

FY2024 AND FY2025 CAPITAL IMPROVEMENT PROGRAM

April 8, 2025



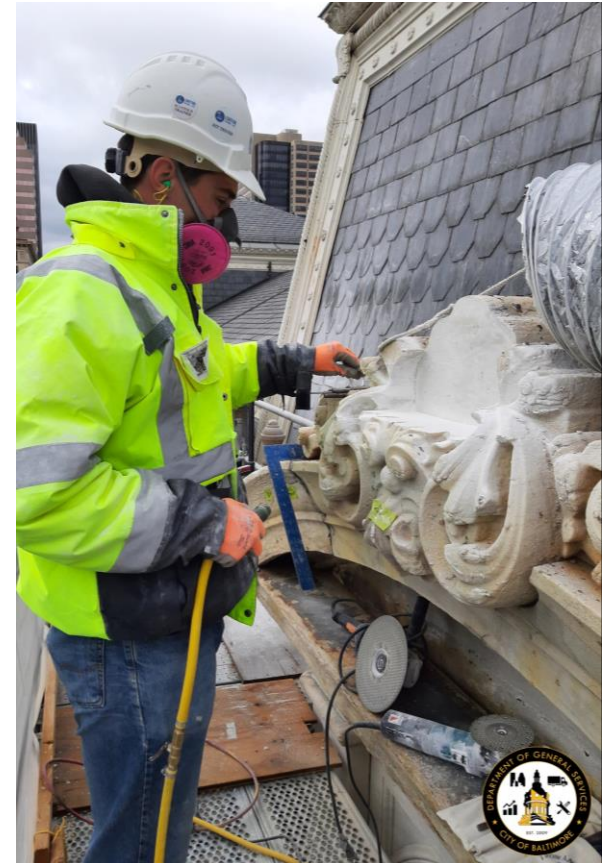
Agenda

- Introduction
- FY24 and FY25 Sources of Funds
- FY24 and FY25 Uses of Funds
- FY24 and FY25 Highlights by Agency



AGENCIES PARTICIPATING IN CIP

- Department of Public Works
- Department of Transportation
- Baltimore City Schools*
- Baltimore City Information Technology
- Housing & Community Development
- Baltimore Development Corporation
- Department of Recreation and Parks
- Department of General Services, on behalf of:
 - City office buildings
 - Health & senior centers
 - Libraries
 - Service centers
 - Convention center
 - Fire & police stations
 - Other city buildings



CAPITAL PROJECT DELIVERY

Capital Project Timeline



Recent Spending Challenges for Capital Nationwide and Locally

- Inflation
- Supply chain
- Labor shortages in construction industry and in city agencies

Impacts on Capital Budget Spending

- Multi-year budgeting has been necessary due to limited funds. Extended funding timelines delay the ability to bid for project construction.
- The lengthy procurement process for design and construction extends the project timeline and renders the Engineer's Estimate inaccurate.
- A limited number of companies are willing to bid on City projects, reducing competition and driving up costs.
- Regulatory reviews (e.g., Stormwater, Building Permits, State and Federal DOT) can cause project delays.
- Local mandates increase the cost of capital projects.



SOURCES OF FUNDS: REVENUE CATEGORIES



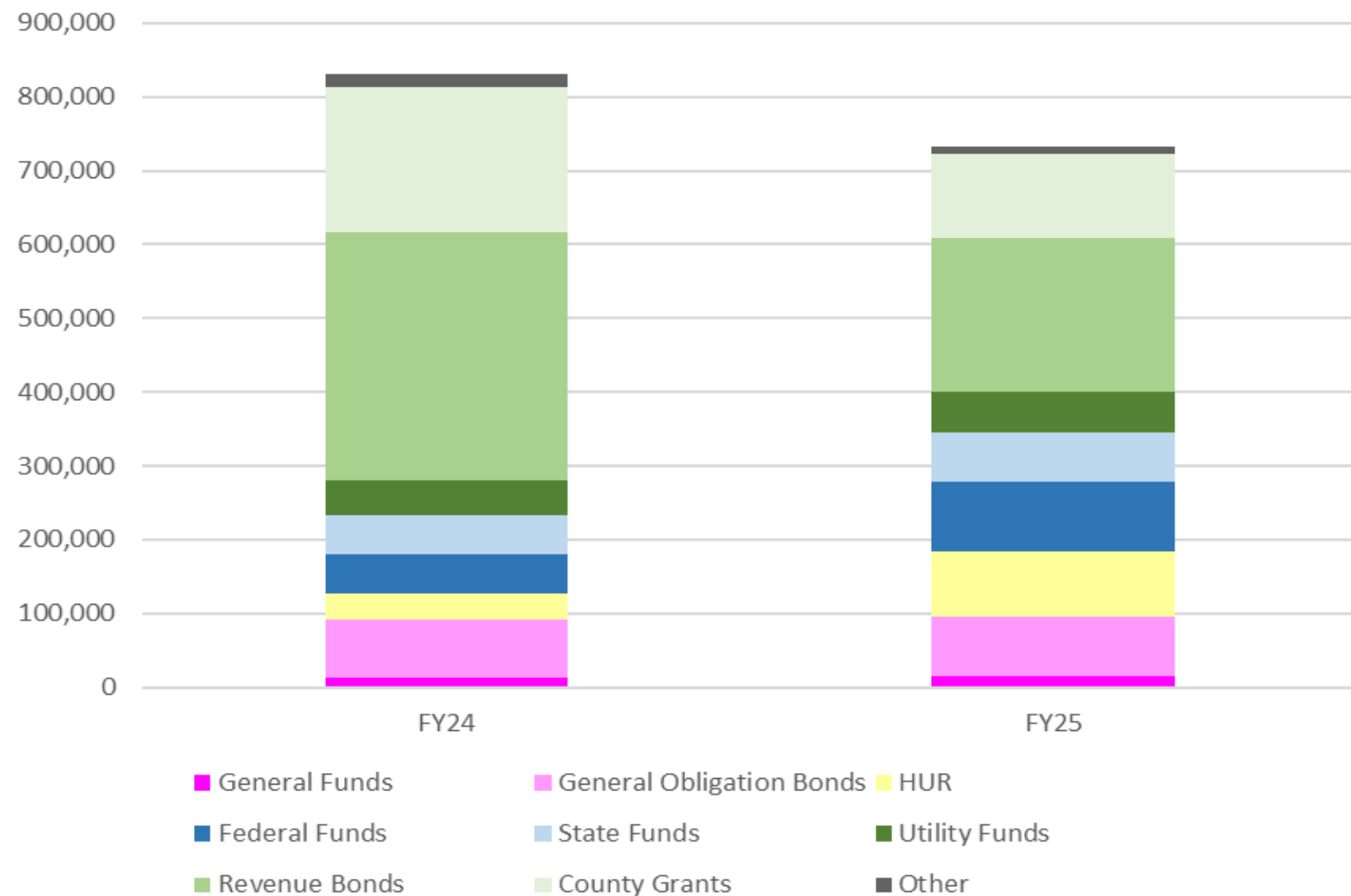
FY24 and FY25 RECOMMENDATIONS BY REVENUE CATEGORY

Revenue Categories	FY2024	FY2025
Local Discretionary		
General Fund Revenue - Capital	11,985	15,000
General Obligation Bonds	80,000	80,000
Highway User Revenue		
General Fund HUR Eligible- Capital	34,190	90,000
Federal and State		
Federal Grants	53,050	92,456
State Grants	52,978	67,660
Utility Revenue		
Utility Revenue	48,957	54,508
Revenue Bonds	334,815	208,451
Counties Grant-Capital	196,572	115,029
Other		
Other Funds - Capital	19,200	9,350
Total	831,747	732,454

Amounts in thousands

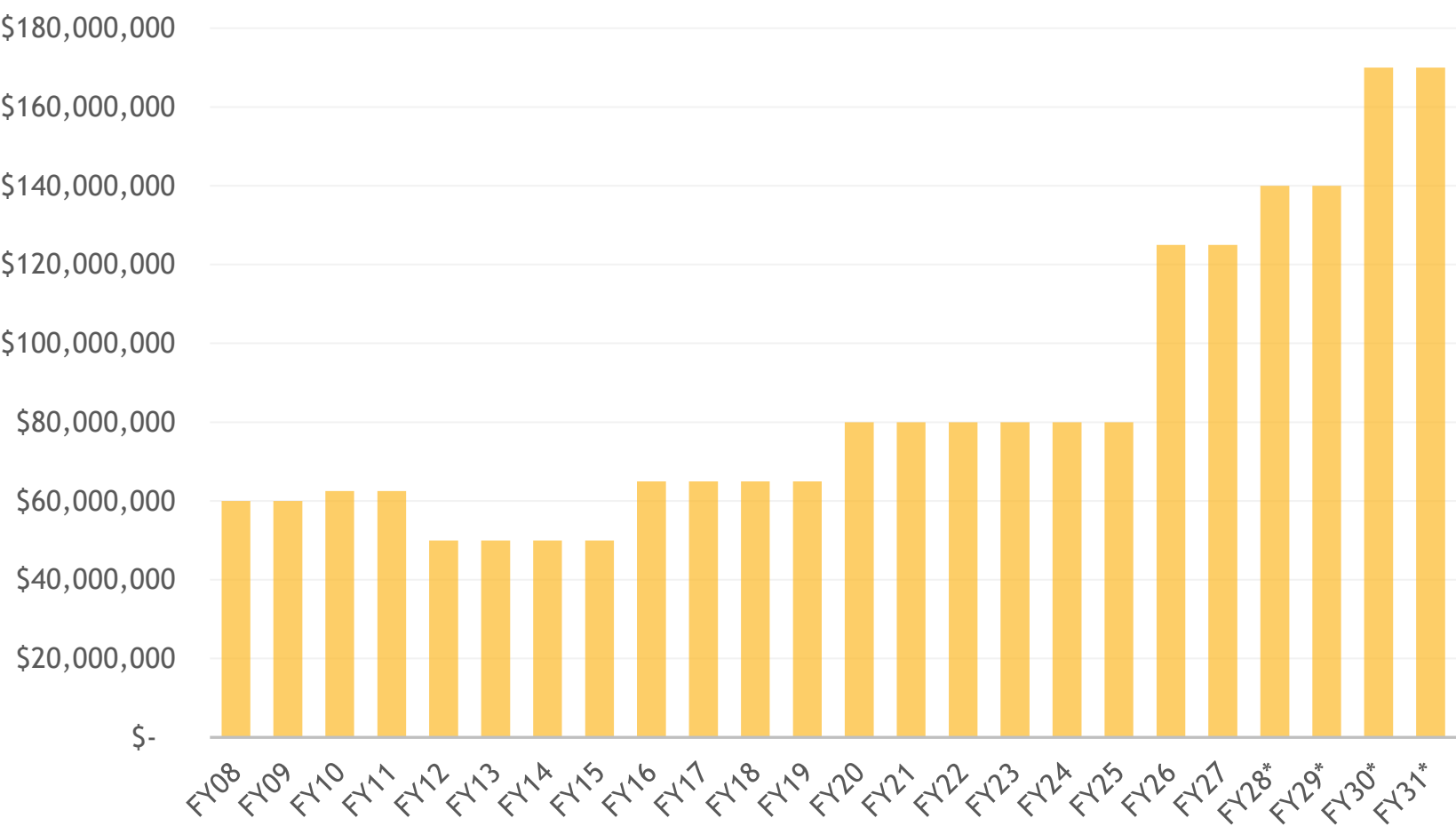


FY24 and FY25 RECOMMENDATIONS BY REVENUE CATEGORY



GENERAL OBLIGATION BONDS

Annual GO Bond Authorization

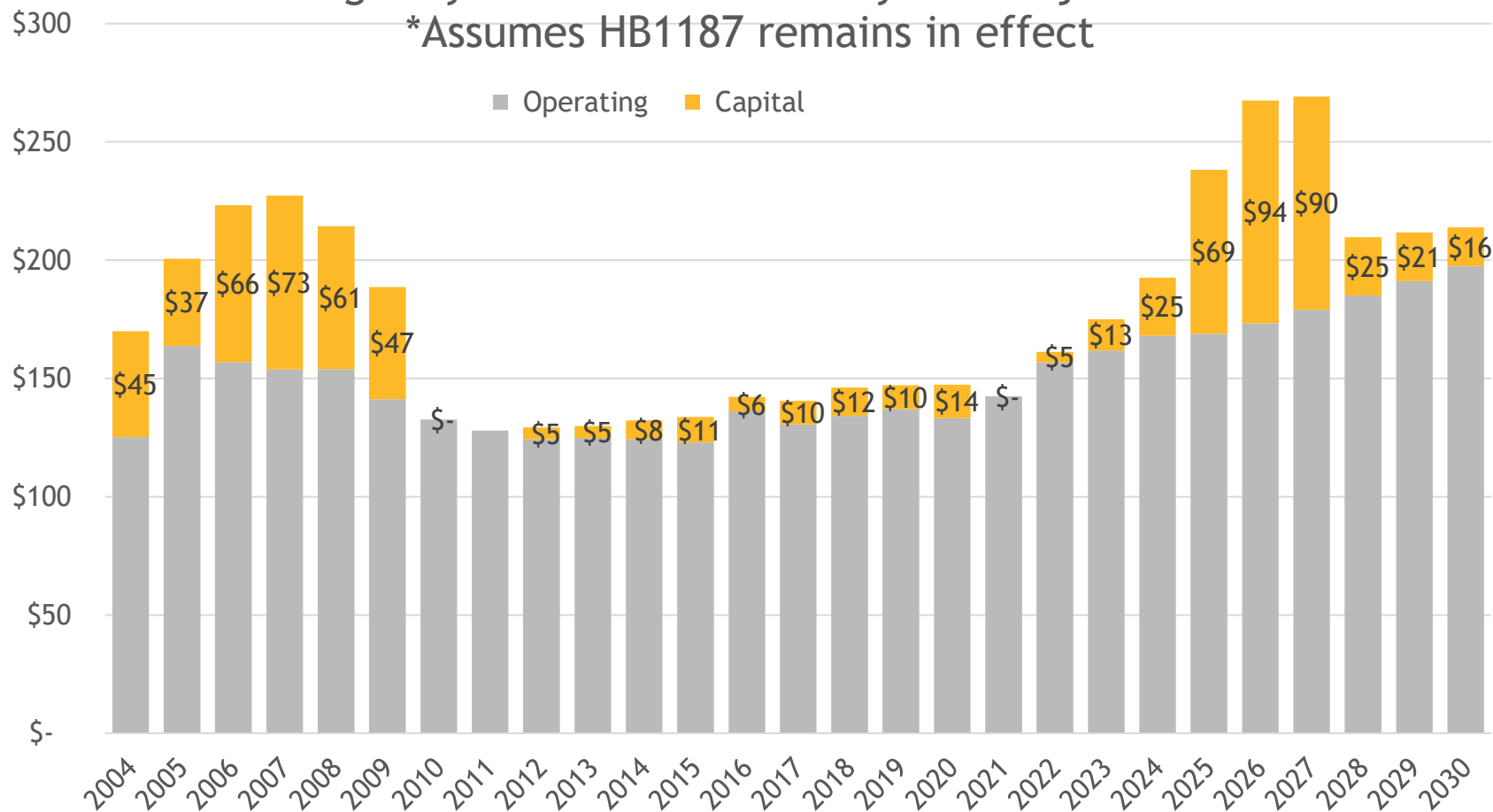


HIGHWAY USER REVENUE

Highway User Revenue History and Projection

*Assumes HB1187 remains in effect

■ Operating ■ Capital



USES OF FUNDS

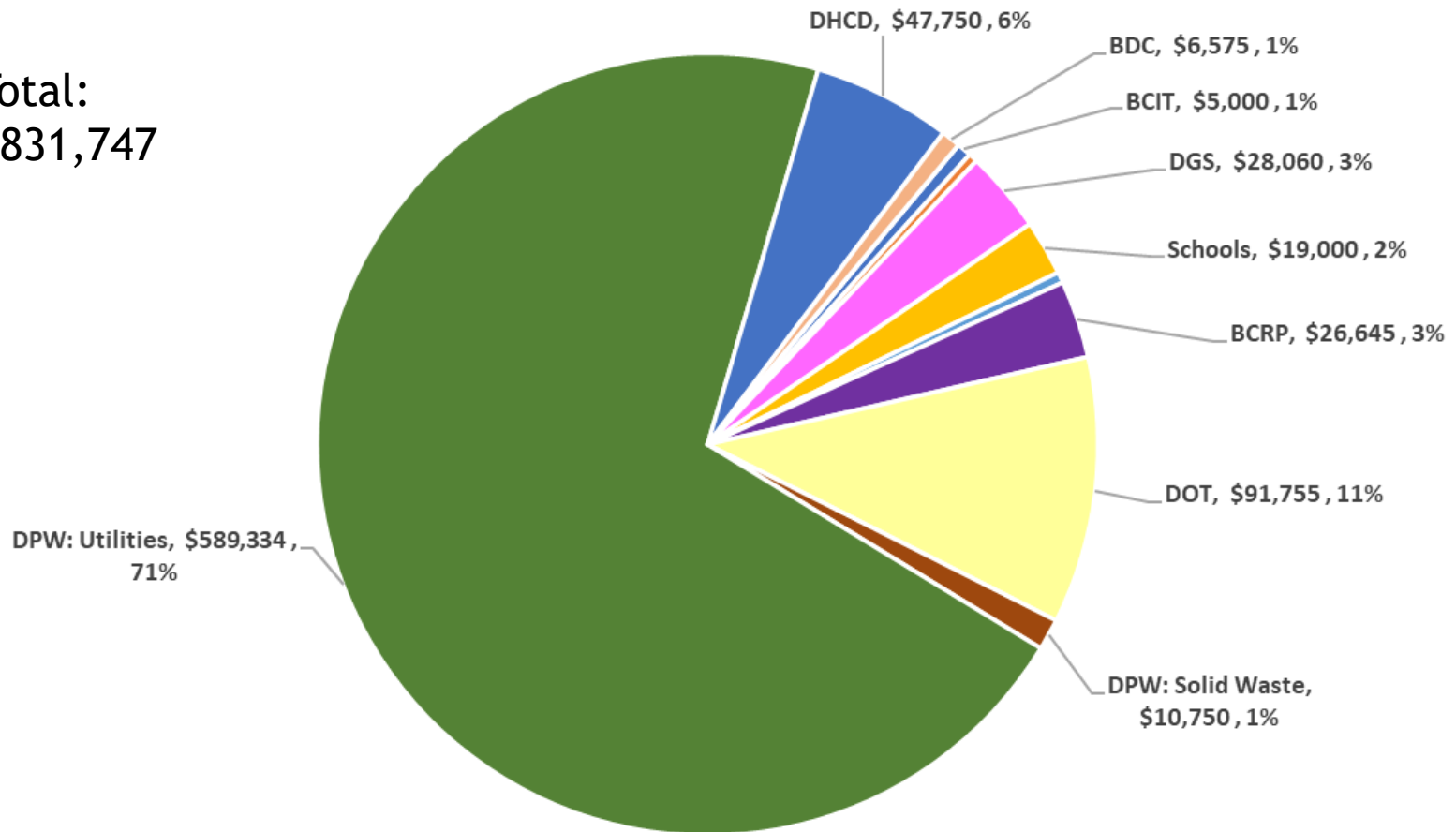


FY24 and FY25 RECOMMENDATIONS BY AGENCY

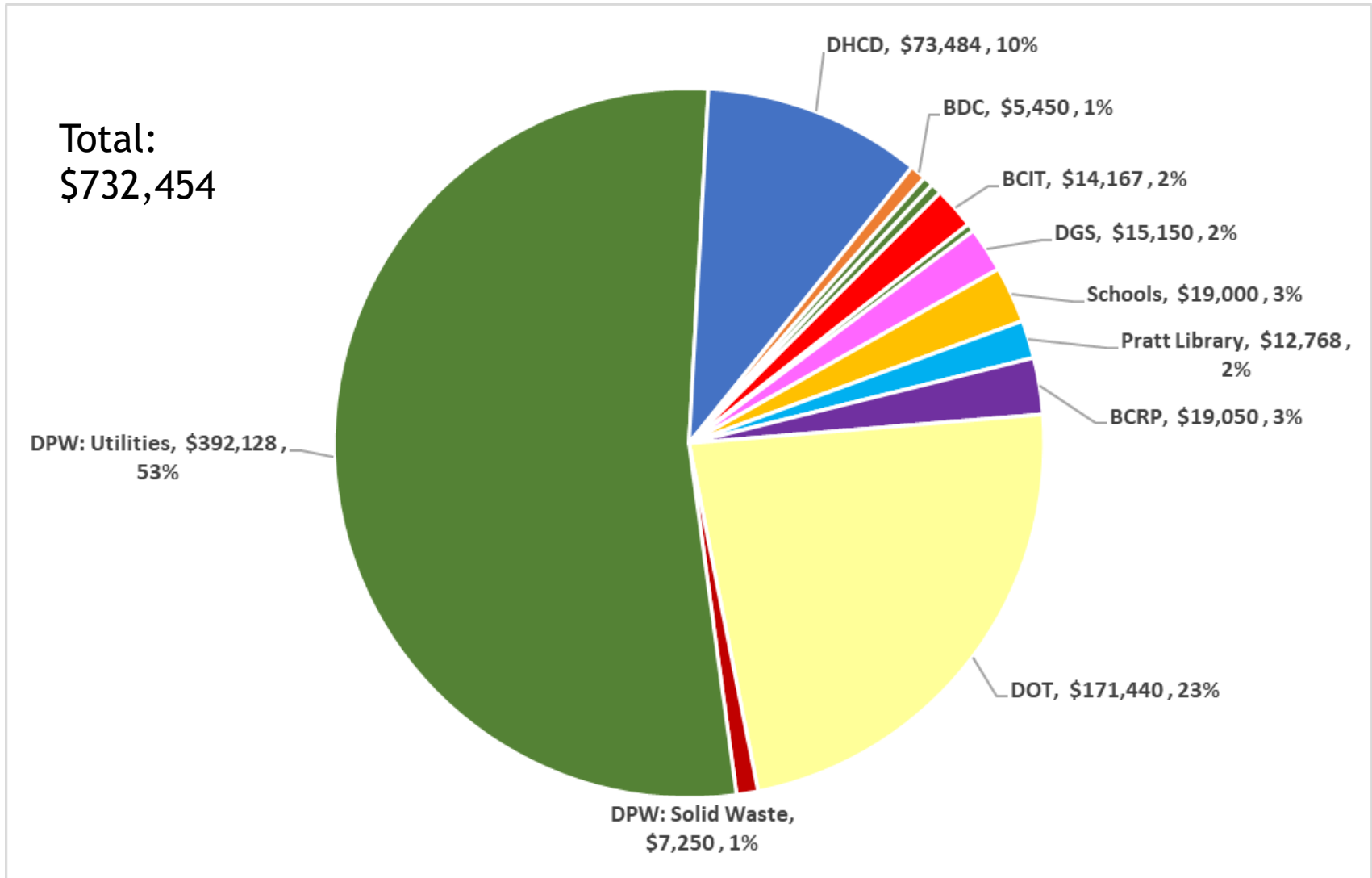
Agencies	FY2024	FY2025
Baltimore City Office of Information Technology	\$ 5,000	\$ 14,167
Mayoralty-Related & Planning	\$ 3,150	\$ 2,742
Department of General Services	\$ 28,060	\$ 15,150
City School System	\$ 19,000	\$ 19,000
Pratt Library	\$ 3,728	\$ 12,768
Dept. of Recreation & Parks	\$ 26,645	\$ 19,050
Transportation	\$ 91,755	\$ 171,440
DPW: Solid Waste	\$ 10,750	\$ 7,250
DPW: Utilities	\$ 589,334	\$ 392,128
Dept. of Housing & Community Development	\$ 47,750	\$ 73,484
Baltimore Development Corporation	\$ 6,575	\$ 5,450
Parking Authority		\$ 3,450
Finance		\$ (3,625)
Total	\$ 831,747	\$ 732,454

FY24 CAPITAL BUDGET BY AGENCY

Total:
\$831,747



FY25 CAPITAL BUDGET BY AGENCY



FY24 AND FY25 HIGHLIGHTS BY AGENCY



FY24 and FY25 Highlights: Department of Transportation

Projects	FY24	FY25
Street Resurfacing	8,850	36,300
Bridges	10,082	14,101
Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	2,500	10,000
Patapsco Ave - Magnolia Ave to Potee	7,754	6,222
Safe Streets 4 All		9,920
Druid Park Lake Drive Complete Streets Reconstruction	2,500	6,300
Traffic Safety Improvements Citywide	4,300	3,000



FY24 and FY25 Highlights: Housing

Projects	FY24	FY25
Impact Investment Areas	1,000	32,000
Southeast Baltimore Redevelopment	14,317	3,000
Affordable Housing Fund	6,500	6,500
Demolition and Stabilization	6,800	4,750
HOME Program	4,100	5,200
Baltimore Homeownership Incentive Program	2,350	2,800
Lead Hazard Reduction Program	750	750



FY24 and FY25 Highlights: Schools

Projects	FY24	FY25
Systemic Improvements	9,750	10,550
Furley Elementary School Replacement	2,500	2,500
Benjamin Franklin High School Renovation	1,500	1,100
Edmondson High School Renovation	1,500	1,100
Armistead Gardens ES # 243	1,250	1,250
Maree G. Farring EM #203	1,000	1,000
Northeast Middle School Building #49	1,000	1,000



FY24 and FY25 Highlights: General Services

Projects	FY24	FY25
Abel Wolman Municipal Building HVAC	9,050	3,500
Park Heights Library	3,728	6,000
City Hall Exterior Stone Walls	2,500	2,000
Headquarters Garage Repair	3,500	
Southern Police District - Interior renovations (Restroom, locker room and fitness center)		3,000
Northwest CAC - Fire Protection upgrade,HVAC,Windows and Electrical Upgrade		2,500
Samuel Morse- Water Distribution & Fire	2,500	



FY24 and FY25 Highlights: Information Technology

Projects	FY24	FY25
Tax Application Modernization		10,580
Permitting		2,155
Upgrade Application Integration	1,800	
Unifier		1,431
Upgrade Public Safety Technology Systems	1,000	
Citiwatch Camera Upgrades	1,000	
Infrastructure Platforms End-of-Life	1,200	



FY24 and FY25 Highlights: Recreation and Parks

Projects	FY24	FY25
North Harford Park Improvements	5,484	3,750
Bocek Park Athletic Center - Gym & BB	4,200	
Florence Cummins Park		3,500
Reedbird Park Improvements Phase II	3,000	
Solo Gibbs Park- Phase I Construction	2,500	
Gwynns Falls Campground	2,450	
CHOICE City Spring Park Improvements (Phase I and II)		2,200



FY24 and FY25 Highlights: Public Works Solid Waste

Projects	FY24	FY25
Quarantine Road Landfill Expansion	3,000	3,000
Aerated Static Pile Compost Facilities	5,000	
Solid Waste Regulatory Compliance Services	2,000	
Solid Waste Facility Health and Safety Improvements		1,500
Quarantine Road Landfill Compliance		1,500



FY24 and FY25 Highlights: Public Works Water

Projects	FY24	FY25
Lead Service Line Inventory & Replacement	102,600	
WC 1243 Cromwell PS Rehabilitation		43,500
WC-1382 Montebello 1 Finished Reservoir	30,000	
WC-1431 Water Main Replacement at Various Locations		17,304
Montebello WFP 2 Sedimentation Basins	15,877	
WC-1229 Vernon Pump Station Rehabilitation	15,800	
WC 1418 Yale Heights Water Main Rehab		14,376



FY24 and FY25 Highlights: Public Works Wastewater

Projects	FY24	FY25
Patapsco WWTP Headworks Upgrade	70,720	
SC994 Pat Clarifier Rehabilitation		52,400
SC1018 Sludge Blend Tank Rehabilitation		37,400
Eastern Avenue Pump Station Rehabilitation	33,056	
Inflow and Infiltration reduction	15,500	
SC-979 Dundalk Pump Station Rehabilitation	12,960	
SC-995 Miscellaneous Pump Station Rehab	11,960	



FY24 and FY25 Highlights: Public Works Stormwater

Projects	FY24	FY25
Citywide Stream Restoration		22,000
MS4 Permit Requirements	9,860	6,000
SDC-7772 Study/Design of Patapsco Ave	13,716	
SDC-7768 Harris Creek Watershed Storm	11,352	
Middle Branch Resiliency Initiative		10,800
ER4134 Outfall Stabilization		10,000
SDCTBD- Drainage Repairs and Improvements at various Locations	2,125	7,190

