

**CITY OF BALTIMORE  
COUNCIL BILL 16-0723  
(First Reader)**

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Introduced by: Councilmember Holton, President Young, Councilmembers Middleton, Costello,  
Mosby, Stokes, Curran, Branch, Henry, Welch, Clarke, Spector, Reisinger

Introduced and read first time: August 8, 2016

Assigned to: Taxation, Finance and Economic Development Committee

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REFERRED TO THE FOLLOWING AGENCIES: City Solicitor, Baltimore Development Corporation,  
Department of Finance, Mayor's Office of Minority and Women-owned Business Development,  
Minority and Women's Business Opportunity Office, Mayor's Office of Employment  
Development

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A BILL ENTITLED

1 AN ORDINANCE concerning

2 **Minority and Women's Business Enterprises – Small Local Business Enterprise**  
3 **Procurement Preferences**

4 FOR the purpose of creating a Small Local Business Enterprise (“SLBE”) Program, to be  
5 administered by the Minority and Women's Business Opportunity Office; requiring the  
6 establishment of Goal Setting Committees for certain specified industry categories; defining  
7 certain terms; establishing the eligibility requirements for firms seeking to participate in the  
8 SLBE Program; establishing graduation and suspension criteria for firms in the SLBE  
9 Program; authorizing the City to employ various affirmative procurement initiatives to  
10 promote the award of City contracts to SLBEs; requiring annual reports on the SLBE  
11 Program; requiring periodic hearings on and review of the SLBE Program; providing for the  
12 appeal of certain adverse determinations by the Minority and Women's Business Opportunity  
13 Office; setting certain penalties; correcting, conforming, and clarifying related provisions;  
14 and generally relating to City procurement requirements.

15 BY repealing and reordaining, with amendments  
16 Article 5. Finance, Property, and Procurement  
17 Subtitle 28. Minority and Women's Business Enterprises  
18 Baltimore City Code  
19 (Edition 2000)

20 **SECTION 1. BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE,** That the  
21 Laws of Baltimore City read as follows:

22 **Baltimore City Code**

23 **Article 5. Finance, Property, and Procurement**

24 **Subtitle 28. Minority and Women's Business Enterprises**

25 **CHAPTER 1. GENERAL PROVISIONS**

EXPLANATION: CAPITALS indicate matter added to existing law.  
[Brackets] indicate matter deleted from existing law.

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***Part I. Definitions; General Provisions***

**§ 28-1. Definitions [ – A to H.]**

(a) *In general.*

In this subtitle, the following terms have the meanings indicated unless the context clearly requires a different meaning.

[(b) *African American.*]

[“African American” means a U.S. citizen or lawfully admitted permanent resident who originates from any of the black racial groups of Africa.]

[(c) *Asian American.*]

[“Asian American” means a U.S. citizen or lawfully admitted permanent resident who originates from the Far East, Southeast Asia, the Indian subcontinent, or the Pacific Islands.]

(B) [(d)] *Baltimore City Market Area.*

“Baltimore City Market Area” means Baltimore City, Baltimore County, Anne Arundel County, Howard County, Harford County, Carroll County, and Queen Anne’s County.

(C) [(e)] *Bid.*

“Bid” means a response to :

- (1) an invitation to bid; or
- (2) a request for proposals.

(D) [(f)] *Business enterprise.*

“Business enterprise” means a corporation, limited liability company, partnership, individual, sole proprietorship, joint stock company, joint venture, professional association, or any other legal entity operated for profit that is properly licensed and otherwise authorized to do business in the State of Maryland.

[(g) *Certified business enterprise.*]

[“Certified business enterprise” means a minority or women’s business enterprise that has been certified by the Minority and Women’s Business Opportunity Office as meeting the criteria for certification under this subtitle.]

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1 (E) [(h)] *Chief*.

2 “Chief” means the Chief of the Minority and Women’s Business Opportunity Office.

3 (F) [(I)] *Construction*.

4 (1) “Construction” means building, altering, repairing, improving, or demolishing any  
5 structure, building, street, utility, or other improvement to real property.

6 (2) “Construction” includes:

7 (i) building construction;

8  
9 (ii) heavy construction (road construction and bridge construction); and

10 (iii) specialty trades construction (e.g., carpentry, electrical, and plumbing).

11 (G) [(j)] *Contracting agency*.

12 “Contracting agency” means the City agency, department, or authorized representative  
13 that issues invitations to bid or requests for proposals.

14 (H) [(k)] *Contractor*.

15 “Contractor” means the person, firm, or legal entity with which the City has entered into  
16 an agreement.

17 [(l)] *Control*.]

18 [(1) “Control”, for purposes of determining whether a business is a minority business  
19 enterprise or women’s business enterprise, means that the minority group member  
20 owners or women owners:

21 (i) possess and exercise the legal authority and power to manage business assets,  
22 goodwill, and daily operations of the business; and

23 (ii) actively and continuously exercise this managerial authority and power in  
24 determining the policies and directing the operations of the business.]

25 [(2) If owners who are not minority group members or women are responsible for the  
26 operation of the business out of proportion to their ownership interest, then the  
27 business is not controlled by minority group members or women.]

28 [(m)] *Hispanic American*.]

29 [“Hispanic American” means a U.S. citizen or lawfully admitted permanent resident of  
30 Mexican, Puerto Rican, Cuban, Central American, South American, or other Spanish or  
31 Portuguese culture or origin, regardless of race.]

32 **[§ 28-2. Definitions – I to Z.]**

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1 (I) [(a)] *Includes; including.*

2 “Includes” or “including” means by way of illustration and not by way of limitation.

3 (J) [(b)] *Joint venture.*

4 “Joint venture” means an association between business enterprises that provides for the  
5 sharing of economic interest.

6 (K) [(c)] *Manufacturer.*

7 “Manufacturer” means a business enterprise that:

8 (1) produces goods from raw materials or substantially alters or fabricates them  
9 before resale; and

10 (2) assumes the actual and contractual responsibility for providing the materials and  
11 supplies.

12 [(d)] *Minority business Enterprise (MBE).]*

13 [“Minority Business Enterprise” or “MBE” means a business enterprise:

14 (1) that is owned, operated, and controlled by 1 or more minority group members who  
15 have at least 51% ownership;

16 (2) in which the minority group members have day-to-day operational and managerial  
17 control, interest in capital, and risks and earnings commensurate with their  
18 percentage of ownership; and

19 (3) that is located in the Baltimore City Market Area.]

20 [(e)] *Minority group member.]*

21 [“Minority group member” means a member of a minority group, such as African  
22 American, Hispanic American, Asian American, or Native American, for which a  
23 utilization disparity has been identified.]

24 [(f)] *Native American.]*

25 “Native American” means a U.S. citizen or lawfully admitted permanent resident who  
26 originates from any of the original peoples of North America and who maintains cultural  
27 identification through tribal affiliation or other suitable authority in the community.]

28 (L) [(g)] *Office.*

29 “Office” means the Minority and Women’s Business Opportunity Office.

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1 [(h) *Owned.*]

2 ["Owned", for purposes of determining whether a business is a minority business  
3 enterprise or women's business enterprise, means that:

4 (1) the minority group member or female owner, as the context requires, possesses an  
5 ownership interest of at least 51% of the business;

6 (2) this ownership is real and continuing and goes beyond the mere indicia of  
7 ownership reflected in the ownership documents; and

8 (3) the minority group member or woman owner enjoys the customary incidents of  
9 ownership and shares in the risks and profits commensurate with his or her  
10 ownership interests, as demonstrated by an examination of the substance, rather  
11 than the form of ownership arrangements.]

12 (M) [(i)] *Purchasing.*

13 "Purchasing" means the buying, renting, leasing, or otherwise obtaining or acquiring any  
14 supplies, materials, equipment, or services.

15 (N) [(j)] *Sole proprietorship.*

16 "Sole proprietorship" means a business enterprise that is 100% owned, operated, and  
17 controlled by 1 individual.

18 (O) [(k)] *Subcontractor.*

19 "Subcontractor" means a business enterprise that has a direct contract with a contractor to  
20 perform part of the work on a contract.

21 (P) [(l)] *Supplier.*

22 "Supplier" means a business enterprise that:

23 (1) furnishes needed items to a contractor; and

24 (2) either:

25 (i) is involved in the manufacture or distribution of the supplies or materials;  
26 or

27 (ii) otherwise warehouses and ships the supplies.

28 [(m) *Women's Business Enterprise (WBE).*]

29 ["Women's Business Enterprise" or "WBE" means a business enterprise:

30 (1) that is owned, operated, and controlled by 1 or more women who have 51%  
31 ownership;

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1 (2) in which the women have day-to-day operational and managerial control, interest  
2 in capital, and risk and earnings commensurate with their percentage of  
3 ownership; and

4 (3) that is located in the Baltimore City Market Area.]

5 **§ 28-2. [§ 28-5.] Rules of construction.**

6 (a) *Liberal construction.*

7 The provisions of this subtitle are to be liberally construed to accomplish its policies and  
8 purposes.

9 (b) *Mandatory, prohibitory, and permissive terms.*

10 (1) *Mandatory terms.*

11 “Must” and “shall” are each mandatory terms used to express a requirement or to  
12 impose a duty.

13 (2) *Prohibitory terms.*

14 “Must not”, “may not”, and “no ... may” are each mandatory negative terms used to  
15 establish a prohibition.

16 (3) *Permissive terms.*

17 “May” is permissive.

18 (c) *Number.*

19 The singular includes the plural and vice versa.

20 (d) *Severability.*

21 (1) All provisions of this subtitle are severable.

22 (2) If a court determines that a word, phrase, clause, sentence, paragraph, subsection,  
23 section, or other provision is invalid or that the application of any part of the  
24 provision to any person or circumstances is invalid, the remaining provisions and the  
25 application of those provisions to other persons or circumstances remain in full force  
26 and effect to the maximum extent practicable.

27 (e) *Time computations.*

28 (1) *Computation of time after an act, event, or default.*

29 (i) In computing any period of time prescribed by this subtitle, the day of the act,  
30 event, or default after which the designated period of time begins to run is not  
31 included.

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1 (ii) If the period of time allowed is more than 7 days, intermediate Saturdays,  
2 Sundays, and legal holidays are counted.

3 (iii) If the period of time allowed is 7 days or less, intermediate Saturdays, Sundays,  
4 and legal holidays are not counted.

5 (iv) The last day of the period so computed is included unless it is a Saturday, Sunday,  
6 or legal holiday, in which event the period runs until the end of the next day that is  
7 not a Saturday, Sunday, or legal holiday.  
8

9 (2) *Computation of time before a day, act, or event.*

10 (i) In determining the latest day for performing an act that is required by this subtitle  
11 to be performed a prescribed number of days before a certain day, act, or event, all  
12 days preceding that day, including intervening Saturdays, Sundays, and legal  
13 holidays, are counted in the number of days so prescribed.

14 (ii) The latest day is included in the determination unless it is a Saturday, Sunday, or  
15 legal holiday, in which event the latest day is the first preceding day that is not a  
16 Saturday, Sunday, or legal holiday.

17 **§ 28-3. Legislative findings and policy.**

18 (a) *Findings.*

19 (1) The Mayor and City Council makes the findings contained in this subsection, on full  
20 consideration of:

21 (i) the extensive findings made by an independent task force prior to the  
22 enactment of Ordinance 90-610;

23 (ii) the evidence of significant levels of utilization disparity identified by the 2000  
24 Disparity Study;

25 (iii) hearings held by the City Council;

26 (iv) the extensive findings of the [2007 Disparity Study, “Race, Sex, and Business  
27 Enterprise: Evidence from the City of Baltimore”; and] 2014 DISPARITY  
28 STUDY, “THE STATE OF MINORITY AND WOMEN-OWNED BUSINESS  
29 ENTERPRISE: EVIDENCE FROM BALTIMORE”;

30 (v) THE FINDINGS OF THE CITY COUNCIL THAT THE PREVALENCE OF CONTRACT  
31 AWARDS TO LARGE, NON-LOCAL, BUSINESSES HAS SIGNIFICANTLY  
32 CONTRIBUTED TO UNDERUTILIZATION OF MINORITY AND WOMEN’S BUSINESS  
33 ENTERPRISES; AND

34 (VI) all other relevant facts.

35 (2) Past discrimination in the City’s contracting process by prime contractors against  
36 minority and women’s business enterprises has resulted in significant underutilization

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1 of minority and women's business enterprises in contracts awarded by the City of  
2 Baltimore. As determined by the 2007 Disparity Study, this disparity has been  
3 persistent, pervasive, and statistically significant based on available vendor data.

4 (3) This discrimination has occurred in the major City contracting markets (construction,  
5 commodities, architectural and engineering, and services), with the effect of  
6 significant underutilization of minority and women's business enterprises.

7 (4) The provisions of this subtitle are necessary to overcome the effects of past  
8 discrimination and to prevent ongoing discrimination in the City's contracting  
9 process, while assuring that high quality goods and services are obtained through the  
10 competitive bidding process.

11 (5) A general [goal] OBJECTIVE of this subtitle is to provide a narrowly tailored remedy to  
12 ONGOING EFFECTS OF past discrimination, [a goal] AN OBJECTIVE that is advanced by:

13 (i) setting minority and women's business enterprise goals that are flexible and  
14 rationally related to the disparity identified in the City's contracting markets;

15 (ii) instituting race- and gender-neutral remedies, INCLUDING A SMALL LOCAL  
16 BUSINESS ENTERPRISE PROGRAM in conjunction with the NARROWLY  
17 TAILORED ADMINISTRATION OF THE MBE/WBE Program;

18 (iii) setting goals on a contract-by-contract basis;

19 (iv) providing criminal penalties for fraudulent misuse of this subtitle;

20 (v) requiring regular review of the necessity for this subtitle;

21 (vi) limiting those minority and women's businesses that qualify FOR  
22 CERTIFICATION under this subtitle to those located in the Baltimore City  
23 Market Area;

24 (vii) requiring regular review of the categories included in the definition of  
25 minority group members; and

26 (viii) providing for post-bid submission of required information about minority  
27 and women's business enterprises as well as other subcontractors.

28 (b) *Policy.*

29 It is the policy of the City of Baltimore to promote equal business opportunity in the  
30 City's contracting process by encouraging full and equitable participation by minority and  
31 women's business enterprises in the provision of goods and services to the City on a  
32 contractual basis.



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1 **§ 28-4. Scope of subtitle.**

2 (a) *In general.*

3 This subtitle applies to all contracts awarded by the City.

4 (b) *Third-party contracts.*

5 Every contract or other agreement between the City of Baltimore and any governmental  
6 agency, quasi-governmental agency, corporation, developer, or contractor, under which  
7 the agency, corporation, developer, or contractor receives any fiscal assistance from or  
8 through the City for the purpose of contracting with businesses to perform real estate  
9 development, renovation, maintenance, or other services must require the agency,  
10 corporation, developer, or contractor to comply with this subtitle in awarding and  
11 administering that contract or agreement.

12 **§ 28-5. [§ 28-6.] Automatic termination.**

13 This subtitle automatically expires on July 30, 2019, unless the City Council, after causing an  
14 appropriate study to be undertaken, conducting public hearings, and hearing testimonial  
15 evidence, finds that the purposes identified in this subtitle have not yet been achieved, in  
16 which case this subtitle may be extended for 5 more years.

17 **§§ [28-8] 28-6. to [28-10] 28-8. {Reserved}**

18 ***PART II. ADMINISTRATION***

19 **§ 28-9. [§ 28-11.] Business Opportunity Office established.**

20 (a) *In general.*

21 There is a Minority and Women’s Business Opportunity Office in the Department of  
22 Law.

23 (b) *Chief to administer.*

24 The Office is administered and controlled by the Chief of the Minority and Women’s  
25 Business Opportunity Office, who reports directly to the City Solicitor.

26 **§ 28-10. [§ 28-12.] General functions and duties of Office.**

27 (a) *In general.*

28 The Minority and Women’s Business Opportunity Office is responsible for the  
29 administration of this subtitle.

30 (b) *Specific duties.*

31 The Office’s duties include:

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- 1 (1) certification of [MBEs and WBEs] BUSINESS ENTERPRISES COVERED BY THIS  
2 SUBTITLE;
- 3 (2) maintaining a directory of [certified] business enterprises CERTIFIED UNDER THIS  
4 SUBTITLE;
- 5 (3) providing information and needed assistance to [MBEs and WBEs] BUSINESS  
6 ENTERPRISES COVERED BY THIS SUBTITLE to increase their ability to compete  
7 effectively for the award of City contracts;
- 8 (4) investigating alleged violations of this subtitle and, when appropriate, making  
9 written recommendations for remedial action;
- 10 (5) developing and distributing all necessary forms, applications, and documents  
11 necessary to comply with this subtitle;
- 12 (6) maintaining statistics on and reviewing regularly the progress of agencies towards  
13 achieving the annual goals for the utilization of minority BUSINESS ENTERPRISES,  
14 [and] women’s business enterprises, SMALL BUSINESS ENTERPRISES, AND LOCAL  
15 BUSINESS ENTERPRISES;
- 16 (7) recommending to appropriate City officials methods to further the policies and  
17 goals of this subtitle;
- 18 (8) monitoring contractors throughout the duration of their contracts to ensure that all  
19 efforts are made to comply with this subtitle; and
- 20 (9) certifying compliance with this subtitle before contracts are submitted to the  
21 Board of Estimates for award.

22 **§ 28-11 [§ 28-13]. Rules and regulations.**

23 (a) *In general.*

24 The Office may adopt rules and regulations to carry out this subtitle.

25 (b) *Filing with Legislative Reference.*

26 A copy of all rules and regulations must be filed with the Department of Legislative  
27 Reference before they take effect.

28 **§ 28-12. [§ 28-14.] Board of Estimates’ authority.**

29 (a) *Authority of Board not abrogated.*

30 Nothing in this subtitle abrogates the authority of the Board of Estimates to award  
31 contracts under Article VI, § 11 of the City Charter.

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1 (b) *Board may waive minor defects.*

2 At its discretion, the Board of Estimates may waive minor defects and errors in a bidder's  
3 [MBE or WBE submission] SUBMISSIONS UNDER THIS SUBTITLE.

4 ***CHAPTER 2. MBE/WBE SUBCONTRACTING REQUIREMENTS***

5 ***PART I. DEFINITIONS; SHORT TITLE***

6 **§ 28-13. DEFINITIONS**

7 (A) *IN GENERAL.*

8 IN THIS CHAPTER, THE FOLLOWING TERMS HAVE THE MEANINGS INDICATED UNLESS THE  
9 CONTEXT CLEARLY REQUIRES A DIFFERENT MEANING.

10 (B) *AFRICAN AMERICAN.*

11 "AFRICAN AMERICAN" MEANS A U.S. CITIZEN OR LAWFULLY ADMITTED PERMANENT  
12 RESIDENT WHO ORIGINATES FROM ANY OF THE BLACK RACIAL GROUPS OF AFRICA.

13 (C) *ASIAN AMERICAN.*

14 "ASIAN AMERICAN" MEANS A U.S. CITIZEN OR LAWFULLY ADMITTED PERMANENT  
15 RESIDENT WHO ORIGINATES FROM THE FAR EAST, SOUTHEAST ASIA, THE INDIAN  
16 SUBCONTINENT, OR THE PACIFIC ISLANDS.

17 (D) *CERTIFIED BUSINESS ENTERPRISE.*

18 "CERTIFIED BUSINESS ENTERPRISE" MEANS A MINORITY OR WOMEN'S BUSINESS  
19 ENTERPRISE THAT HAS BEEN CERTIFIED BY THE MINORITY AND WOMEN'S BUSINESS  
20 OPPORTUNITY OFFICE AS MEETING THE CRITERIA FOR CERTIFICATION UNDER THIS  
21 SUBTITLE.

22 (E) *CONTROL.*

23 (1) "CONTROL", FOR PURPOSES OF DETERMINING WHETHER A BUSINESS IS A MINORITY  
24 BUSINESS ENTERPRISE OR WOMEN'S BUSINESS ENTERPRISE, MEANS THAT THE  
25 MINORITY GROUP MEMBER OWNERS OR WOMEN OWNERS:

26 (I) POSSESS AND EXERCISE THE LEGAL AUTHORITY AND POWER TO MANAGE  
27 BUSINESS ASSETS, GOODWILL, AND DAILY OPERATIONS OF THE BUSINESS; AND

28 (II) ACTIVELY AND CONTINUOUSLY EXERCISE THIS MANAGERIAL AUTHORITY AND  
29 POWER IN DETERMINING THE POLICIES AND DIRECTING THE OPERATIONS OF THE  
30 BUSINESS.

31 (2) IF OWNERS WHO ARE NOT MINORITY GROUP MEMBERS OR WOMEN ARE RESPONSIBLE  
32 FOR THE OPERATION OF THE BUSINESS OUT OF PROPORTION TO THEIR OWNERSHIP

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1 INTEREST, THEN THE BUSINESS IS NOT CONTROLLED BY MINORITY GROUP MEMBERS OR  
2 WOMEN.

3 (F) *HISPANIC AMERICAN.*

4 “HISPANIC AMERICAN” MEANS A U.S. CITIZEN OR LAWFULLY ADMITTED PERMANENT  
5 RESIDENT OF MEXICAN, PUERTO RICAN, CUBAN, CENTRAL AMERICAN, SOUTH  
6 AMERICAN, OR OTHER SPANISH OR PORTUGUESE CULTURE OR ORIGIN, REGARDLESS OF  
7 RACE.

8 (G) *MINORITY BUSINESS ENTERPRISE ; MBE.*

9 “MINORITY BUSINESS ENTERPRISE” OR “MBE” MEANS A BUSINESS ENTERPRISE:

10 (1) THAT IS OWNED, OPERATED, AND CONTROLLED BY 1 OR MORE MINORITY GROUP  
11 MEMBERS WHO HAVE AT LEAST 51% OWNERSHIP;

12 (2) IN WHICH THE MINORITY GROUP MEMBERS HAVE DAY-TO-DAY OPERATIONAL AND  
13 MANAGERIAL CONTROL, INTEREST IN CAPITAL, AND RISKS AND EARNINGS  
14 COMMENSURATE WITH THEIR PERCENTAGE OF OWNERSHIP; AND

15 (3) THAT IS LOCATED IN THE BALTIMORE CITY MARKET AREA.

16 (H) *MINORITY GROUP MEMBER.*

17 “MINORITY GROUP MEMBER” MEANS A MEMBER OF A MINORITY GROUP, SUCH AS AFRICAN  
18 AMERICAN, HISPANIC AMERICAN, ASIAN AMERICAN, OR NATIVE AMERICAN, FOR WHICH  
19 A UTILIZATION DISPARITY HAS BEEN IDENTIFIED.

20 (I) *NATIVE AMERICAN.*

21 “NATIVE AMERICAN” MEANS A U.S. CITIZEN OR LAWFULLY ADMITTED PERMANENT  
22 RESIDENT WHO ORIGINATES FROM ANY OF THE ORIGINAL PEOPLES OF NORTH AMERICA  
23 AND WHO MAINTAINS CULTURAL IDENTIFICATION THROUGH TRIBAL AFFILIATION OR  
24 OTHER SUITABLE AUTHORITY IN THE COMMUNITY.

25 (J) *OWNED.*

26 “OWNED”, FOR PURPOSES OF DETERMINING WHETHER A BUSINESS IS A MINORITY BUSINESS  
27 ENTERPRISE OR WOMEN’S BUSINESS ENTERPRISE, MEANS THAT:

28 (1) THE MINORITY GROUP MEMBER OR FEMALE OWNER, AS THE CONTEXT REQUIRES,  
29 POSSESSES AN OWNERSHIP INTEREST OF AT LEAST 51% OF THE BUSINESS;

30 (2) THIS OWNERSHIP IS REAL AND CONTINUING AND GOES BEYOND THE MERE INDICIA  
31 OF OWNERSHIP REFLECTED IN THE OWNERSHIP DOCUMENTS; AND

32 (3) THE MINORITY GROUP MEMBER OR WOMAN OWNER ENJOYS THE CUSTOMARY  
33 INCIDENTS OF OWNERSHIP AND SHARES IN THE RISKS AND PROFITS COMMENSURATE

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1 WITH HIS OR HER OWNERSHIP INTERESTS, AS DEMONSTRATED BY AN EXAMINATION  
2 OF THE SUBSTANCE, RATHER THAN THE FORM OF OWNERSHIP ARRANGEMENTS.

3 (K) *WOMEN’S BUSINESS ENTERPRISE; WBE.*

4 “WOMEN’S BUSINESS ENTERPRISE” OR “WBE” MEANS A BUSINESS ENTERPRISE:

5 (1) THAT IS OWNED, OPERATED, AND CONTROLLED BY 1 OR MORE WOMEN WHO HAVE  
6 51% OWNERSHIP;

7 (2) IN WHICH THE WOMEN HAVE DAY-TO-DAY OPERATIONAL AND MANAGERIAL  
8 CONTROL, INTEREST IN CAPITAL, AND RISK AND EARNINGS COMMENSURATE WITH  
9 THEIR PERCENTAGE OF OWNERSHIP; AND

10 (3) THAT IS LOCATED IN THE BALTIMORE CITY MARKET AREA.

11 **§ 28-14. [§ 28-7.] Short title.**

12 This [subtitle] CHAPTER may be cited as the “Minority and Women’s Business Program”.

13 **§ 28-15. {Reserved}**

14 ***PART II. [Part III.] Annual Participation Goals***

15 **§ 28-16. Establishment.**

16 Annually, the Board of Estimates, with the advice of the Minority and Women’s Business  
17 Opportunity Office, must review and establish the participation goals for Minority Business  
18 Enterprises and for Women’s Business Enterprises.

19 **§ 28-17. Purpose.**

20 (a) *In general.*

21 The purpose of the annual goals is to aid the City in its annual evaluation of the  
22 Program’s effectiveness.

23 (b) *Goals, not quotas.*

24 Annual participation goals are not and may not be quotas.

25 **§§ 28-18 to 28-20. {Reserved}**

26 ***PART III. [Part IV.] Contract Participation Goals***

27 **§ 28-21. Establishment.**

28 The Minority and Women’s Business Opportunity Office must establish appropriate MBE  
29 and WBE participation goals on each specific contract, as provided in this [Part IV] PART III.

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**§ 28-22. Considerations.**

(a) *In general.*

In setting the goals on a contract, the Office must consider:

- (1) the availability in various industry classifications and professions of MBEs and WBEs that are qualified and willing to provide goods, expertise, and services on the particular contract;
- (2) the level of utilization of these firms in past contracts awarded by the City;
- (3) the contract specifications;
- (4) the adverse impact on non-MBEs and -WBEs; and
- (5) any other relevant factors.

(b) *{Vacant}*

(c) *Construction contracts of \$1,000,000 or more.*

On construction contracts for which the estimated cost is \$1,000,000 or more, the Office may, in consultation with the contracting agency, set goals for MBEs divided into subgoals for African American-, Hispanic American-, Asian American-, or Native American-owned firms.

(d) *Architectural or engineering contracts.*

On architectural or engineering contracts, the Office may, in consultation with the contracting agency, set goals for MBEs divided into subgoals for African American-, Hispanic American-, Asian American-, or Native American-owned firms.

(e) *Consultation.*

In establishing goals on each contract, the Office must consult with the contracting agency, the City Purchasing Agent, or both.

**§ 28-23. Publication.**

The contract goals must be clearly published as part of the contract specifications in the invitation to bid or request for proposals.

**§ 28-24. Applicability to alternates, modifications, etc.**

The contract goals apply to the initial contract amounts, to any alternates, and to all subsequent amendments, supplements, extra work orders, change orders, or other modifications that, whether individually or in the aggregate, increase the dollar value of the contract by more than 10%.

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1 **§ 28-25. Office review and report.**

2 (a) *Office to evaluate.*

3 Annually, the Office must review MBE and WBE participation on all contracts and  
4 procurement to evaluate the effect of the Program and the City's progress towards  
5 meeting the annual goals.

6 (b) *Report to Board of Estimates.*

7 The Office must report its findings to the Board of Estimates.

8 **§§ 28-26 to 28-30. {Reserved}**

9 ***PART IV [Part V.] Counting MBE and WBE Participation***

10 **§ 28-31. In general.**

11 (a) *Part governs.*

12 MBE and WBE participation toward meeting contract goals must be counted in  
13 accordance with this [Part V] PART IV.

14 (b) *Dual certification.*

15 A business that is certified both as an MBE and a WBE may be counted towards either  
16 the MBE or the WBE contract goal, but not towards both. The participation of the  
17 certified firm cannot be split between the MBE goal and the WBE goal.

18 (c) *Payment required.*

19 Participation of an MBE or WBE subcontractor cannot be counted towards the goal until  
20 the amount being counted has been paid to the MBE or WBE.

21 (d) *Credit for self performance.*

22 (1) Subject to limitation in paragraph (2) of this subsection, a certified MBE or WBE that  
23 has been awarded a contract as a prime contractor may count up to 50% of the dollar  
24 value of the work it intends to perform with its own forces towards the applicable  
25 MBE or WBE goal.

26 (2) The amount of the credit may not exceed the MBE's or WBE's available work  
27 capacity calculated in accordance with the contractor prequalification rules  
28 established by the Board of Estimates.

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**§ 28-32. Commercially useful function.**

(a) *“Commercially useful function” defined.*

In this section, “commercially useful function” means the performance by a business enterprise of real and distinct work for which the business enterprise has the skill, expertise, and actual responsibility to perform, manage, and supervise.

(b) *Requirement.*

The bidder may count toward the contract goals only expenditures to certified business enterprises that perform commercially useful functions in the execution of the contract.

(c) *Determination.*

(1) To determine whether a certified business enterprise is performing a commercially useful function, the City must evaluate:

(i) the amount of work subcontracted;

(ii) industry practices;

(iii) whether the amount the firm is to be paid under the contract is commensurate with the work it is actually performing and with the MBE or WBE credit claimed for its performance of the work; and

(iv) other relevant factors.

(2) With respect to materials and supplies used on the contract, the MBE or WBE is responsible for negotiating price, determining quality and quantity, ordering the material, installing (where applicable), and paying for the material itself.

(3) When an MBE or WBE is presumed not to be performing a commercially useful function, the MBE or WBE may present evidence to rebut this presumption. The MBE or WBE must provide written documentation to the Chief, whose decision is final.

**§ 28-33. Joint ventures.**

(a) *Percentage of participation.*

A bidder may count toward the contract goal the portion of its expenditure to a joint venture that is equal to the percentage of a certified business enterprise’s participation in the joint venture.

(b) *Nature and extent of interest.*

The MBE or WBE member of the joint venture must have an interest in the control, management, risks, and operation of the joint venture commensurate with the member’s percentage of ownership.



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1 (c) *Share of work responsibility.*

2 The certified business enterprise that is a member of the joint venture must be responsible  
3 for a distinct, clearly defined portion of the work to be performed with its own forces,  
4 equal to its share in the ownership, control, and management of the joint venture.

### 5 **§ 28-34. Subcontracting by MBE or WBE.**

6 (a) *Limitation.*

7 A bidder may not count toward its contract goal any agreements with certified business  
8 enterprise subcontractors who intend to subcontract more than 10% of the dollar amount  
9 of the services to be performed under the agreement between the bidder and the certified  
10 business enterprise.

11 (b) *Exception for supplies, etc.*

12 This section does not apply to a subcontractor's contracts for the purchase of materials,  
13 equipment, or supplies as an incident to the performance of services under its contract.

### 14 **§ 28-35. One subcontractor, one goal.**

15 A business enterprise that is certified as both an MBE and a WBE may not be counted toward  
16 both MBE and WBE goals for the same project. The bidder must select the goal for which  
17 the business enterprise is to be counted toward.

### 18 **§ 28-36. Manufacturers.**

19 A bidder may count towards the contract goal its entire expenditure to a certified business  
20 enterprise manufacturer.

### 21 **§ 28-37. Suppliers.**

22 (a) *In general.*

23 If a bidder uses 1 or more suppliers to satisfy a contract goal, in whole or in part, the  
24 certified business enterprise supplier participation may be credited towards the applicable  
25 goal, as provided in this section.

26 (b) *Supplier-manufacturers.*

27 A bidder may count 100% of its expenditure to a certified business enterprise supplier  
28 who manufactures the goods supplied.

29 (c) *Others.*

30 (1) A bidder may count 100% of its expenditure to a certified business enterprise supplier  
31 who is:

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1 (i) a wholesaler warehousing the goods supplied; or

2 (ii) a manufacturer's representative,

3 (2) However, only 25% of the applicable contract goal may be attained by expenditures to  
4 certified business enterprises that are non-manufacturing suppliers.

5 (d) *Adjustment for extraordinary proportion.*

6 For contracts where an extraordinarily large proportion of the contract price is for  
7 equipment or supplies:

8 (1) a lower project goal may be set than otherwise would be required;

9 (2) the 25% limit for suppliers may be increased; or

10 (3) a combination of these two methods may be used.

### 11 § 28-38. Insurance companies; travel agents.

12 A bidder may count towards the contract goals the fees or commissions charged by a certified  
13 business enterprise insurance company or travel agent, as long as the fee or commission is  
14 reasonable and not excessive as compared with fees or commissions customarily allowed for  
15 similar services.

### 16 § 28-39. Financial institutions.

17 A bidder may count towards the contract goals only the fees charged and earned by a certified  
18 business enterprise financial institution.

### 19 § 28-40. *{Reserved}*

### 20 § 28-41. Non-affiliation.

21 (a) *Affiliation disallowed.*

22 A bidder is precluded from using a certified business enterprise to meet a contract goal if  
23 the bidder has a financial interest in, has an interest in the ownership or control of, or is  
24 significantly involved in the operation of the certified business enterprise.

25 (b) *Office criteria to be met.*

26 In order for a non-certified bidder to use a certified business enterprise to meet a contract  
27 goal, the non-affiliation criteria established by the Minority and Women's Business  
28 Opportunity Office must be met.

### 29 §§ 28-42 to 28-45. *{Reserved}*

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*PART V. [Part VI.] Utilization Requirements*

**§ 28-46. Contracts between \$1,000 - \$4,999.**

(a) *In general.*

The following standards and procedures apply to every contract for which the estimated cost is \$1,000 or more and less than \$5,000.

(b) *Office to provide list of certified enterprises.*

The Office must provide the contracting agency with a list of certified business enterprises qualified to provide each of the materials, equipment, supplies, or services that the contracting agency indicates are required by the City.

(c) *Agencies to solicit certified enterprises.*

The contracting agency must solicit bids from certified business enterprises that are certified to supply the required materials, equipment, supplies, or services.

(d) *When certified enterprises unavailable.*

If no qualified certified business enterprise is available:

(1) the contracting agency must so notify the Office before the solicitation of bids;  
and

(2) the Office must attempt to identify qualified businesses and, if successful, notify the contracting agency of their availability.

(e) *Opportunity to bid.*

The contracting agency must provide certified business enterprises every practical opportunity to submit bids.

**§ 28-47. Contracts between \$5,000 - \$49,999.**

(a) *In general.*

The following standards and procedures apply to every contract for which the estimated cost is \$5,000 or more and less than \$50,000.

(b) *Agency to provide Office with bid documents.*

Before the solicitation of bids, the contracting agency must furnish the Office with an informational copy of all bid conditions and requests for proposals.

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1 (c) *Office may recommend certified enterprises.*

2 The Office may recommend to the contracting agency certified business enterprises  
3 that can be solicited directly to submit bids.

4 **§ 28-48. Contracts of \$50,000 or more.**

5 (a) *In general.*

6 The following standards and procedures apply to every contract for which the estimated  
7 cost is \$50,000 or more.

8 (b) *Participation affidavit required.*

9 (1) In addition to any other applicable requirements, the bid conditions and requests for  
10 proposals must require each bidder to include in its bid a certified business enterprise  
11 participation affidavit in which the bidder commits to utilize certified business  
12 enterprises in a percentage that equals or exceeds the applicable contract goals.

13 (2) Any bid that does not include the certified business participation affidavit is non-  
14 responsive.

15 (c) *Participation affidavit requirements.*

16 (1) Prior to bid opening, bidders must submit to the City the certified business enterprise  
17 participation statement, including executed statements of intent, that specify:

18 (i) the name of each certified business enterprise to whom the bidder intends to  
19 award a subcontract;

20 (ii) whether that subcontractor is:

21 (A) a minority business enterprise; or

22 (B) a women's business enterprise.

23 (iii) the dollar value of each subcontract;

24 (iv) the scope of the work to be performed under that subcontract; and

25 (v) any other information the Office requires to determine whether the contract  
26 goals have been satisfied.  
27

28 (d) *Verifying certification.*

29 Each bidder is responsible for verifying that all MBEs and WBEs to be used have been  
30 certified by the Office before bid opening.

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1 (e) *Maintaining levels during contract term.*

2 During the term of the contract, any unjustified failure to comply with the levels of  
3 certified business enterprise participation identified in the bid is a material breach of  
4 contract.

5 (f) *Report for final payment.*

6 (1) Before final payment may be made under the contract, the contractor must submit a  
7 list of all subcontractors utilized on the contract, both MBE/WBE and non-  
8 MBE/WBE.

9 (2) The list must include, as to each subcontractor:

10 (i) its name;

11 (ii) the service or goods provided;

12 (iii) the total amount paid to it; and

13 (iv) its owner's race/ethnicity and sex.

14 **§ 28-49. Leases and concessions.**

15 (a) *In general.*

16 The following standards and procedures apply to:

17 (1) every lease in which the City is the lessee; and

18 (2) every contract for a concession.

19 (b) *Agency to solicit certified enterprises.*

20 City agencies must solicit bids from certified business enterprises that are certified to  
21 enter into leases or concession contracts.

22 (c) *When qualified enterprises unavailable.*

23 If, after investigation, a contracting agency determines that no qualified certified business  
24 enterprise is available:

25 (1) the contracting agency must so notify the Office before signing a lease or  
26 awarding a concession contract, unless the Office has waived notification based  
27 on the known unavailability of qualified certified businesses to perform a  
28 particular contract; and

29 (2) the Office may attempt to identify qualified certified business enterprises and, if  
30 successful, must notify the contracting agency of their availability.

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1 (d) *Opportunity to bid.*

2 The contracting agency must provide the minority and women’s business enterprises  
3 every practical opportunity to submit bids.

4 (e) *Concession subcontractors and suppliers.*

5 (1) All requests for concession bids must require concessionaires to make every good  
6 faith effort to utilize minority and women’s business enterprises as subcontractors and  
7 suppliers, whenever possible, if subcontractors are used.

8 (2) Concession bidders must be required to submit their projected utilization of minority  
9 and women’s business enterprises along with a description of the efforts made to  
10 utilize those businesses.

11 **§ 28-50. Other services.**

12 (a) *Efforts required.*

13 All City agencies, commissions, and boards, in the deposit of funds and performance of  
14 their other official duties, must make every good faith effort to equitably utilize the  
15 services of minority and women’s business enterprises.

16 (b) *Scope.*

17 The services to which this section applies include, but are not limited to:

18 (1) the financial services of banks, savings and loan companies, insurance companies,  
19 and other commercial financial institutions;

20 (2) arrangements for travel and accommodations when traveling on official City  
21 business; and

22 (3) legal services.

23 (c) *Annual reports.*

24 (1) All City agencies must submit to the Office, on an annual basis, a written report on  
25 the efforts made under this subsection.

26 (2) The City Finance Department, City Comptroller, and Retirement Boards must report  
27 annually to the Mayor and City Council on their utilization of financial institutions  
28 that are minority or women’s business enterprises.

29 **§ 28-51. {Reserved}**

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1 **§ 28-52. All contracts – In general.**

2 In addition to any other applicable requirements, the following requirements apply to all  
3 contracts awarded by the City.

4 **§ 28-53. All contracts – Bid specifications.**

5 Bid conditions, requests for proposals, and all other specifications for contracts awarded by  
6 the City must require that, where a contract goal is applicable, the bidder must:

- 7 (1) make good faith efforts before the opening of bids or submission of proposals to meet  
8 the contract goal; and
- 9 (2) keep records of its good faith efforts, adequate to permit a determination of  
10 compliance with this [subtitle] CHAPTER.

11 **§ 28-54. All contracts – Contract specifications.**

12 Each contract must:

- 13 (1) incorporate this [subtitle] CHAPTER by reference;
- 14 (2) provide that the failure of any bidder, contractor, or subcontractor to comply with this  
15 [subtitle] CHAPTER is a material breach of contract; and
- 16 (3) require that, during its term, the contractor will:
- 17 (i) fulfill Program commitments submitted with the bids;
- 18 (ii) continue to make good faith efforts to utilize minority and women’s  
19 business enterprises; and
- 20 (iii) maintain records reasonably necessary for monitoring compliance with  
21 this [subtitle] CHAPTER.

22 **§ 28-55. All contracts – Payments to subcontractors.**

23 (a) *In general.*

24 A contractor must pay its subcontractors in a timely fashion for satisfactory work.

25 (b) *When payment considered timely.*

26 A payment is timely if it is mailed, delivered, or transferred to a subcontractor no later  
27 than 7 calendar days after the contractor receives payment from the City.

28 (c) *Evidence of compliance.*

29 Beginning with the second pay request from a contractor to the City, the contractor must  
30 provide the City with evidence that all subcontractors have been paid out of the proceeds

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1 of the prior payment, unless a bona fide dispute, documented in writing, exists between  
2 the contractor and the unpaid subcontractor.

3 **§ 28-56. All contracts – Reports and documentation.**

4 As a condition of each contract, the awardee of the contract must submit the following when  
5 requested by the Office:

- 6 (1) copies of signed agreements with the business enterprises being utilized to achieve the  
7 contract goals;
- 8 (2) reports and documentation verifying payments to the business enterprises being used  
9 to achieve the contract goals; and
- 10 (3) reports and documentation on the extent to which the contractor has awarded  
11 subcontracts to minority and women’s business enterprises under contracts not  
12 affected by this [subtitle] CHAPTER.

13 **§§ 28-57 to 28-60. {Reserved}**

14 ***PART VI. [Part VII.] Waivers***

15 **§ 28-61. Agency’s pre-solicitation request.**

16 (a) *In general.*

17 A contracting agency may request that the Office waive or reduce the contract goals by  
18 submitting the reasons for the request in writing before bids are solicited.

19 (b) *Criteria for granting.*

20 The Office may grant the waiver or reduction if the Office determines that:

- 21 (1) the reasonable and necessary requirements of the contract render subcontracting or  
22 other participation of businesses other than the bidder infeasible; or
- 23 (2) at least 2 qualified certified business enterprises capable of providing the  
24 goods or services required by the contract are unavailable in the Baltimore  
25 City Market Area despite every feasible attempt to locate them.

26 (c) *Amount to be specified.*

27 Any reduction granted by the Office must specify the amount to which the goal has been  
28 reduced.

29 (d) *Appeal of denial.*

- 30 (1) Whenever the Office denies a request to waive or reduce a goal, the contracting  
31 agency may appeal that denial to the Board of Estimates.  
32



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1 (2) The Board's decision on the request is final.

### 2 § 28-62. Bidder's pre-award request.

3 (a) *In general.*

4 If a bidder is unable to comply with the contract goals, the bidder may submit a request  
5 for a waiver at the time of bid opening.

6 (b) *Documentation of efforts.*

7 The request for a waiver must include documentation that demonstrates the bidder's good  
8 faith efforts to meet the goals.

### 9 § 28-63. Contractor's post-award request.

10 (a) *Effort to substitute required.*

11 (1) If, after award of a contract, the contractor is unable to meet any contract goal by  
12 utilizing the certified business enterprises specified at bid opening, the contractor  
13 must seek a substitute certified business enterprise to fulfill its commitment.

14 (2) The Office may approve the substitution only after consulting with the Mayor's  
15 Office of Minority and Women's Business Development.

16 (b) *Request for waiver.*

17 (1) If, after reasonable good faith efforts, the contractor is unable to find a substitute, the  
18 contractor must request a post-award waiver.

19 (2) A contractor may not substitute an MBE or WBE subcontractor or perform the work  
20 designated for an MBE or WBE subcontractor with its own forces unless the Chief,  
21 after consulting with the contracting agency, approves the substitution in writing.

22 (c) *Documentation of reasons.*

23 (1) The request must be in writing and document the reasons for the contractor's inability  
24 to meet the contract goal.

25 (2) The contractor must negotiate with the MBE or WBE subcontractor to resolve the  
26 problem.

27 (3) The Chief's final decision to permit or deny a proposed substitution, and the basis of  
28 any denial, shall be communicated to the parties in writing by the Chief.

29 (4) Where the contractor has established the basis for a substitution to the satisfaction of  
30 the Chief, the contractor must make good faith efforts to achieve the goals. The  
31 contractor may seek the assistance of the Office in obtaining a new MBE or WBE. If  
32 the contract goals cannot be reached and good faith efforts have been made, the  
33 contractor may substitute with a non-certified business.

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1     **§ 28-64. Waiver by agency.**

2         (a) *In general.*

3             A contracting agency may waive the utilization requirements for a specific contract as  
4             provided in this section.

5         (b) *Sole source.*

6             The agency may waive the utilization requirements if, with the advice of the Office, it  
7             finds that:

8                 (1) needed goods or services are available only from a sole source; and

9                 (2) the prospective contractor is not currently disqualified from doing business with  
10                 the City.

11         (c) *Emergency.*

12             The agency may waive the utilization requirements if it certifies in writing to the Office  
13             that:

14                 (1) an emergency exists that requires goods or services to be provided with such an  
15                 immediacy that the agency is unable to comply with this [subtitle] CHAPTER; and

16                 (2) the prospective contractor will make every good faith effort to subcontract to  
17                 minority and women's business enterprises if subcontracting is utilized.

18     **§ 28-65. {Reserved}**

19                                     ***PART VII. [Part VIII.] Agency's Duties***

20     **§ 28-66. In general.**

21             Each contracting agency must take the following actions to ensure that MBEs and WBEs  
22             have maximum opportunity to participate on City contracts.

23     **§ 28-67. Adherence to bid procedures, etc.**

24             Every contracting agency must ensure that invitations to bid or requests for proposals  
25             emanating from the agency comply with this [subtitle] CHAPTER.

26     **§ 28-68. Responsibility for achieving goals.**

27             Each agency head or designee must:

28                 (1) assume primary responsibility for achieving the goals of the Program; and

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1 (2) on a continuing basis, review all aspects of the Program’s operations to assure that the  
2 purpose is being attained.

3 **§ 28-69. Advertisements, notices, etc.**

4 (a) *Media advertisements.*

5 Advertisements for bids must appear in minority-owned media no less than 10 days  
6 before bids are due for specific contracting opportunities.

7 (b) *Notices to trade associations.*

8 A written notification of contracting opportunities must be sent to minority and women’s  
9 business trade associations and contractor’s associations no less than 10 days before bids  
10 are due.

11 (c) *Solicitation materials.*

12 All contract solicitations must include the MBE/WBE policy and any related materials  
13 required by the bid documents.

14 **§ 28-70. Contract division.**

15 All contracting opportunities must be evaluated in an effort to divide the total requirements of  
16 a contract to provide reasonable opportunities for participation by minority and women’s  
17 business enterprises.

18 **§ 28-71. Payment procedures.**

19 Each contracting agency must establish procedures to ensure that:

20 (1) all contractors who submit correct invoices are paid within 30 days; and

21 (2) all subcontractors are paid within 7 days after the City pays the general contractor.

22 **§ 28-72. Conditioning notice to proceed.**

23 Each contracting agency must establish guidelines to ensure that a notice to proceed is not  
24 issued until the contracting agency has received copies of all documents needed to evidence  
25 the contractor’s fulfillment of its commitments under this [subtitle] CHAPTER.

26 **§ 28-73. Documentation.**

27 Each contracting agency must submit to the Office all statistics and documentation that the  
28 Office requests.

29 **§§ 28-74 to 28-75. {Reserved}**

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***PART VIII. [Part IX.] Certification***

**§ 28-76. Required before bid opening.**

(a) *In general.*

For the purposes of determining compliance with contract goals, a business enterprise may be counted as an MBE or WBE only if it has been so certified by the Office before bid opening.

(b) *Effect on participation amount.*

If a business listed in a bidder's Information and Utilization Commitment Form has not been certified, the amount of participation will be deducted from the total MBE or WBE utilization in determining whether the bidder is responsive.

**§ 28-77. {Repealed}**

**§ 28-78. MBEs and WBEs – General criteria.**

(a) *General eligibility requirements.*

To be eligible for certification as a minority business enterprise or women's business enterprise, the business enterprise must:

- (1) be an independent, operating business;
- (2) be at least 51% minority- or women-owned;
- (3) before applying for certification, have been in operation for at least 12 months before applying for certification;
- (4) have been minority- or women-owned for at least 12 months before applying for certification; and
- (5) have an operating office in the Baltimore City Market Area.

(b) *Operating office.*

To determine whether the business enterprise has the required operating office, the Office will consider the office arrangements, industry practices, and other relevant factors.

**§ 28-79. MBEs and WBEs – Control.**

(a) *In general.*

(1) The ownership and control by minorities or women must be:

- (i) real and substantial; and

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1 (ii) indicated by the customary incidents of ownership, as demonstrated by an  
2 examination of the substance rather than the form of ownership and operating  
3 arrangements.

4 (2) The minority or women owners must possess the power:

5 (i) to direct or cause the direction of the management and policies of the business  
6 enterprise; and

7 (ii) to make day-to-day decisions, as well as decisions on matters of management,  
8 policy, and operations.

9 (b) *Restrictions precluded.*

10 (1) The business enterprise may not be subject to any formal or informal restrictions that  
11 limit the customary discretion of the minority or women owners.

12 (2) There may not be any restriction, whether by partnership agreement, charter  
13 requirements, or other arrangement, that prevents the minority or women owners from  
14 making business decisions without the cooperation or vote of any owner who is not a  
15 minority or a woman.

16 (c) *12-month prerequisite.*

17 The operating arrangements and the ownership and control by the minority group  
18 members must have been in operation for at least 12 months before applying for  
19 certification.

20 **§ 28-80. MBEs and WBEs – Size standards.**

21 (a) *Board to set standards.*

22 (1) With the advice of the Office, the Board of Estimates may establish maximum size  
23 standards for minority and women’s business enterprises.

24 (2) There may be separate size standards for separate business categories.

25 (3) The Board of Estimates must annually review any size standards established under  
26 this section.

27 (b) *Certification contingent.*

28 A business enterprise may not be certified as an MBE or WBE or, once certified, have its  
29 certification renewed if, on the effective date of the application or renewal, the MBE or  
30 WBE no longer meets size standards established under subsection (a) of this section.

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1 **§ 28-81. Certification investigations.**

2 (a) *In general.*

3 The Office may investigate a business enterprise's ownership, management,  
4 qualifications, and other relevant matters beyond formal documentation:

- 5 (1) at the initial certification; and  
6 (2) during certification or recertification.

7 (b) *Scope.*

8 To the extent reasonably necessary to ensure compliance, these investigations may  
9 include, but are not limited to:

- 10 (1) personal interviews with persons having knowledge or relevant information  
11 relating to a business enterprise's eligibility, certification, or decertification;  
12 (2) personal interviews with bidders, contractors, vendors, or suppliers involved in a  
13 joint venture or contractual relationship with the business enterprise;  
14 (3) reviewing records pertaining to certification; and  
15 (4) conducting random, on-site visits, audits, or relevant inquiries.

16 **§ 28-82. Decertification.**

17 The Office may decertify a business that it determines no longer meets the certification  
18 criteria.

19 **§ 28-83. Certification appeals.**

20 (a) *Office determinations.*

21 All adverse certification determinations by the Office must:

- 22 (1) be in writing;  
23 (2) include the reasons for the determination; and  
24 (3) be sent to the affected business enterprise.

25 (b) *Appeal.*

- 26 (1) An aggrieved party has a right to protest an adverse certification determination and  
27 seek administrative review.  
28 (2) To obtain administrative review, the aggrieved party must submit a written protest to  
29 the Chief within 7 days of receipt of the adverse determination.

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1 (3) The protest must specify the reasons and factual grounds of the protest and be  
2 accompanied by any supporting documents.

3 (c) *Action by Chief.*

4 Within 25 days of receipt of the protest, the Chief must:

5 (1) review the protest and all relevant supporting documents; and

6 (2) render a written decision that includes the reasons for the decision.

7 (d) *Hearing.*

8 (1) After all departmental remedies have been exhausted, the aggrieved applicant may  
9 request a hearing before a panel of independent hearing officers, with 1 member of  
10 the panel being appointed by the President of the City Council and the other members  
11 of the panel being appointed by the City Solicitor.

12 (2) The hearing officer must be knowledgeable of Baltimore City procurement laws and  
13 procedures, including this subtitle.

14 §§ 28-84 to 28-85. *{Reserved}*

15 **PART IX. [Part X.] Enforcement**

16 **§ 28-86. Office to monitor compliance.**

17 During the term of a contract subject to this [subtitle] CHAPTER, the Office must monitor  
18 continued compliance with this [subtitle] CHAPTER.

19 **§ 28-87. Noncompliance – Contractor or subcontractor.**

20 (a) *Notice and attempt to resolve.*

21 If the Office finds cause to believe that a contractor or subcontractor has failed to comply  
22 with any requirement of this [subtitle] CHAPTER or with any contract provision relating to  
23 utilization under this [subtitle] CHAPTER, the Office must:

24 (1) so notify the contracting agency and the contractor; and

25 (2) attempt to resolve the noncompliance through conciliation.

26 (b) *Referral to Board of Estimates.*

27 (1) If the noncompliance cannot be resolved, the Office and the contracting agency must  
28 submit written findings and recommendations to the Board of Estimates.

29 (2) The Board of Estimates may impose sanctions in accordance with [Part XI] CHAPTER  
30 4 of this subtitle.

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1 **§ 28-88. Noncompliance – Agency.**

2 (a) *Notice and attempt to resolve.*

3 If, after investigation, the Office finds that a contracting agency has failed to comply with  
4 a provision of this [subtitle] CHAPTER, the Office must:

5 (1) send the agency a written finding that specifies the nature of the noncompliance;  
6 and

7  
8 (2) attempt to resolve the noncompliance through conference and conciliation.

9 (b) *Referral to Board of Estimates.*

10 (1) If the noncompliance cannot be resolved, the Office must submit its written findings  
11 and recommendations to the Board of Estimates.

12 (2) the Board of Estimates may take appropriate action to secure compliance.

13 **§ 28-89. Office may require reports, etc.**

14 The Office may require contractors, bidders, contracting agencies, and the head of any City  
15 agency to submit any reports, documents, or other information reasonably necessary to  
16 determine compliance with this [subtitle] CHAPTER.

17 **§ 28-90. Agencies to keep records.**

18 (a) *Records required.*

19 A contracting agency must keep accurate records for each contract it awards.

20 (b) *Contents.*

21 These records must include:

22 (1) dollar value of contract;

23 (2) nature of goods or services to be provided;

24 (3) name of contractor;

25 (4) efforts employed to solicit bids from certified minority and women’s business  
26 enterprises; and

27 (5) all subcontracts awarded by the contractor, identifying for each:



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- 1 (i) dollar value;
- 2 (ii) nature of goods or services provided;
- 3 (iii) name of subcontractor; and
- 4 (iv) race/ethnicity and sex of subcontractor’s owner.

**§ 28-91. Annual report.**

(a) *Report required.*

The Office must submit an annual report to the Mayor and the City Council on the City’s progress toward the utilization goals established under this [subtitle] CHAPTER.

(b) *Contents.*

The report must include:

- 11 (1) any problems; and
- 12 (2) specific recommendations for improving the City’s performance.

**§§ 28-92 to 28-95. {Reserved}**

**CHAPTER 3. SMALL LOCAL BUSINESS ENTERPRISE PROCUREMENT REQUIREMENTS**

**PART I. DEFINITIONS; GENERAL PROVISIONS**

**§ 28-96. DEFINITIONS.**

(A) *IN GENERAL.*

IN THIS CHAPTER, THE FOLLOWING TERMS HAVE THE MEANINGS INDICATED UNLESS THE CONTEXT CLEARLY REQUIRES A DIFFERENT MEANING.

(B) *AFFIRMATIVE PROCUREMENT INITIATIVE.*

“AFFIRMATIVE PROCUREMENT INITIATIVE” MEANS A PROCUREMENT TOOL AUTHORIZED BY PART IV OF THIS CHAPTER TO BE USED TO ENHANCE CONTRACTING OPPORTUNITIES FOR SMALL LOCAL BUSINESS ENTERPRISE FIRMS, INCLUDING BONDING AND INSURANCE WAIVERS, BID INCENTIVES, PRICE PREFERENCES, SHELTERED MARKET, MANDATORY SUBCONTRACTING, COMPETITIVE BUSINESS DEVELOPMENT DEMONSTRATION PROJECTS, AND SLBE EVALUATION PREFERENCE POINTS IN THE SCORING OF PROPOSAL EVALUATIONS.

(C) *COMMERCIALLY USEFUL FUNCTION.*

(1) “COMMERCIALLY USEFUL FUNCTION” MEANS THE PERFORMANCE BY A BUSINESS ENTERPRISE OF REAL AND DISTINCT WORK FOR WHICH THE BUSINESS ENTERPRISE HAS

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1 THE SKILL, EXPERTISE, AND ACTUAL RESPONSIBILITY TO PERFORM, MANAGE, AND  
2 SUPERVISE, AS DETERMINED BY AN EVALUATION OF:

3 (I) THE AMOUNT OF WORK SUBCONTRACTED;

4 (II) NORMAL INDUSTRY PRACTICES;

5 (III) WHETHER THE AMOUNT THE FIRM IS TO BE PAID UNDER THE CONTRACT IS  
6 COMMENSURATE WITH BOTH THE WORK IT IS ACTUALLY PERFORMING AND THE  
7 SLBE CREDIT CLAIMED FOR ITS PERFORMANCE OF THE WORK; AND

8 (IV) OTHER RELEVANT FACTORS.

9 (2) A FIRM DOES NOT PERFORM A COMMERCIALY USEFUL FUNCTION IF ITS ROLE IS  
10 LIMITED TO THAT OF AN EXTRA PARTICIPANT IN A TRANSACTION, CONTRACT, OR  
11 PROJECT THROUGH WHICH FUNDS ARE PASSED IN ORDER TO OBTAIN THE APPEARANCE  
12 OF MEANINGFUL AND USEFUL SLBE PARTICIPATION, WHEN IN SIMILAR TRANSACTIONS  
13 IN WHICH SLBE FIRMS DO NOT PARTICIPATE, THERE IS NO SUCH ROLE PERFORMED.

14 (D) *EMERGING SLBE.*

15 “EMERGING SLBE” MEANS A FIRM THAT MEETS THE ELIGIBILITY REQUIREMENTS  
16 SPECIFIED IN § 28-107(A) {“EMERGING SLBE CERTIFICATION: ELIGIBILITY”} OF THIS  
17 CHAPTER.

18 (E) *GOAL SETTING COMMITTEE; GSC*

19 “GOAL SETTING COMMITTEES” OR “GSC” MEANS A COMMITTEE APPOINTED BY THE CHIEF  
20 IN ACCORDANCE WITH THIS CHAPTER TO ASSIST IN THE ADMINISTRATION OF THE SLBE  
21 PROGRAM.

22 (F) *INDEPENDENTLY OWNED AND OPERATED.*

23 “INDEPENDENTLY OWNED AND OPERATED” MEANS A FIRM:  
24

25 (1) THAT IS INDEPENDENT AND DIRECTLY OWNED BY INDIVIDUALS ONLY; AND

26 (2) WHOSE DAY-TO-DAY MANAGEMENT IS DIRECT AND INDEPENDENT OF THE  
27 INFLUENCE OF ANY OTHER BUSINESS THAT CANNOT ITSELF QUALIFY UNDER THE  
28 SLBE ELIGIBILITY REQUIREMENTS.

29 (G) *NON-PROFESSIONAL SERVICES.*

30 “NON-PROFESSIONAL SERVICES” MEANS NON-CONSTRUCTION, NON-ARCHITECTURAL, AND  
31 NON- ENGINEERING SERVICES THAT ARE NOT PROFESSIONAL SERVICES AND DO NOT  
32 REQUIRE ANY LICENSE OR HIGHLY SPECIALIZED TRAINING OR CREDENTIALS TO PERFORM.

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1 (H) *PRINCIPAL PLACE OF BUSINESS.*

2 “PRINCIPAL PLACE OF BUSINESS” MEANS A LOCATION WHERE A FIRM MAINTAINS A  
3 HEADQUARTERS OR PHYSICAL OFFICE WITHIN THE GEOGRAPHIC BOUNDARIES OF THE CITY  
4 LIMITS AND THROUGH WHICH IT COORDINATES AND OBTAINS NO LESS THAN 50% OF ITS  
5 OVERALL SALES DOLLARS.

6 (I) *PROFESSIONAL SERVICES.*

7 “PROFESSIONAL SERVICES” MEANS ANY NON-CONSTRUCTION, NON-ARCHITECTURAL, OR  
8 NON-ENGINEERING SERVICES THAT REQUIRE HIGHLY SPECIALIZED TRAINING OR LICENSED  
9 CREDENTIALS TO PERFORM, SUCH AS LEGAL, ACCOUNTING, SCIENTIFIC, TECHNICAL,  
10 INSURANCE, INVESTMENT MANAGEMENT, MEDICAL, OR REAL ESTATE SERVICES.

11 (J) *SHELTERED MARKET.*

12 “SHELTERED MARKET” MEANS AN AFFIRMATIVE PROCUREMENT INITIATIVE DESIGNED TO  
13 SET ASIDE A CITY CONTRACT OFFERING FOR BIDDING EXCLUSIVELY AMONG CERTIFIED  
14 SLBE FIRMS OR CERTIFIED EMERGING SLBE FIRMS.

15 (K) *SMALL LOCAL BUSINESS ENTERPRISE; SLBE.*

16 “SMALL LOCAL BUSINESS ENTERPRISE” OR “SLBE” MEANS A FIRM THAT MEETS THE  
17 ELIGIBILITY REQUIREMENTS SPECIFIED IN § 28-105(A) {“ ELIGIBILITY FOR THE SLBE  
18 PROGRAM: GENERAL ELIGIBILITY REQUIREMENTS”} OF THIS CHAPTER.

19 **§ 28-97. PURPOSE AND SCOPE.**

20 (A) *PURPOSE.*

21 (1) THE PURPOSE OF THIS CHAPTER IS TO ESTABLISH A RACE- AND GENDER-NEUTRAL  
22 REMEDY FOR ONGOING EFFECTS OF PAST DISCRIMINATION IN THE MARKETPLACE BY  
23 PROVIDING A VARIETY OF PROCUREMENT TOOLS FOR THE CITY THAT WILL ENSURE  
24 THAT ALL SEGMENTS OF ITS LOCAL BUSINESS COMMUNITY HAVE A REASONABLE AND  
25 SIGNIFICANT OPPORTUNITY TO PARTICIPATE IN CITY CONTRACTS FOR CONSTRUCTION,  
26 ARCHITECTURAL AND ENGINEERING SERVICES, PROFESSIONAL SERVICES,  
27 NON-PROFESSIONAL SERVICES, AND COMMODITIES.

28 (2) THE SLBE PROGRAM ALSO FURTHERS THE CITY’S PUBLIC INTEREST TO FOSTER  
29 EFFECTIVE BROAD-BASED COMPETITION FROM ALL SEGMENTS OF THE VENDOR  
30 COMMUNITY INCLUDING MINORITY BUSINESS ENTERPRISES, SMALL BUSINESS  
31 ENTERPRISES, AND LOCAL BUSINESS ENTERPRISES. THIS POLICY IS, IN PART, INTENDED  
32 TO FURTHER THE CITY’S COMPELLING INTERESTS IN BOTH ENSURING THAT IT IS  
33 NEITHER AN ACTIVE NOR PASSIVE PARTICIPANT IN PRIVATE SECTOR MARKETPLACE  
34 DISCRIMINATION, AND IN PROMOTING EQUAL OPPORTUNITY FOR ALL SEGMENTS OF THE  
35 CONTRACTING COMMUNITY TO PARTICIPATE IN CITY CONTRACTS.

36 (3) THE SLBE PROGRAM ALSO PROVIDES ADDITIONAL AVENUES FOR THE DEVELOPMENT  
37 OF NEW CAPACITY AND NEW SOURCES OF COMPETITION FOR CITY CONTRACTS FROM  
38 THE GROWING POOL OF SMALL AND LOCALLY BASED BUSINESSES. THIS CAPACITY

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1 BUILDING WILL INCREASE THE QUALITY OF BIDDING ON CITY CONTRACTS AND LOWER  
2 PRICES FOR CITY CONTRACTS OVER THE LONG TERM.

3 (B) *SCOPE AND LIMITATIONS.*

4 THIS SLBE PROGRAM MAY BE APPLIED BY THE CITY ON A CONTRACT-BY-CONTRACT  
5 BASIS TO THE MAXIMUM PRACTICABLE EXTENT PERMISSIBLE UNDER FEDERAL AND STATE  
6 LAW, AS WELL AS THE CITY CHARTER.

7 **§ 28-98. PROGRAM OBJECTIVES.**

8 TO MEET THE OBJECTIVES OF THE SLBE PROGRAM, THE CITY IS COMMITTED TO:

- 9 (1) INCREASING THE PARTICIPATION OF SLBES IN CITY CONTRACTING AND, TO THE  
10 EXTENT POSSIBLE, AMELIORATING THROUGH RACE- AND GENDER-NEUTRAL MEANS,  
11 ANY DISPARITIES IN THE PARTICIPATION OF MINORITY BUSINESS ENTERPRISES OR  
12 WOMEN BUSINESS ENTERPRISES ON CITY CONTRACTS;
- 13 (2) REGULAR EVALUATION REGARDING THE PROGRESS OF THE SLBE PROGRAM USING  
14 ACCUMULATED AVAILABILITY AND UTILIZATION DATA TO DETERMINE SPECIFIC  
15 PROGRAM PROVISIONS THAT REQUIRE MODIFICATION, EXPANSION, OR CURTAILMENT;  
16 AND
- 17 (3) PROVIDING ACCOUNTABILITY AND ACCURACY IN SETTING GOALS AND IN REPORTING  
18 PROGRAM RESULTS THROUGH THE IMPLEMENTATION OF A MANDATORY CENTRALIZED  
19 BIDDER REGISTRATION PROCESS CAPABLE OF IDENTIFYING WITH SPECIFICITY THE  
20 UNIVERSE OF FIRMS THAT ARE AVAILABLE AND INTERESTED IN BIDDING ON, OR  
21 PERFORMING ON, CITY CONTRACTS, AND OF PROVIDING THE MEANS OF TRACKING  
22 ACTUAL CITY BIDS, CONTRACT AWARDS, AND PRIME CONTRACT AND SUBCONTRACT  
23 PAYMENTS TO REGISTERED BIDDERS ON THE BASIS OF FIRM OWNERSHIP STATUS,  
24 COMMODITY OR SUB-INDUSTRY CODES, FIRM LOCATION, AND FIRM SIZE.

25 **§ 28-99. {RESERVED}**

26 ***PART II. ADMINISTRATION***

27 **§ 28-100. MINORITY AND WOMEN’S BUSINESS OFFICE RESPONSIBILITIES.**

28 THE OFFICE MUST:

- 29 (1) REPORT AT LEAST ANNUALLY TO THE MAYOR AND THE CITY COUNCIL ON THE CITY’S  
30 PROGRESS TOWARDS SATISFYING SLBE PROGRAM OBJECTIVES;
- 31 (2) FORMULATE SLBE PROGRAM WAIVERS, IMPROVEMENTS, AND ADJUSTMENTS TO THE  
32 GSC GOAL-SETTING METHODOLOGY AND OTHER PROGRAM FUNCTIONS;
- 33 (3) HAVE SUBSTANTIVE INPUT IN A CONTRACT SPECIFICATION REVIEW PROCESS TO BE  
34 UNDERTAKEN IN ADVANCE OF THE ISSUANCE OF CITY’S RFPs AND BID SOLICITATIONS  
35 TO ENSURE THAT CONTRACT BID SPECIFICATIONS ARE NOT UNNECESSARILY

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1 RESTRICTIVE OR UNDULY BURDENSOME TO SMALL, LOCAL, MINORITY-OWNED, AND  
2 OTHER BUSINESSES;

3 (4) RECEIVE AND ANALYZE EXTERNAL AND INTERNAL INFORMATION, INCLUDING  
4 STATISTICAL DATA AND ANECDOTAL TESTIMONIES, IT DEEMS APPROPRIATE TO  
5 EFFECTIVELY ACCOMPLISH ITS DUTIES;

6 (5) ADOPT RULES AND REGULATIONS TO CARRY OUT THIS CHAPTER; AND

7 (6) WHERE APPROPRIATE, MAKE RECOMMENDATIONS FOR APPROVAL OF CHANGES TO  
8 ESTABLISHED SIZE STANDARDS FOR SLBE FIRMS.

9 **§ 28-101. GOAL SETTING COMMITTEES.**

10 (A) *CHIEF TO APPOINT.*

11 THE CHIEF MUST APPOINT 5 GOAL SETTING COMMITTEES TO ASSIST IN THE  
12 ADMINISTRATION OF THE SLBE PROGRAM.

13 (B) *INDUSTRY CATEGORY SPECIFIC COMMITTEES.*

14 A SEPARATE COMMITTEE MUST BE ESTABLISHED WITH RESPONSIBILITY FOR EACH OF THE  
15 FOLLOWING INDUSTRY CATEGORIES:

16 (1) ARCHITECTURAL AND ENGINEERING;

17 (2) CONSTRUCTION;

18 (3) PROFESSIONAL SERVICES;

19 (4) NON- PROFESSIONAL SERVICES; AND

20 (5) COMMODITIES PROCUREMENT.

21 (C) *COMMITTEE MEMBERSHIP; CHAIR.*

22 (1) EACH GSC IS CHAIRED BY THE CHIEF OR THE CHIEF'S DESIGNEE.

23 (2) THE CHIEF DETERMINES THE NUMBER OF MEMBERS ON EACH GSC AT THE TIME OF ITS  
24 ESTABLISHMENT.

25 (3) EACH GSC MUST INCLUDE REPRESENTATIVES FROM THE OFFICE AND FROM THE  
26 PRIMARY CONTRACTING AGENCIES AND END-USER AGENCIES FOR THE COMMITTEE'S  
27 INDUSTRY CATEGORY.

28 (4) THE CHIEF MUST APPOINT THE REMAINING MEMBERS OF THE GSC FROM THE CITY'S  
29 PROCUREMENT PERSONNEL AND OTHER CITY DEPARTMENTS AFFECTED BY THIS  
30 PROGRAM.

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1 (D) *MEETINGS.*

2 EACH GSC MAY MEET AS OFTEN AS NECESSARY TO ACCOMPLISH ITS DUTIES, BUT NOT  
3 LESS THAN TWICE ANNUALLY.

4 **§ 28-102. GSC RESPONSIBILITIES.**

5 (A) *ESTABLISHING SLBE PARAMETERS FOR EACH INDUSTRY CATEGORY.*

6 (1) FOR ITS INDUSTRY CATEGORY, EACH GSC MUST:

7 (I) ESTABLISH SLBE PARTICIPATION GOALS; AND

8 (II) SELECT APPROPRIATE SLBE AFFIRMATIVE PROCUREMENT INITIATIVES TO BE  
9 APPLIED TO EACH CONTRACT, SUBJECT TO § 28-97(B).

10 (2) IN MAKING ITS DECISIONS, THE GSC MUST CONSIDER:

11 (I) VENDOR AVAILABILITY;

12 (II) INDUSTRY CHARACTERISTICS; AND

13 (III) PROJECT-SPECIFIC CHARACTERISTICS.

14 (B) *REVIEW OVERALL SLBE PROGRAM.*

15 EACH COMMITTEE MAY ALSO REVIEW THE REGULATIONS ISSUED TO IMPLEMENT THIS  
16 CHAPTER AND PROVIDE THE CHIEF WITH GENERAL ADVICE ON ADMINISTERING THE POLICY  
17 AND MODIFYING THE POLICY OBJECTIVES OF THE SLBE PROGRAM.

18 **§ 28-103. SLBE PROGRAM PERFORMANCE REVIEW.**

19 (A) *ANNUAL REPORT BY CHIEF.*

20 THE CHIEF MUST SUBMIT AN ANNUAL REPORT TO THE MAYOR AND CITY COUNCIL THAT  
21 PROVIDES AN ASSESSMENT OF:

22 (1) THE PROGRESS TOWARDS ACHIEVING THE GOALS ESTABLISHED FOR AWARDS TO  
23 CERTIFIED SLBE AND CERTIFIED EMERGING SLBE FIRMS;

24 (2) BOTH DOLLARS AWARDED AND EXPENDED THROUGH THE SLBE PROGRAM; AND

25 (3) THE PROGRESS TOWARDS ACHIEVING THE STATED PROGRAM OBJECTIVES  
26 INCLUDING:

27 (I) ENHANCING COMPETITION;

28 (II) ESTABLISHING AND BUILDING NEW BUSINESS CAPACITY; AND

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1 (III) REMOVING BARRIERS TO, AND ELIMINATING DISPARITIES IN, THE  
2 UTILIZATION OF AVAILABLE MINORITY BUSINESS ENTERPRISES AND WOMEN  
3 BUSINESS ENTERPRISES ON CITY CONTRACTS.

4 (B) *PUBLIC HEARING EVERY 2 YEARS.*

5 AT LEAST ONCE EVERY 2 YEARS, THE CITY COUNCIL MUST CONDUCT A PUBLIC HEARING  
6 TO SOLICIT PUBLIC COMMENTS ON THE SLBE PROGRAM.

7 (C) *PERIODIC CITY REVIEW.*

8 THE BOARD OF ESTIMATES, OR ITS DESIGNEE, MUST PERIODICALLY REVIEW THE SLBE  
9 PROGRAM TO DETERMINE WHETHER THE VARIOUS CONTRACTING PROCEDURES USED TO  
10 ENHANCE SLBE CONTRACT PARTICIPATION NEED TO BE ADJUSTED OR USED MORE OR LESS  
11 AGGRESSIVELY IN FUTURE YEARS TO ACHIEVE THE GOALS STATED §§ 28-97 {"PURPOSE  
12 AND SCOPE"} AND 28-98 {"PROGRAM OBJECTIVES"} OF THIS CHAPTER.

13 **§ 28-104. {RESERVED}**

14 ***PART III. SLBE PROGRAM PARTICIPATION CRITERIA***

15 **§ 28-105. ELIGIBILITY FOR THE SLBE PROGRAM.**

16 (A) *GENERAL ELIGIBILITY REQUIREMENTS.*

17 TO BE ELIGIBLE FOR CERTIFICATION AS AN SLBE, THE BUSINESS ENTERPRISE MUST:

- 18 (1) BE AN INDEPENDENTLY OWNED AND OPERATED BUSINESS ENTERPRISE THAT IS NOT  
19 A BROKER, THAT IS NOT A SUBSIDIARY OF ANOTHER BUSINESS, AND THAT IS NOT  
20 DOMINANT IN ITS FIELD OF OPERATION;
- 21 (2) HAVE OWNERS WHO ARE ACTIVELY INVOLVED IN DAY-TO-DAY MANAGEMENT AND  
22 CONTROL OF THE BUSINESS;
- 23 (3) PERFORM A COMMERCIALY USEFUL FUNCTION;
- 24 (4) NOT HAVE EMPLOYED MORE THAN 50 FULL-TIME PERSONS AT ANY TIME DURING  
25 THE LAST 3 YEARS;
- 26 (5) HAVE ANNUAL GROSS REVENUES WITHIN ITS LARGEST PRIMARY NAICS  
27 COMMODITY CODE AS AVERAGED OVER ITS MOST RECENT PAST 3 FISCAL YEARS, OR  
28 IF THE BUSINESS HAS NOT EXISTED FOR 3 YEARS, OVER THE COURSE OF THE  
29 EXISTENCE OF THE BUSINESS, OF NOT MORE THAN:

30 (I) \$10 MILLION FOR CONSTRUCTION FIRMS, SPECIALTY TRADE  
31 CONTRACTORS, AND MANUFACTURING FIRMS;

32 (II) \$5 MILLION FOR ARCHITECTURAL FIRMS;

33 (III) \$3 MILLION FOR PROFESSIONAL SERVICES FIRMS;

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1 (IV) \$2.5 MILLION FOR ENGINEERING FIRMS; OR

2 (V) \$2 MILLION FOR WHOLESALE OPERATIONS, RETAIL FIRMS, AND ALL  
3 OTHER SERVICES FIRMS (E.G., TRUCK TRANSPORTATION,  
4 ADMINISTRATIVE SUPPORT SERVICES, REPAIR AND MAINTENANCE  
5 SERVICES); AND

6 (6) HAVE A PRINCIPAL PLACE OF BUSINESS IN BALTIMORE CITY;

7 (7) HAVE:

8 (I) BEEN ESTABLISHED FOR AT LEAST 1 YEAR; OR

9 (II) MANAGING PRINCIPALS OF THE BUSINESS WHO EACH HAVE AT LEAST 3  
10 YEARS OF RELEVANT EXPERIENCE PRIOR TO FORMING OR JOINING THE  
11 BUSINESS; AND

12 (8) IN THE YEAR PRECEDING THE DATE OF THE INITIAL CERTIFICATION APPLICATION,  
13 NOT HAVE RECEIVED MORE THAN \$1,000,000 IN CITY CONTRACT PAYMENTS AS A  
14 RESULT OF CONTRACT AWARDS FROM THE CITY ACHIEVED THROUGH AN OPEN  
15 COMPETITIVE BIDDING PROCESS.

16 (B) *INELIGIBLE FIRMS.*

17 (1) A BUSINESS FIRM IS NOT ELIGIBLE TO BECOME A CERTIFIED SLBE IF IT IS OWNED BY:

18 (I) OTHER BUSINESSES THAT CANNOT THEMSELVES QUALIFY UNDER THE SLBE  
19 ELIGIBILITY REQUIREMENTS IN SUBSECTION (A) OF THIS SECTION; OR

20 (II) THE PRINCIPALS OR OWNERS OF OTHER BUSINESSES THAT CANNOT THEMSELVES  
21 QUALIFY UNDER THE SLBE ELIGIBILITY REQUIREMENTS IN SUBSECTION (A) OF  
22 THIS SECTION.

23 (2) A BUSINESS FIRM THAT HAS GRADUATED FROM THE SLBE PROGRAM UNDER § 28-109.  
24 {"GRADUATION AND SUSPENSION CRITERIA"} IS NO LONGER ELIGIBLE TO PARTICIPATE  
25 IN THE SLBE PROGRAM EVEN IF IT OTHERWISE MEETS ALL OTHER ELIGIBILITY  
26 CRITERIA.

27 **§ 28-106. APPLICATION FOR CERTIFICATION OR RECERTIFICATION.**

28 (A) *IN GENERAL.*

29 IN ORDER TO APPLY FOR CERTIFICATION OR RECERTIFICATION AS AN SLBE AN ENTERPRISE  
30 MUST PROVIDE THE OFFICE WITH:

31 (1) A COMPLETED CERTIFICATION OR RECERTIFICATION APPLICATION IN THE FORM  
32 REQUIRED BY THE OFFICE;

33 (2) ALL SUPPORTING DOCUMENTATION REQUIRED BY THE OFFICE; AND



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1 (3) A SIGNED AFFIDAVIT STATING THAT IT MEETS ALL OF THE SLBE ELIGIBILITY  
2 CRITERIA AS SET FORTH IN § 28-105 {"ELIGIBILITY FOR THE SLBE PROGRAM"}.

3 (B) *RECERTIFICATION.*

4 CERTIFIED SLBES MUST SUBMIT A COMPLETED RE-CERTIFICATION APPLICATION TO THE  
5 OFFICE EVERY 2 YEARS FOR REVIEW AND CONTINUED CERTIFICATION.

6 (C) *APPLICATION REVIEW.*

7 (1) AFTER RECEIVING AN SLBE CERTIFICATION OR RECERTIFICATION APPLICATION, THE  
8 OFFICE MUST REVIEW ALL ENCLOSED FORMS, AFFIDAVITS, AND DOCUMENTATION TO  
9 MAKE A PRIMA FACIE DETERMINATION AS TO WHETHER THE APPLICANT SATISFIES THE  
10 SLBE ELIGIBILITY REQUIREMENTS AS SET FORTH IN THIS CHAPTER.

11 (2) IF AFTER THE REVIEW REQUIRED BY THIS SECTION THE OFFICE FINDS THAT THE  
12 APPLYING FIRM SATISFIES THE SLBE ELIGIBILITY REQUIREMENTS AS SET FORTH IN THIS  
13 CHAPTER, THE OFFICE MUST GRANT THE FIRM CERTIFIED SLBE STATUS.

14 (D) *INELIGIBLE APPLICANTS.*

15 (1) IF AN APPLICANT IS DETERMINED TO BE INELIGIBLE FOR CERTIFICATION AS AN SLBE,  
16 THE CHIEF MUST SEND A LETTER TO THE APPLICANT STATING THE BASIS FOR THE  
17 DENIAL OF ELIGIBILITY.

18 (2) APPLICANTS DETERMINED TO BE INELIGIBLE ARE NOT ELIGIBLE TO SUBMIT A NEW  
19 APPLICATION UNTIL AT LEAST 1 YEAR AFTER THE DATE OF THE NOTICE OF DENIAL OF  
20 ELIGIBILITY.

21 (E) *JOINT VENTURES.*

22 (1) JOINT VENTURES MUST BE CERTIFIED ON A BID-BY-BID BASIS.

23 (2) A JOINT VENTURE SEEKING CERTIFICATION IS NOT ITSELF SUBJECT TO THE SIZE  
24 LIMITATIONS IMPOSED BY § 28-105(A)(4) AND § 28-105(A)(5).

25 (3) EACH INDIVIDUAL BUSINESS PARTICIPATING IN THE JOINT VENTURE MUST BE A  
26 CERTIFIED SLBE IN ORDER FOR THE JOINT VENTURE TO RECEIVE THE BENEFITS OF THE  
27 SLBE PROGRAM.

28 (F) *CERTIFICATION AUDITS.*

29 IN THE COURSE OF CONSIDERING THE CERTIFICATION OR RECERTIFICATION STATUS OF ANY  
30 SLBE FIRM OR JOINT VENTURE, THE OFFICE MUST PERIODICALLY CONDUCT AUDITS AND  
31 INSPECT THE OFFICE, JOB SITE, RECORDS, AND DOCUMENTS OF THE FIRM, AND INTERVIEW  
32 THE FIRM'S EMPLOYEES, SUBCONTRACTORS, AND VENDORS AS REASONABLY NECESSARY  
33 TO ENSURE THAT ALL ELIGIBILITY STANDARDS ARE SATISFIED AND THAT THE INTEGRITY  
34 OF THE SLBE PROGRAM IS MAINTAINED.

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**§ 28-107. EMERGING SLBE CERTIFICATION.**

**(A) ELIGIBILITY.**

A FIRM IS ELIGIBLE FOR CERTIFICATION AS AN EMERGING SLBE IF IT MEETS THE ELIGIBILITY CRITERIA SET FORTH BELOW:

- (1) THE FIRM COMPLIES WITH SLBE CRITERIA AS SPECIFIED ABOVE IN § 28-105 {“ELIGIBILITY FOR THE SLBE PROGRAM”};
- (2) THE FIRM HAS BEEN IN EXISTENCE FOR LESS THAN 5 YEARS;
- (3) THE FIRM HAS NO MORE THAN 5 FULL-TIME EMPLOYEES; AND
- (4) THE FIRM’S ANNUAL GROSS REVENUES AS AVERAGED OVER THE LIFE OF THE FIRM ARE LESS THAN \$1 MILLION.

**(B) APPLICATION.**

IN ORDER TO APPLY FOR CERTIFICATION OR RECERTIFICATION AS AN EMERGING SLBE AN ENTERPRISE MUST PROVIDE THE OFFICE WITH:

- (1) A COMPLETED APPLICATION FOR CERTIFICATION IN THE FORM SPECIFIED BY THE OFFICE;
- (2) ALL SUPPORTING DOCUMENTATION REQUIRED BY THE OFFICE; AND
- (3) A SIGNED AFFIDAVIT STATING THAT IT MEETS ALL OF THE ELIGIBILITY CRITERIA IN SUBSECTION (A) OF THIS SECTION.

**(C) APPLICATION REVIEW.**

- (1) AFTER RECEIVING AN EMERGING SLBE CERTIFICATION OR RECERTIFICATION APPLICATION, THE OFFICE MUST REVIEW ALL ENCLOSED FORMS, AFFIDAVITS, AND DOCUMENTATION TO MAKE A PRIMA FACIE DETERMINATION AS TO WHETHER THE APPLICANT SATISFIES THE EMERGING SLBE ELIGIBILITY REQUIREMENTS AS SET FORTH IN THIS CHAPTER.
- (2) IF AFTER THE REVIEW REQUIRED BY THIS SECTION THE OFFICE FINDS THAT THE APPLYING FIRM SATISFIES THE EMERGING SLBE ELIGIBILITY REQUIREMENTS AS SET FORTH IN THIS CHAPTER, THE OFFICE MUST GRANT THE FIRM CERTIFIED EMERGING SLBE STATUS.

**(D) INELIGIBLE APPLICANTS.**

- (1) IF AN APPLICANT IS DETERMINED TO BE INELIGIBLE TO PARTICIPATE AS AN EMERGING SLBE, THE CHIEF MUST SEND THE APPLICANT A LETTER STATING THE BASIS FOR THE DENIAL OF ELIGIBILITY.

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1 (2) APPLICANTS DETERMINED TO BE INELIGIBLE ARE NOT ELIGIBLE TO SUBMIT A NEW  
2 APPLICATION FOR EMERGING SLBE CERTIFICATION FOR 1 YEAR AFTER THE DATE OF  
3 THE NOTICE OF DENIAL OF ELIGIBILITY.

4 (3) APPLICANTS DETERMINED TO BE INELIGIBLE FOR CERTIFICATION AS AN EMERGING  
5 SLBE MAY STILL BE ELIGIBLE FOR CERTIFICATION AS AN SLBE.

6 **§ 28-108. {RESERVED}**

7 **§ 28-109. GRADUATION AND SUSPENSION.**

8 (A) *PERMANENT GRADUATION FROM SLBE PROGRAM.*

9 (1) AN SLBE FIRM MUST BE PERMANENTLY GRADUATED FROM THE SLBE PROGRAM  
10 AFTER IT HAS RECEIVED A CUMULATIVE TOTAL OF \$5 MILLION OF CITY-FUNDED PRIME  
11 CONTRACT OR SUBCONTRACT PAYMENTS IN AT LEAST 5 SEPARATE CONTRACTS SINCE  
12 ITS INITIAL CERTIFICATION AS AN SLBE FIRM.

13 (2) AN SLBE FIRM MUST BE PERMANENTLY GRADUATED FROM THE SLBE PROGRAM  
14 AFTER ITS 3 FISCAL YEAR AVERAGE GROSS SALES EXCEEDS THE SIZE STANDARD  
15 ELIGIBILITY REQUIREMENTS.

16 (B) *TEMPORARY SUSPENSION FROM SLBE PROGRAM.*

17 AN SLBE FIRM MUST BE TEMPORARILY SUSPENDED BY THE CHIEF FOR THE BALANCE OF  
18 ANY FISCAL YEAR AFTER IT HAS RECEIVED, AS CONTRACTOR OR SUBCONTRACTOR OF  
19 CITY-FUNDED CONTRACTS, A CUMULATIVE TOTAL OF \$1.5 MILLION IN PAYMENTS FOR  
20 THAT FISCAL YEAR.

21 (C) *PERMANENT REVOCATION OF SLBE ELIGIBILITY.*

22 AN SLBE FIRM MAY HAVE ITS SLBE CERTIFICATION AND ELIGIBILITY PERMANENTLY  
23 REVOKED BY THE CHIEF IF IT:

24 (1) FAILS TO PERFORM A COMMERCIALY USEFUL FUNCTION UNDER A CONTRACT; OR

25 (2) ALLOWS ITS CERTIFIED SLBE STATUS TO BE FRAUDULENTLY USED FOR THE  
26 BENEFIT OF A NON-SLBE FIRM OR THE OWNERS OF A NON-SLBE FIRM SO AS TO  
27 PROVIDE THE NON-SLBE FIRM OR FIRM OWNERS BENEFITS FROM AFFIRMATIVE  
28 PROCUREMENT INITIATIVES TO WHICH THEY WOULD NOT OTHERWISE BE ENTITLED.

29 (D) *PERMANENT GRADUATION FROM EMERGING SLBE PROGRAM.*

30 (1) AN EMERGING SLBE FIRM MUST BE PERMANENTLY GRADUATED FROM EMERGING  
31 SLBE STATUS AFTER IT HAS RECEIVED A CUMULATIVE TOTAL OF \$2.5 MILLION OF  
32 CITY- FUNDED PRIME CONTRACTS OR SUBCONTRACT PAYMENTS IN AT LEAST 5  
33 SEPARATE CONTRACTS SINCE ITS INITIAL CERTIFICATION AS AN EMERGING SLBE FIRM.

34 (2) AN EMERGING SLBE FIRM MUST BE PERMANENTLY GRADUATED FROM EMERGING  
35 SLBE STATUS ONCE ITS 3 YEAR AVERAGE ANNUAL GROSS SALES EXCEEDS \$2 MILLION.

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1 (E) *TEMPORARY SUSPENSION FROM EMERGING SLBE PROGRAM.*

2 (1) AN EMERGING SLBE FIRM MUST BE TEMPORARILY SUSPENDED FROM EMERGING SLBE  
3 STATUS BY THE CHIEF FOR THE BALANCE OF ANY FISCAL YEAR AFTER IT HAS  
4 RECEIVED, AS A CONTRACTOR OR SUBCONTRACTOR ON CITY-FUNDED CONTRACTS, A  
5 CUMULATIVE TOTAL OF \$750,000 IN PAYMENTS FOR THAT FISCAL YEAR.

6 (2) AN EMERGING SLBE FIRM SUSPENDED UNDER THIS SUBSECTION MAY STILL BE  
7 ELIGIBLE TO CONTINUE PARTICIPATING IN AFFIRMATIVE PROCUREMENT INITIATIVES  
8 AS AN SLBE FIRM FOR THE REMAINDER OF THE FISCAL YEAR.

9 **§ 28-110. ADVERSE DETERMINATIONS AND APPEALS.**

10 (A) *OFFICE DETERMINATIONS.*

11 ALL ADVERSE CERTIFICATION OR ELIGIBILITY DETERMINATIONS BY THE OFFICE OR CHIEF  
12 MUST:

13 (1) BE IN WRITING;

14 (2) INCLUDE THE REASONS FOR THE DETERMINATION; AND

15 (3) BE SENT TO THE AFFECTED BUSINESS ENTERPRISE.

16 (B) *APPEAL.*

17 (1) AN AGGRIEVED PARTY HAS A RIGHT TO PROTEST AN ADVERSE DETERMINATION AND  
18 SEEK ADMINISTRATIVE REVIEW.

19 (2) TO OBTAIN ADMINISTRATIVE REVIEW, THE AGGRIEVED PARTY MUST SUBMIT A  
20 WRITTEN PROTEST TO THE CHIEF WITHIN 7 DAYS OF RECEIPT OF THE ADVERSE  
21 DETERMINATION.

22 (3) THE PROTEST MUST SPECIFY THE REASONS AND FACTUAL GROUNDS OF THE PROTEST  
23 AND BE ACCOMPANIED BY ANY SUPPORTING DOCUMENTS.

24 (C) *ACTION BY CHIEF.*

25 WITHIN 25 DAYS OF RECEIPT OF THE PROTEST, THE CHIEF MUST:

26 (1) REVIEW THE PROTEST AND ALL RELEVANT SUPPORTING DOCUMENTS; AND

27 (2) RENDER A WRITTEN DECISION THAT INCLUDES THE REASONS FOR THE DECISION.

28 (D) *HEARING.*

29 (1) AFTER ALL DEPARTMENTAL REMEDIES HAVE BEEN EXHAUSTED, THE AGGRIEVED  
30 APPLICANT MAY REQUEST A HEARING BEFORE A PANEL OF INDEPENDENT HEARING  
31 OFFICERS, WITH 1 MEMBER OF THE PANEL BEING APPOINTED BY THE PRESIDENT OF THE

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1 CITY COUNCIL AND THE OTHER MEMBERS OF THE PANEL BEING APPOINTED BY THE  
2 CITY SOLICITOR.

3 (2) THE HEARING OFFICER MUST BE KNOWLEDGEABLE OF BALTIMORE CITY  
4 PROCUREMENT LAWS AND PROCEDURES, INCLUDING THIS SUBTITLE.

5 **§§ 28-111 TO 28-112. {RESERVED}**

6 ***PART IV. AFFIRMATIVE PROCUREMENT INITIATIVES.***

7 **§ 28-113. AFFIRMATIVE PROCUREMENT INITIATIVES TO BE SET BY GSCs.**

8 TO PROMOTE THE AWARD OF CITY CONTRACTS TO SLBES OR EMERGING SLBES, EACH GSC  
9 MAY, SUBJECT TO § 28-97(B), AUTHORIZE THE USE OF ANY OR ALL OF THE SLBE AFFIRMATIVE  
10 PROCUREMENT INITIATIVES IN THIS PART IV FOR CONTRACTS IN ITS INDUSTRY CATEGORY.

11 **§ 28-114. BONDING OR INSURANCE WAIVER.**

12 SUBJECT TO APPLICABLE FEDERAL AND STATE LAW, AS WELL AS THE CITY CHARTER, THE  
13 BOARD OF ESTIMATES, AT ITS DISCRETION, MAY WAIVE OR REDUCE THE BONDING OR  
14 INSURANCE REQUIREMENTS, DEPENDING ON THE TYPE OF CONTRACT AND WHETHER THE  
15 BOARD DETERMINES THAT THE BONDING OR INSURANCE REQUIREMENTS WOULD DENY THE  
16 SLBE OR EMERGING SLBE AN OPPORTUNITY TO PERFORM THE CONTRACT WHICH THE SLBE  
17 OR EMERGING SLBE HAS SHOWN ITSELF OTHERWISE CAPABLE OF PERFORMING.

18 **§ 28-115. PRICE PREFERENCES.**

19 (A) *IN GENERAL.*

20 SUBJECT TO § 28-97(B), THE BOARD OF ESTIMATES MAY AWARD A CONTRACT TO A  
21 CERTIFIED SLBE OR CERTIFIED EMERGING SLBE THAT SUBMITS A BID WITHIN 10% OF A  
22 LOW BID BY A NON-SLBE.

23 (B) *EXCLUSIONS.*

24 A PRICE PREFERENCE MAY NOT BE APPLIED IF:

25 (1) THE AWARD TO THE SLBE WOULD RESULT IN A TOTAL CONTRACT COST THAT IS,  
26 ON AN ANNUAL BASIS, MORE THAN \$25,000 HIGHER THAN THE LOW BID; OR

27 (2) IF THE TOTAL CONTRACT COST WOULD EXCEED THE CITY'S BUDGETED FUNDING  
28 FOR THE CONTRACT.

29 **§ 28-116. EVALUATION PREFERENCES.**

30 (A) *IN GENERAL.*

31 THE CITY MAY RESERVE UP TO 20% OF THE TOTAL POINTS AVAILABLE FOR RFP  
32 EVALUATION PURPOSES FOR FIRMS THAT ARE CERTIFIED AS SLBE OR EMERGING SLBE

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1 FIRMS, OR TO JOINT VENTURES THAT HAVE CERTIFIED SLBE OR CERTIFIED EMERGING  
2 SLBE PARTNERS.

3 (B) *ALLOCATION AMONG JOINT VENTURERS.*

4 FOR JOINT VENTURES, AVAILABLE EVALUATION PREFERENCE POINTS MUST BE ALLOCATED  
5 ON A PRO RATA BASIS, BASED ON THE PERCENTAGE OF SLBE OR EMERGING SLBE  
6 PARTICIPATION IN THE OVERALL OWNERSHIP, PERFORMANCE, AND MANAGEMENT OF THE  
7 JOINT VENTURE.

8 **§ 28-117. MANDATORY SUBCONTRACTING.**

9 (A) *DETERMINED ON A CONTRACT-BY-CONTRACT BASIS.*

10 A GSC MAY, ON A CONTRACT-BY-CONTRACT BASIS, AT ITS DISCRETION, REQUIRE THAT A  
11 PREDETERMINED PERCENTAGE OF A SPECIFIC CONTRACT, UP TO 40%, BE SUBCONTRACTED  
12 TO CERTIFIED SLBES OR TO CERTIFIED EMERGING SLBES.

13 (B) *SUBCONTRACTING BY SLBES.*

14 (1) IF THE CONTRACTOR IS A CERTIFIED SLBE OR CERTIFIED EMERGING SLBE, THEN THE  
15 CONTRACTOR IS ENTITLED TO COUNT THE DOLLAR VALUE OF THE WORK PERFORMED  
16 BY ITS OWN FORCES TOWARDS SATISFACTION OF THE MANDATORY SUBCONTRACTING  
17 GOAL FOR THAT CONTRACT.

18 (2) AN SLBE OR EMERGING SLBE CONTRACTOR MAY NOT SUBCONTRACT MORE THAN  
19 49% OF THE CONTRACT VALUE TO A NON-SLBE.

20 (C) *REQUIRED BIDDER SUBMISSIONS.*

21 (1) FOR A CONTRACT BID OUT UNDER THIS SECTION, A PROSPECTIVE BIDDER MUST  
22 SUBMIT, AT THE TIME OF BIDDING, A FORM PROVIDING THE NAME OF THE SLBE OR  
23 EMERGING SLBE SUBCONTRACTOR OR SUBCONTRACTORS AND DESCRIBING BOTH THE  
24 PERCENTAGE OF SUBCONTRACTING BY THE SLBE OR EMERGING SLBE, AND THE  
25 WORK TO BE PERFORMED BY THE SLBE OR EMERGING SLBE.

26 (2) AT THE TIME OF BIDDING, A BIDDER MAY REQUEST A FULL OR PARTIAL WAIVER OF THIS  
27 MANDATORY SUBCONTRACTING REQUIREMENT FROM THE CHIEF FOR GOOD CAUSE BY  
28 SUBMITTING AN SLBE UNAVAILABILITY CERTIFICATION TO THE CHIEF ALONG  
29 ADEQUATE DOCUMENTATION OF GOOD FAITH EFFORTS TO OBTAIN SLBE  
30 PARTICIPATION, IN THE FORM REQUIRED BY THE OFFICE.

31 (D) *REVIEW OF WAIVER REQUESTS.*

32 THE CHIEF MUST BASE HIS OR HER DETERMINATION ON A WAIVER REQUEST ON THE  
33 FOLLOWING CRITERIA:

34 (1) WHETHER THE REQUESTOR OF THE WAIVER HAS MADE GOOD FAITH EFFORTS TO  
35 SUBCONTRACT WITH QUALIFIED AND AVAILABLE SLBES OR EMERGING SLBES;  
36

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1 (2) WHETHER SUBCONTRACTING WOULD BE INAPPROPRIATE OR NOT PROVIDE A  
2 COMMERCIALY USEFUL FUNCTION UNDER THE CIRCUMSTANCES OF THE  
3 CONTRACT; AND

4 (3) WHETHER THERE ARE NO CERTIFIED SLBE OR CERTIFIED EMERGING SLBE FIRMS  
5 THAT ARE QUALIFIED AND AVAILABLE TO PROVIDE THE GOODS OR SERVICES  
6 REQUIRED.

7 (E) *FAILURE TO SATISFY SLBE SUBCONTRACTING GOALS.*

8 (1) IN THE ABSENCE OF A WAIVER, FAILURE OF A CONTRACTOR’S BID OR PROPOSAL TO  
9 SATISFY THE MANDATORY SLBE SUBCONTRACTING GOAL RENDERS ITS BID OR  
10 PROPOSAL NON-RESPONSIVE.

11 (2) IN THE ABSENCE OF A WAIVER, FAILURE OF A CONTRACTOR, IN THE PERFORMANCE OF  
12 THE CONTRACT, TO ATTAIN A MANDATORY SUBCONTRACTING GOAL FOR SLBE  
13 PARTICIPATION IS GROUNDS FOR TERMINATION OF EXISTING CONTRACTS WITH THE  
14 CITY, DEBARMENT FROM PERFORMING FUTURE CITY CONTRACTS, OR ANY OTHER  
15 REMEDIES AVAILABLE UNDER THE TERMS OF ITS CONTRACT WITH THE CITY OR UNDER  
16 THE LAW.

17 (3) A CONTRACTOR COMMITS A MATERIAL BREACH OF CONTRACT IF IT FAILS TO NOTIFY  
18 AND OBTAIN WRITTEN APPROVAL FROM THE CHIEF IN ADVANCE OF ANY NEGATIVE  
19 CHANGE IS USAGE OF A DESIGNATED SLBE OR EMERGING SLBE SUBCONTRACTOR,  
20 INCLUDING ANY:

21 (I) REDUCTION IN SUBCONTRACT SCOPE;

22 (II) TERMINATION OF A SUBCONTRACT; OR

23 (III) SUBSTITUTION OF A NEW SLBE OR EMERGING SLBE SUBCONTRACTOR FOR A  
24 DESIGNATED SLBE OR EMERGING SLBE.

25 **§ 28-118. SHELTERED MARKET.**

26 (A) *ELIGIBLE CONTRACTS.*

27 (1) THE CHIEF AND A CONTRACTING AGENCY MAY SELECT CERTAIN CONTRACTS WHICH  
28 HAVE A CONTRACT VALUE OF \$250,000 OR LESS FOR AWARD TO A CERTIFIED SLBE, OR  
29 A JOINT VENTURE WITH A CERTIFIED SLBE, THROUGH THE SHELTERED MARKET  
30 PROGRAM.

31 (2) THE CHIEF AND A CONTRACTING AGENCY MAY SELECT CERTAIN CONTRACTS THAT  
32 HAVE A VALUE OF \$50,000 OR LESS FOR AWARD TO A CERTIFIED EMERGING SLBE FIRM  
33 THROUGH THE SHELTERED MARKET PROGRAM.

34 (B) *CONTRACT SELECTION FOR THE SHELTERED MARKET PROGRAM.*

35 IN DETERMINING WHETHER A PARTICULAR CONTRACT SHOULD BE BID THROUGH THE  
36 SHELTERED MARKET PROGRAM, THE CONTRACTING AGENCY AND CHIEF MUST CONSIDER:

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1 (1) WHETHER THERE ARE AT LEAST 3 CERTIFIED SLBES OR CERTIFIED EMERGING  
2 SLBES THAT ARE AVAILABLE AND CAPABLE TO PARTICIPATE IN THE SHELTERED  
3 MARKET PROGRAM FOR THAT CONTRACT;

4 (2) THE DEGREE OF UNDERUTILIZATION OF THE SLBE AND EMERGING SLBE  
5 CONTRACTORS IN THE SPECIFIC INDUSTRY CATEGORIES; AND

6 (3) THE EXTENT TO WHICH THE CITY’S SLBE AND EMERGING SLBE CONTRACTOR  
7 UTILIZATION GOALS ARE BEING ACHIEVED.

8 (C) *REMOVAL OF CONTRACTS FROM THE SHELTERED MARKET PROGRAM.*

9 A CONTRACT MAY BE REMOVED FROM THE SHELTERED MARKET PROGRAM FOR PURPOSES  
10 OF REBIDDING IF:

11 (1) A RESPONSIVE AND RESPONSIBLE BID OR RESPONSE IS NOT RECEIVED FOR THE  
12 CONTRACT; OR

13 (2) THE APPARENT LOW BID IS DETERMINED BY THE CHIEF TO BE TOO HIGH IN PRICE.

14 **§ 28-119. COMPETITIVE BUSINESS DEVELOPMENT DEMONSTRATION PROJECT.**

15 (A) *ELIGIBILITY.*

16 IF AN INDUSTRY CATEGORY ROUTINELY HAS TOO FEW SOURCES OF BIDDERS TO PROVIDE  
17 MEANINGFUL OR SUFFICIENT COMPETITION FOR CITY CONTRACTS, THE CHIEF, WITH THE  
18 CONCURRENCE OF THE IMPACTED CONTRACTING AGENCY, MAY RESERVE CERTAIN  
19 CONTRACTS WITHIN THAT INDUSTRY CATEGORY FOR PLACEMENT INTO A COMPETITIVE  
20 BUSINESS DEVELOPMENT DEMONSTRATION PROJECT TO ENCOURAGE THE DEVELOPMENT  
21 OF NEW CAPACITY WITHIN THE INDUSTRY TO COMPETITIVELY BID ON THE FUTURE SUPPLY  
22 OF SPECIALIZED GOODS OR SERVICES TO THE CITY.

23 (B) *COMPETITIVE BUSINESS DEVELOPMENT PROCESS.*

24 (1) CONTRACTS RESERVED FOR COMPETITIVE BUSINESS DEVELOPMENT DEMONSTRATION  
25 PROJECTS ARE SUBJECT TO A REQUEST FOR PROPOSALS PROCESS OPEN ONLY TO JOINT  
26 VENTURES BETWEEN AN ESTABLISHED FIRM, OR EXPERTS IN THE RELEVANT INDUSTRY,  
27 AND A CERTIFIED SLBE FIRM.

28 (2) THE SCOPE OF WORK FOR THE SELECTED JOINT VENTURE MUST INCLUDE TEACHING A  
29 HANDS-ON CURRICULUM TO SLBE FIRMS THAT HAVE EXPRESSED AN INTEREST IN  
30 DIVERSIFYING INTO THE RELEVANT INDUSTRY, IN ADDITION TO PERFORMING THE  
31 CUSTOMARY FUNCTIONS OF THE CONTRACT.

32 (3) THE CURRICULUM REQUIRED BY PARAGRAPH (2) OF THIS SUBSECTION MUST TEACH  
33 SKILLS REQUIRED TO QUALIFY FOR FUTURE CITY CONTRACTS AND TO SUCCESSFULLY  
34 COMPETE IN THE INDUSTRY, INCLUDING BOTH:

35 (1) TECHNICAL SKILLS TAUGHT THROUGH HANDS-ON DEMONSTRATIONS OF HOW  
36 TO PERFORM NECESSARY TASKS IN THE FIELD; AND



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(II) ADMINISTRATIVE SKILLS SUCH AS COST ESTIMATING, BIDDING, STAFFING, OR PROJECT MANAGEMENT.

(C) *SELECTION OF CANDIDATE FIRMS.*

THE CHIEF MUST SELECT CERTIFIED SLBE CANDIDATE FIRMS FOR PARTICIPATION IN COMPETITIVE BUSINESS DEVELOPMENT DEMONSTRATION PROJECTS ON THE BASIS OF AN ASSESSMENT OF THEIR CURRENT CAPABILITIES AND THEIR LIKELY SUCCESS IN DIVERSIFYING INTO THE NEW RELEVANT INDUSTRY ONCE GIVEN TECHNICAL ASSISTANCE, TRAINING, AND AN OPPORTUNITY TO DEVELOP A PERFORMANCE TRACK RECORD IN THE INDUSTRY.

**§§ 28-120 TO 28-121. {RESERVED}**

**CHAPTER 4. PENALTIES**

**[Part XI. Penalties]**

**§ 28-122. [§ 28-96.] Administrative penalties.**

A contractor who fails to comply with any provision of this subtitle is subject to any or all of the following penalties:

- (1) suspension of contract;
- (2) withholding of funds;
- (3) rescission of contract based on material breach;
- (4) refusal to accept a bid;
- (5) disqualification of a bidder, contractor, or other business from eligibility for providing goods or services to the City for a period not to exceed 2 years; and
- (6) payment of liquidated damages.

**§ 28-123. {Reserved}**

**§ 28-124. [§ 28-98.] Criminal penalties.**

(a) *Prohibited conduct.*

No person may:

- (1) fraudulently obtain, retain, attempt to obtain or retain, or aid another in fraudulently obtaining, retaining, or attempting to obtain or retain certification under this subtitle;
- (2) in any matter administered under this subtitle, willfully falsify, conceal, or cover up by a trick, scheme, or device a material fact or make any false writing or

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1 document knowing that it contains any false, fictitious, or fraudulent statement or  
2 entry;

3 (3) willfully obstruct, impede, or attempt to obstruct or impede an authorized official  
4 or employee who is investigating the qualifications of a business enterprise that  
5 has requested certification under this subtitle;

6 (4) fraudulently obtain, attempt to obtain, or aid another in fraudulently obtaining or  
7 attempting to obtain public money to which the person is not entitled under this  
8 subtitle; or

9 (5) make a false statement to any person or entity that another person or entity is  
10 or is not certified under this subtitle.

11 (b) *Penalties.*

12 Any person who violates any provision of this section is guilty of a misdemeanor and, on  
13 conviction, is subject to imprisonment for not more than 1 year, to a fine of not more than  
14 \$1,000, or to both imprisonment and fine.

15 **SECTION 2. AND BE IT FURTHER ORDAINED,** That the catchlines contained in this Ordinance  
16 are not law and may not be considered to have been enacted as a part of this or any prior  
17 Ordinance.

18 **SECTION 3. AND BE IT FURTHER ORDAINED,** That this Ordinance takes effect on the 30<sup>th</sup> day  
19 after the date it is enacted.