

# Performance and Oversight Hearing

**FEBRUARY 15, 2024**



MAYOR'S OFFICE OF  
**RECOVERY  
PROGRAMS**  
BALTIMORE CITY

# Financial Terminology



Term	Description	Example
Commitment	<b>Total investment across all fiscal years.</b> Fully executed agreement with an agency and/or a formal public announcement including the total investment.	<i>MOED will receive \$30M for workforce development</i>
Obligation	<b>Contracts, purchase orders, and stand-alone invoices approved</b> in Workday and personnel expenditures to date.	<i>Of the \$30M committed, \$11M obligated in Workday</i>
Expenditure	<b>Amount charged to ARPA accounts.</b> Funding has moved to organization. Amount reported to Treasury.	<i>MOED spent \$6.7M through July 2023 as charged to ARPA accounts.</i>



# Key Facts

- Obligation and expenditure data in this presentation are as of December 31, 2023.
  - Financial records for January 2024 closed on February 8, 2024.
  - Obligation data should be considered working estimates due to data quality challenges within Workday.
- Obligation Calculation: These amounts consist of:
  - Funds committed to external parties through Supplier Contracts, Purchase Orders, and stand-alone Invoices in Workday.
  - Funds spent on salaries and personnel costs.
- Committed amounts consists of funds budgeted across multiple fiscal years.
- **All ARPA funds must be fully obligated by December 31, 2024 and fully expended by December 31, 2026.**



# Expenditures and Obligations Across ARPA Portfolio

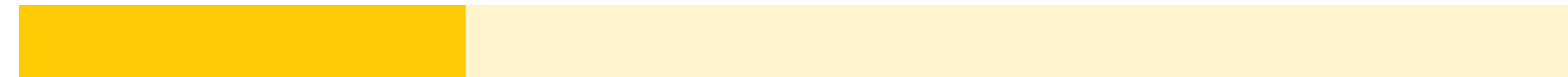
**\$324M**  
**Obligated**

*50.5% of ARPA funding has been obligated through December 2023*



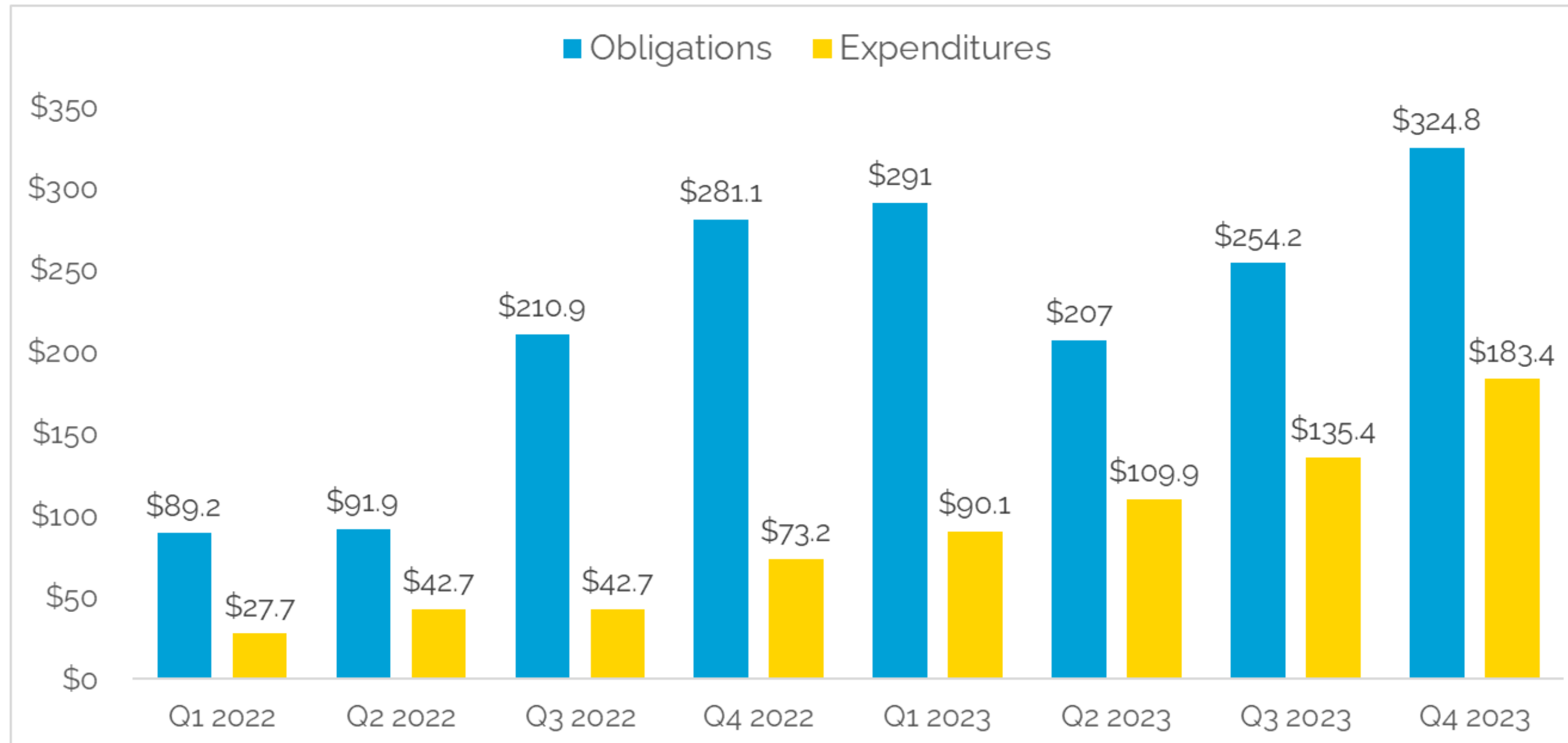
**\$183.4M**  
**Expended**

*28.6% of ARPA funding has been expended through December 2023*



# Quarterly Obligations and Expenditures

ARPA Obligations and Expenditures in Millions  
Data from Quarterly Treasury Reports



Note: Calendar Year Quarters (e.g., Q1 represents January, February, and March)



# Expenditures by Organization | City Agencies

Organization	Total Commitments	Expenditures	Percent Expended
Baltimore City - General Fund Restoration & Vaccine Incentives	\$14,542,042.48	\$11,066,029	76.1%
Mayor's Office of Recovery Programs	\$12,600,000	\$7,565,384	60%
Mayor's Office of Immigrant Affairs	\$4,060,000	\$3,149,830	77.6%
Baltimore City Dept of Planning	\$28,017,904	\$10,155,514	36.2%
Mayor's Office of Employment Development	\$30,000,000	\$9,282,342	30.9%
Baltimore City Health Department	\$80,000,000	\$18,038,238	22.5%
Mayor's Office of Performance and Innovation	\$1,140,000	\$282,952	24.8%
Mayor's Office of Neighborhood Safety and Engagement	\$45,000,000	\$9,896,855	22%
Mayor's Office – Digital Services	\$2,100,000	\$579,426	27.6%
Baltimore City Dept of Housing and Community Development	\$70,082,170.56	\$16,392,510	23.4%
Baltimore City Information & Technology **	\$38,600,000	\$7,418,356	19.2%
Baltimore City Recreation and Parks	\$41,000,000	\$2,827,733	6.9%
Mayor's Office of Homeless Services	\$73,500,000	\$5,378,374	7.3%
Baltimore City Dept of General Services	\$20,880,220	\$2,469,398	11.8%
Baltimore City Dept of Public Works	\$9,919,780	\$948,449	9.6%

\*\*The total commitment amount for BCIT-BDE is \$35 million. About \$4.4 million of this commitment was provided to Enoch Pratt Libraries for digital equity initiatives, which is reflected in a separate table.

Note: All data as of December 2023



# Expenditures by Organization | Quasi-Governmental

Organization	Total Commitments	Expenditures	Percent Expended
Baltimore Civic Fund - ERF	\$8,300,000	\$8,300,000	100%
Baltimore Development Corporation - ERF	\$11,700,000	\$11,700,000	100%
Baltimore Public Markets Corporation	\$4,917,957	\$4,917,957	100%
Family League of Baltimore - ERF	\$2,000,000	\$2,000,000	100%
Baltimore Office of Promotion and the Arts – ERF and Artscape	\$1,000,000	\$1,000,000	100%
Visit Baltimore - ERF	\$2,500,000	\$2,500,000	100%
Live Baltimore	\$3,067,885	\$1,533,942	50%
Housing Authority of Baltimore City	\$27,419,559	\$12,490,101	45.6%
Enoch Pratt Free Library	\$15,200,000	\$1,100,000	7.2%
Baltimore Hotel Corporation	\$989,000	\$404,000	40.8%

Note: All data as of December 2023



# Expenditures by Organization | Nonprofits

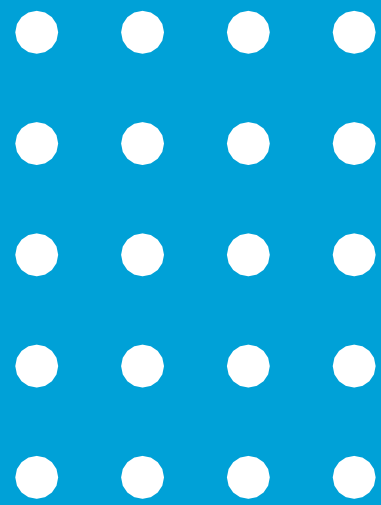
Organization	Total Commitments	Expenditures	Percent Expended
CASH Campaign of Maryland	\$4,800,000	\$4,800,000	100%
University Partners	\$533,130	\$301,882	56.6%
Direct Awards to Nonprofits	\$43,446,000	\$23,452,813	54%
Walters Art Museum	\$500,000	\$125,000	25%
Baltimore Museum of Art	\$500,000	\$0	0%
Maryland Volunteer Lawyers for the Arts	\$250,000	\$62,500	25%
United Way of Central Maryland	\$4,500,000	\$2,250,000	50%

Note: All data as of December 2023





# City Project Updates



# DGS Project Update

**11.8%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Capital Improvements	\$9,350,000	\$0	0%
Investing in BPD Fleet Resources	\$6,450,000	\$2,469,398	38.3%
DPW Fleet	\$5,080,220	\$0	0%

Note: All data as of December 2023



# DHCD Project Update | 1 of 4

**23.4%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Impact Investment Areas - Capital	\$11,895,904	\$1,218,835	10.2%
Impact Investment Areas - ARPA Project Administration	\$1,836,821	\$0	0%
Impact Investment Areas - ARPA New Affordable Housing	\$1,128,370	\$97,843	8.7%
Impact Investment Areas - ARPA Vulnerable Communities	\$281,403	\$0	0%
Park Heights	\$12,524,672	\$4,775,339	38.1%
Uplands Advancement	\$12,000,000	\$9,784,883	81.5%

Note: All data as of December 2023



# DHCD Project Update | 2 of 4

**23.4%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Tivoly Revitalization	\$7,415,000	\$0	0%
Housing Upgrades to Benefit Seniors - ARPA Renter-Homeowner Support	\$5,451,526	\$16,132	0.3%
Housing Upgrades to Benefit Seniors - ARPA Project Administration	\$1,545,674	\$3,438	0.2%
Housing Upgrades to Benefit Seniors - ARPA Workforce Supports	\$2,800	\$0	0%
Wealth Building in Middle Neighborhoods	\$4,000,000	\$0	0%

Note: All data as of December 2023



# DHCD Project Update | 3 of 4

**23.4%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Baltimore SHINES	\$3,000,000	\$0	0%
Healthy Homes - ARPA Project Administration	\$1,633,375	\$174,928	10.7%
Permitting System Upgrades - ARPA Operational Support	\$1,552,000	\$0	0%
Healthy Homes - ARPA Vulnerable Communities	\$1,366,625	\$321,113	23.5%
Permitting System Upgrades - ARPA Project Administration	\$800,000	\$0	0%

Note: All data as of December 2023



# DHCD Project Update | 4 of 4

**23.4%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Permitting System Upgrades - ARPA Workforce Supports	\$500,000	\$0	0%
Permitting System Upgrades - ARPA Communications	\$148,000	\$0	0%
Crime Prevention Through Environmental Design	\$2,000,000	\$0	0%
Right to Counsel	\$1,000,000	\$0	0%

Note: All data as of December 2023



# Department of Planning Project Update | 1 of 2

**36.2%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Clean Corps: Creating a Cleaner and Healthier Baltimore	\$14,660,000	\$5,464,429	37.3%
Food Insecurity	\$11,070,000	\$4,291,084	38.8%
Inspire 21st Century Schools/Homeownership	\$1,287,904	\$0	0%

Note: All data as of December 2023



# Department of Planning Project Update | 2 of 2

**36.2%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Middle Neighborhood Support for CDCs - ARPA Community Engagement	\$870,000	\$348,000	40%
Middle Neighborhood Support for CDCs - ARPA Community Safety & Response	\$80,000	\$32,000	40%
Middle Neighborhood Support for CDCs - ARPA Project Administration	\$50,000	\$20,000	40%

Note: All data as of December 2023





# BCHD Project Update

**22.5%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ARPA Contact Tracing	\$18,905,107	\$7,842,075	41.5%
ARPA Food Insecurity	\$15,928,228	\$4,937,909	31%
ARPA Vaccination	\$13,288,487	\$2,311,405	17.4%
ARPA Testing	\$12,270,615	\$405,376	3.3%
ARPA PPE - Health	\$9,975,461	\$1,017,386	10.2%
ARPA Operational Support	\$6,207,113	\$1,108,207	17.9%
ARPA Communications	\$1,533,460	\$130,574	8.5%
ARPA Vulnerable Communities	\$1,294,734	\$285,307	22%
Miscellaneous	\$596,795	\$0	0%

Note: All data as of December 2023



# BCIT Project Update | 1 of 2

**19.2%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Broadband and Digital Equity - Phase II	\$21,325,000	\$0	0%
BCIT Hardware Refresh - ARPA Public Service Delivery	\$7,195,665	\$0	0%
BCIT Hardware Refresh - ARPA Project Administration	\$804,335	\$0	0%

Note: All data as of December 2023



# BCIT Project Update | 2 of 2

**19.2%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Broadband and Digital Equity - Phase I - ARPA Broadband Access	\$4,489,447	\$4,614,029	102.8%
Broadband and Digital Equity - Phase I - ARPA Project Administration	\$1,510,553	\$1,745,726	115.6%
Digital Equity Fund - ARPA Digital Literacy	\$2,540,500	\$1,058,332	41.7%
Digital Equity Fund - ARPA Broadband Access	\$734,500	\$269	0%

Note: All data as of December 2023



# BCRP Project Update

**6.9%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Capital	\$38,076,907	\$2,389,060	6.3%
Recreation Infrastructure Admin	\$2,923,093	\$438,672	15%

Project Type	# of Projects	Total Budgeted	Total Spent
Recreation Centers	3	\$19,365,000	\$881,194
Pools	3	\$10,700,000	\$316,652
Playgrounds	20	\$5,050,000	\$579,468
Athletic Courts	8	\$856,815	\$508,442
Trails	2	\$500,000	\$103,304
<b>TOTAL</b>	<b>36</b>	<b>\$36,417,815</b>	<b>\$2,389,060</b>

Note: \$1.605 million included in the Capital budget for "contingency"

Note: All data as of December 2023



# DPW Project Update

**9.6%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
DPW Capital and Operating Improvements - ARPA Vehicle Purchases	\$2,872,000	\$0	0%
DPW Capital and Operating Improvements - Capital	\$1,424,000	\$0	0%
DPW Capital and Operating Improvements - ARPA Operational Support	\$1,363,780	\$0	0%
DPW Waste Removal Contract - Spindler	\$3,285,000	\$948,449	28.9%
DPW Recycling Crews	\$975,000	\$0	0%

Note: All data as of December 2023



# OPI and Digital Services Project Update

## Office of Performance and Innovation

**24.8%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ARPA Operational Support	\$1,140,000	\$282,952	24.8%

## Digital Services Team

**27.6%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ARPA Public Service Delivery	\$2,100,000	\$579,426	27.6%

Note: All data as of December 2023



# MOED Project Update

**30.9%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ARPA Youthworks	\$11,311,399	\$1,399,195	12.4%
ARPA Workforce Training	\$8,067,823	\$2,521,536	31.3%
ARPA Subsidized Employment	\$4,946,845	\$1,902,202	38.5%
ARPA Workforce Supports	\$3,119,579	\$2,032,247	65.1%
ARPA Project Administration	\$2,554,355	\$1,427,161	55.9%

Note: All data as of December 2023



# MOHS Project Update | 1 of 2

**7.3%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Shelter Acquisition	\$29,140,000	\$0	0%
Housing Accelerator Fund - ARPA New Affordable Housing	\$16,386,082	\$0	0%
Housing Accelerator Fund - ARPA Project Administration	\$728,918	\$0	0%
Shelter Operations - ARPA Homeless Housing Services	\$9,384,025	\$891,156	9.5%
Shelter Operations - ARPA Vulnerable Communities	\$1,835,975	\$0	0%

Note: All data as of December 2023





# MOHS Project Update | 2 of 2

**7.3%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Housing Navigation and Landlord Engagement	\$6,120,000	\$2,353,837	38.5%
Shelter Demobilization	\$5,560,000	\$1,236,122	22.2%
Rapid Resolution and Shelter Diversion - ARPA Homeless Housing Services	\$2,345,000	\$897,260	38.3%
Rapid Resolution and Shelter Diversion - ARPA Renter-Homeowner Support	\$2,000,000	\$0	0%

Note: All data as of December 2023



# MIMA Project Update

**77.6%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ARPA Vulnerable Communities	\$3,732,765	\$2,986,212	80%
ARPA Public Service Delivery	\$327,235	\$163,618	50%

### Additional Notes

- Vulnerable Communities Cost Center is used for the Baltimore New Americans Access Coalition (BNAAC)
- Public Service Delivery Cost Center is used for the Language Access program

Note: All data as of December 2023



# MONSE Project Update

**22%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ARPA Group Violence Reduction	\$19,175,000	\$3,185,557	16.6%
ARPA Subsidized Employment	\$10,741,400	\$230,460	2.1%
ARPA Project Administration	\$6,082,150	\$3,569,792	58.7%
ARPA Youth and Trauma	\$3,760,000	\$1,341,187	35.7%
ARPA Community Safety & Response	\$2,975,000	\$993,869	33.4%
ARPA Victim Services	\$1,412,850	\$373,199	26.4%
ARPA Re-entry Services	\$853,600	\$202,792	23.8%

Note: All data as of December 2023

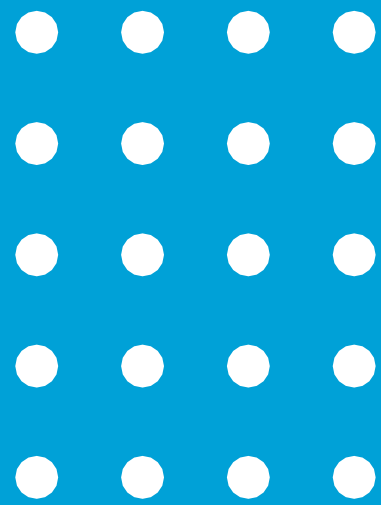


# DOT Project Update

**0%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ADA Compliance Projects	\$11,900,000	\$0	0%
Sidewalk Reconstruction Repair	\$1,200,000	\$0	0%
Street Resurfacing	\$14,000,000	\$0	0%

# Quasi-Governmental Organization Project Updates



# Enoch Pratt Free Library Project Update

**7.2%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
HVAC Repair in Enoch Pratt Free Library Facilities	\$10,800,000	\$0	0%
Advancing Digital Equity - ARPA Project Awards	\$2,487,500	\$691,000	27.8%
Advancing Digital Equity - ARPA Digital Literacy	\$1,001,000	\$225,000	22.5%
Advancing Digital Equity - ARPA Workforce Supports	\$911,500	\$184,000	20.2%

Note: All data as of December 2023



# HABC Project Update

**45.6%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Perkins-Somerset-Oldtown Housing Transformation	\$16,980,202	\$8,490,101	50%
Perkins-Somerset-Oldtown North Central Park and Infrastructure	\$4,000,000	\$4,000,000	100%
O'Donnell Heights	\$2,900,000	\$0	0%
Support for critical community improvements and infrastructure and the Nathaniel McFadden Learn and Play Park	\$2,475,250	\$0	0%
Perkins-Somerset-Oldtown North Central Park and Infrastructure	\$1,064,107	\$0	0%

Note: All data as of December 2023



# Live Baltimore Update

**50%**  
Spent

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
ARPA Renter-Homeowner Support	\$3,067,885	\$1,533,943	50%

Note: All data as of December 2023





# Baltimore Hotel Corporation Update

Project/Cost Center	Total Budgeted	Total Spent	Percent Spent
Baltimore Hotel Corporation	\$989,000	\$404,000	40.8%

**40.8%**  
Spent

Note: All data as of December 2023



# ARPA-Funded Positions Overview

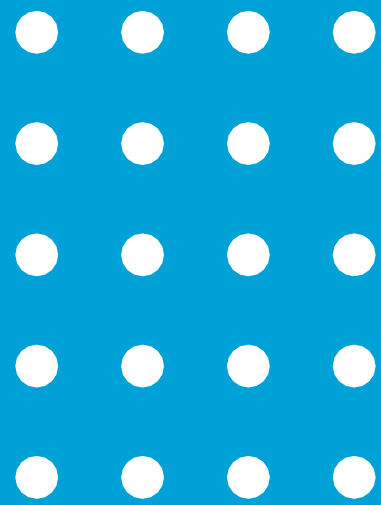
Agency	Employee Totals
Baltimore City Health Department	65
Baltimore City Information Technology	8
Baltimore City Recreation & Parks	5
Department of Housing and Community Development	1
Mayor's Office of Digital Services	4
GF Restoration-Baltimore City Recreation & Parks	1
GF Restoration-Finance	1
GF Restoration-MONSE	1
GF Restoration-Municipal Zoning & Appeals	1
Mayor's Office of Employment Development	248
Mayor's Office of Homeless Services	10
Mayor's Office of Neighborhood Safety and Engagement (MONSE)	21
Mayor's Office of Recovery Programs	9
Mayor's Office of Performance and Innovation	3
<b>Total</b>	<b>378</b>

MOED	Employee Totals
Hire Up	41
Workforce Supports	2
Train Up	1
Youthworks	193
Administration	11

Note: All data as of December 2023



# APPENDIX



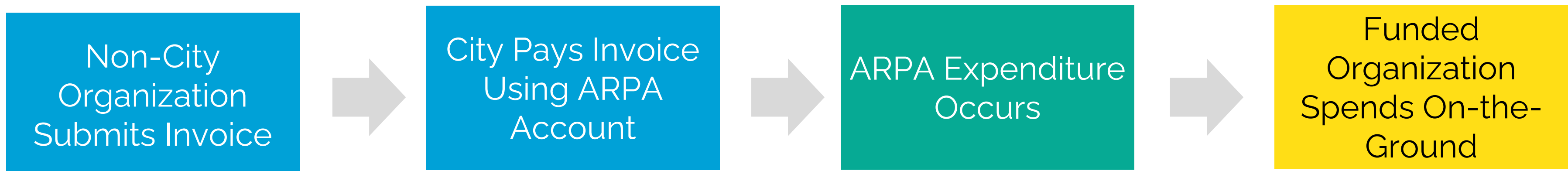
# ARPA Funding Flow



## City Agencies



## Non-City Organizations:



All of these transactions are governed by an approved budget, internal accounting controls, and monthly reporting and monitoring.