



Memorandum

To: The Honorable President and Members of the Health, Environment, and Technology Committee

From: Dan Hymowitz, Director, Mayor's Office of Performance and Innovation (and Director of CitiStat)

Date: January 17, 2023

Re: COUNCIL BILL 21-0071R- Investigative Hearing – Developing a Coordinated Response to Baltimore City's Overdose Crisis

The Mayor's Office of Performance and Innovation (OPI) has reviewed Council Bill 21-0071R. We understand that this bill asks several City government agencies to appear before the City Council to discuss the City's response to overdoses in Baltimore and potential areas for additional action.

One of OPI's main functions is performance management – using data to support improved delivery of services for residents, particularly for Mayoral priorities. OPI facilitates regular data review and analysis meetings ("Stat" meetings) where analysts work with the relevant city government agencies to analyze agencies' performance on key metrics with the aim of supporting improved delivery of government services. In addition, OPI is in the process of starting an effort that will complement Stat meetings as well as the measures that are part of the current budget process. Each City agency will develop annual performance plans through which they will commit to metrics and targets for key services.

The Stat meetings that are currently operated by OPI, including PoliceStat, do not routinely cover the issues referred to in this bill. The OPI-coordinated Emergency Medicine Partnership Forum, which uses data to look at Baltimore's EMS system, has analyzed trends that include overdoses, however, the focus of this effort has been the EMS system more broadly.

Due to the nature and scope of the resolution, OPI defers to the responses of the Baltimore City Health Department (BCHD).

OPI is glad to provide any additional information that would be helpful in this matter.