L	SUBJECT	CITY COUNCIL RESOLUTION 10-0226R	
0 2	AGENCY NAME & ADDRESS	Department of Public Works 600 Abel Wolman Municipal Building	
5	NAME & TITLE	Alfred H. Foxx, Director	

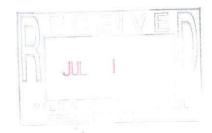




TO

DATE: July 1, 2011

The Honorable President and Members of the Baltimore City Council c/o Karen Randle Room 400 – City Hall



I am herein reporting on City Council Resolution 10-0226R introduced by the Council President and Council Members Middleton, Branch, Kraft, Cole, Holton, Conaway, Clarke, Welch, Henry, and Reisinger.

The purpose of the Resolution is to request the Director of Public Works, the Commissioner of Housing, the Chief of the Bureau of Solid Waste, and the Deputy Commissioner for Code Enforcement to report to the City Council on the effectiveness of the City's One PLUS ONE trash and recycling collection program, the progress in fully implementing One PLUS ONE citywide, the number of citations issued for code violations, a comparison of the number of citations issued under the new and old systems, and the revenue collected from One PLUS ONE-related citations.

On July 14, 2009, the City of Baltimore made its first significant sanitation change in over 35 years by implementing Ordinance 09-175, the One PLUS ONE program. Baltimore residents were asked to place trash out on one day and recycling on another day of the week, a change from twice a week trash and twice a month recycling collections. Recycling and yard waste volumes continued to be unlimited, but mixed refuse was held to a maximum of 96 gallons (three 32-gallon containers). Crews formerly dedicated to the bi-monthly recycling collection were assigned to proactive street and alley cleaning within one of four designated quadrants of the City. Folded into the One PLUS ONE program were two planned operational changes: revisions to outdated collection routes to balance the workload for proper collection; and adjustments to the mixed refuse and recycling collections from a six day a week to a four day a week work schedule. The newly created four day a week work schedule also avoided the collection conflicts with Monday holidays, and Saturday became the automatic holiday makeup collection day.

When we proposed these changes to curbside service, we knew that about 65% of the City would have little trouble in transitioning, about 15% would need additional encouragement, and the balance would still struggle with basic sanitation challenges. And we also knew that increased enforcement was demanded by nearly every community we met with leading up to the One PLUS ONE changes. Public Works planned for a three month transition period to help residents adjust to the changes in their solid waste services. Working closely with the Department of Housing and Community Development's Code Enforcement arm, the Vector Control division of

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the Department of Health, and support from the Cleaner Greener campaign, challenged communities received door-to-door information, notices about changes in collection days, small grants to community groups, and focused enforcement of basic sanitation violations.

We are pleased with the way citizens have worked with us to comply, and are excited about neighborhoods that rarely recycled before that are now doing so on a regular basis. Since implementing One PLUS ONE, we have achieved the following:

- An annual monetary savings to the City of approximately \$8.7 million;
- A recycling tonnage increase of 100%;
- A decrease in mixed refuse tonnage (weekly tonnage went from 3,762 in 2008 to 2,791 in 2011), thus reducing the amount of tipping fees paid to BRESCO; and
- A more rapid response to alley cleaning requests (average call-in response time reduced from 14 days to 6.3 days).

The Department of Public Works will be happy to appear before the Judiciary and Legislative Investigations Committee on July 6, 2010 to report on the progress being made under the One PLUS ONE program.

AHF/MMC

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