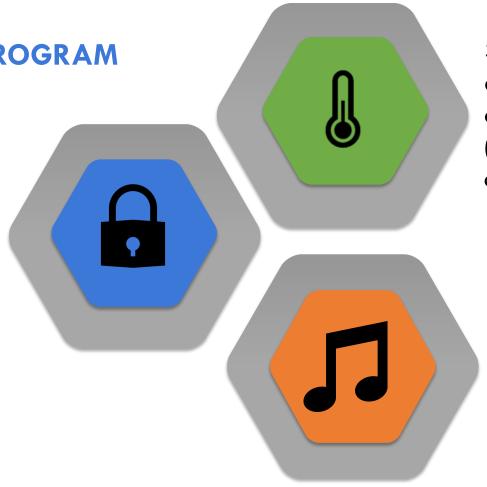
Bldg #	Building Name	Project
86	Lakewood ELC	Restroom Renovations
87	Windsor Hills EM	Restroom Renovations
95	Franklin Square EM	Health Suite Renovations
95	Franklin Square EM	Restroom Renovations
97	Collington Square EM	Restroom Renovations
102	Thomas G. Hayes Bldg	Windows & Doors
105	Moravia Park E Lower Grades Bldg	Health Suite Renovations
105	Moravia Park E Lower Grades Bldg	Restroom Renovations
105	Moravia Park E Lower Grades Bldg	Restroom Renovations
122	The Historic Samuel Coleridge-Taylor E	Restroom Renovations
130	Booker T. Washington Bldg	Restroom Renovations
157	George G. Kelson Bldg	Restroom Renovations
178	Francis M. Wood Bldg	Windows & Doors
201	Dickey Hill EM	Health Suite Renovations
201	Dickey Hill EM	Restroom Renovations
203	Maree G. Farring EM	Restroom Renovations
205	Woodhome EM	Restroom Renovations
207	Curtis Bay E	Restroom Renovations
210	Hazelwood EM	Health Suite Renovations
210	Hazelwood EM	Restroom Renovations
211	Gardenville E	Restroom Renovations
212	Garrett Heights EM	Health Suite Renovations
212	Garrett Heights EM	Restroom Renovations
215	Highlandtown #215 EM	Health Suite Renovations
215	Highlandtown #215 EM	Restroom Renovations
217	Belmont E	Restroom Renovations
219	Yorkwood E	Health Suite Renovations
219	Yorkwood E	Restroom Renovations

Bldg #	Building Name	Project
220	Morrell Park EM	Health Suite Renovations
220	Morrell Park EM	Restroom Renovations
221	Mount Washington EM Upper Grades Bldg	Portable
221	Mount Washington EM Upper Grades Bldg	Restroom Renovations
225	Westport Academy EM	Restroom Renovations
232	Thomas Jefferson EM	Restroom Renovations
233	Roland Park EM	Restroom Renovations
235	Glenmount EM	Restroom Renovations
239	Benjamin Franklin H	VPUs .
241	Fallstaff EM	Restroom Renovations
246	Beechfield EM	Health Suite Renovations
246	Beechfield EM	Restroom Renovations
248	Sinclair Lane E	Restroom Renovations
251	Callaway E	Restroom Renovations
301	William S. Baer Special Ed. EMH	Restroom Renovations
400	Edmondson H	Restroom Renovations
402	Northern Building	Restroom Renovations
415	Baltimore School For The Arts H	Health Suite Renovations

Appendix | Other State Funding Sources

SCHOOL SAFETY GRANT PROGRAM (SSGP) GRANT

FY21 and FY22 - \$866K - Emergency egress plans, one card access, 4 secure vestibules FY23 - approx \$900k - support for security work projects



HVAC FUNDS

\$15M over 7 years - Funds used for design, construction, and capital equipment of HVAC improvement (one time fund with all but one project complete)

MAGGIE MCINTOSH ARTS CENTER (MMAC) GRANT

Grant provided for the acquisition, planning, design, construction, repair, renovation, reconstruction, site improvement, and capital equipping of art spaces