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BALTIMORE CITY COUNCIL WAYS AND MEANS COMMITTEE

Mission Statement

The Committee on Ways and Means (WM) is responsible for ensuring taxpayer dollars are expended prudently and equitably. WM will exercise regular oversight of the City's budget, expenditures, loans, and other financial matters. The committee's areas of jurisdiction include: budget & appropriations, taxation, financial services, consumer protection, audits, and the Comptroller's Office.

The Honorable Eric T. Costello Chairman

PUBLIC HEARING

THURSDAY, MAY 30, 2024 BEGINNING AT 9:00 AM

COUNCIL CHAMBERS

Council Bil: #24-0521

Ordinance of Estimate for the Fiscal Year Ending June 30, 2025

BUDGET HEARINGS DAY THREE (3)

CITY COUNCIL COMMITTEES

ECONOMIC AND COMMUNITY DEVELOPMENT (ECD)

Sharon Green Middleton, Chair John Bullock – Vice Chair Mark Conway Ryan Dorsey Antonio Glover Odette Ramos Robert Stokes

Staff: Anthony Leva (410-396-1091)

WAYS AND MEANS (W&M)

Eric Costello, Chair Kristerfer Burnett Ryan Dorsey Danielle McCray Sharon Green Middleton Isaac "Yitzy" Schleifer Robert Stokes

Staff: Marguerite Currin (443-984-3485)

PUBLIC SAFETY AND GOVERNMENT OPERATIONS (SGO)

Mark Conway – Chair Kristerfer Burnett Zeke Cohen Erick Costello Antonio Glover Phylicia Porter Odette Ramos

Staff: Anthony Leva (410-396-1091)

FINANCE AND PERFORMANCE (FP)

John Bullock, Chair Eric Costello, Vice Chair Isaac "Yitzy" Schleifer Danielle McCray Phylicia Porter

Staff: Marguerite Currin (443-984-3485)

COMMITTEE OF THE WHOLE (COW)

President Nick Mosby, Chair All City Council Members

Staff: Larry Greene (410-396-7215)

EDUCATION, WORKFORCE, AND YOUTH (EWY)

Robert Stokes - Chair

John Bullock Zeke Cohen

Antonio Glover

Sharon Green Middleton

Phylicia Porter James Torrence

Staff: Deontre Hayes (410-396-1260)

HEALTH, ENVIRONMENT, AND TECHNOLOGY (HET)

Danielle McCray – Chair John Bullock Mark Conway Ryan Dorsey Phylicia Porter James Torrence Isaac "Yitzy" Schleifer

Staff: Deontre Hayes (410-396-1260)

RULES AND LEGISLATIVE OVERSIGHT (OVERSIGHT)

Isaac "Yitzy" Schleifer, Chair Kristerfer Burnett Mark Conway Eric Costello Sharon Green Middleton Odette Ramos

James Torrence

Staff: Richard Krummerich (410-396-1266)

LEGISLATIVE INVESTIGATIONS (LI)

Eric Costello, Chair Sharon Green Middleton, Vice Chair Isaac "Yitzy" Schleifer Robert Stokes Danielle McCray

Staff: Marguerite Currin (443-984-3485)

Effective: 08/21/23 Revised: 10/03/23

ABOUT AGENCIES, FUNDS, AND/OR ORGANIZATIONS

BUDGET HEARINGS - DAY THREE – May 30, 2024

- 9:00 AM Sheriff
 - o Volume 2, Page 363
- 10:00 AM State's Attorney's Office (SAO)
 - o Volume 2, Page 379
- 12:00 PM LUNCH BREAK
- 1:00 PM Baltimore City Fire Department (BCFD) / Office of Emergency Management (OEM)
 - o Volume 1, Page 133 and various pages (OEM)
 - SEE ATTACHMENTS
- 2:00 PM Baltimore City Fire Department (BCFD)
 - o Volume 1, Page 121
 - o Volume 1, Page 141
- 5:00 PM DINNER BREAK
- 6:00 PM Department of Housing and Community Development (DHCD) / Live Baltimore (LB)
 - o Volume 1, Page 292 and various pages
 - SEE ATTACHMENTS
- 6:30 PM Department of Housing and Community Development (DHCD)
 - o Volume 1, Page 245 and various pages
 - SEE ATTACHMENTS

<u>Department of Housing and Community</u> <u>Development (DHCD) / Live Baltimore (LB)</u>

Volume 1, Page 292 (Live Baltimore)

Also see attached paperwork

Housing and Community Development

The mission of the Department of Housing and Community Development (DHCD) is to ensure that all residents of Baltimore City have access to adequate and affordable housing opportunities in safe, livable, and decent neighborhoods. The Department is committed to expanding housing choices and promoting healthy neighborhoods for all Baltimore residents. Major responsibilities of DHCD include working with communities and other Departments to create equitable and thriving neighborhoods while minimizing displacement through a broad range of investments, code enforcement interventions, property redevelopment, supporting capacity building for community organizations, funding before and aftercare programs, summer food programs, emergency assistance, and other human services. DHCD has responsibility for preserving and developing affordable rental housing for low and moderate-income Baltimoreans through direct subsidy, financing, and assistance with site assembly.

DHCD supports both neighborhood stability and affordable housing with homeownership repair and healthy housing programs, counseling for homeowners, and offering homebuyer incentives. DHCD is responsible for promoting safe housing through housing code inspections and litigation, including through a national best practice receivership program; overseeing the permitting, demolition, and neighborhood revitalization; and property registration and licensing.

The Baltimore Development Corporation (BDC) is a nonprofit organization, which serves as the economic development agency for the City of Baltimore. BDC's mission is to grow the city's economy in an inclusive manner by retaining, expanding and attracting businesses, and promoting investment, thereby increasing career opportunities for residents.

Operating Budget Highlights

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	45,998,251	48,315,723	380	51,767,542	363
Federal	19,886,208	20,976,050	68	20,956,101	68
State	10,717,500	8,137,213	4	5,810,231	4
Special	9,024,898	9,748,717	4	10,424,338	4
Special Grant	72,000	54,000	0	0	0
Total	85,698,857	87,231,703	456	88,958,213	439

The Fiscal 2025 Recommended Budget reflects:

- Additional funding (\$250,000) to create two new positions to support the Vacants initiative. These funds are in addition
 to the \$30.0 million in State funds included in the capital budget to support the initiative through Impact Investment
 Area program.
- Decreasing funding for the Community Catalyst grant program. The Recommended Budget includes \$1.0 million funding up to twenty grants of \$50,000.
- Increasing funding for annual subscription costs for the upgraded permitting system. The Recommended Budget includes \$655,000 for system migrations and annual licensing costs.
- The agency's overall position count is down by 17, compared to Fiscal 2024. This reduction includes abolishing five positions as part of the overall budget balancing strategy and transferring two positions to BCIT. The remaining 10 positions were abolished midyear in Fiscal 2024 to fund salary upgrades in Code Enforcement.
- An overall reduction of \$1.7 million in federal, state, and special grant awards. This reduction is based on the citywide change in budgeting grants based on known awards rather than anticipated grants. This reduction does not reflect a loss of grant funds.
- Continued funding for the Baltimore Development Corporation (BDC), Waterfront Partnership, and Live Baltimore. Funding for these organizations is included as individual services in Housing's budget (Service 809-815). The Recommended Budget includes a standard inflationary increase for these services (3%).

Dollars by Service

		Budget	
Service	Fiscal 2023	Fiscal 2024	Fiscal 2025
593 Community Support Projects	12,869,557	14,182,710	13,387,653
604 Before and After Care	251,963	240,646	250,266
737 Administration HCD	6,508,373	6,084,382	6,901,642
738 Weatherization Services	7,542,505	4,651,868	2,682,304
742 Promote Homeownership	1,420,336	1,912,675	1,920,571
745 Housing Code Enforcement	13,032,754	13,906,998	15,222,780
747 Register and License Properties and Contractors	517,366	591,122	805,081
748 Affordable Housing	9,319,307	9,702,501	9,984,788
749 Property Acquisition, Disposition, and Asset Management	6,171,701	7,161,061	7,912,886
750 Housing Rehabilitation Services	7,638,368	7,823,310	6,961,646
751 Building and Zoning Inspection	7,160,207	7,091,177	8,683,443
752 Community Outreach Services	1,728,152	1,751,362	1,854,183
754 Summer Food Program	3,773,746	3,906,788	3,919,115
809 Retention, Expansion, and Attraction of Businesses	2,648,446	2,754,384	2,837,015
810 Real Estate Development	2,648,446	2,754,384	2,837,015
811 Inner Harbor Coordination	456,096	624,340	643,070
813 Technology Development-Emerging Technology Center	903,082	939,205	967,381
815 Live Baltimore	1,108,452	1,152,790	1,187,374
Total	85,698,857	87,231,703	88,958,213

Dollars by Object

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
0 Transfers	(4,936,635)	(3,015,376)	(2,875,376)
1 Salaries	30,929,505	29,701,585	33,328,801
2 Other Personnel Costs	12,229,833	12,298,572	12,820,530
3 Contractual Services	15,024,525	13,611,534	11,421,490
4 Materials and Supplies	3,662,689	3,902,596	3,920,446
5 Equipment - \$4,999 or less	670,482	944,188	1,396,715
6 Equipment - \$5,000 and over	64,052	68,344	7,482
7 Grants, Subsidies and Contributions	28,054,406	28,009,650	27,227,516
8 Debt Service	0	1,710,610	1,710,610
Total	85,698,857	87,231,703	88,958,213

Service 815: Live Baltimore

This service promotes living in Baltimore City. The goal of this service is to grow Baltimore City's population in order to create and sustain an equitable and thriving local economy. Activities performed by this service include assisting current and prospective residents with City living resources; marketing City neighborhoods as great places to live; hosting residential neighborhood tours; supporting residents with children in their decisions to stay in the City; collaborating with employers on Live Near Your Work programs and other recruitment efforts; and educating homebuyers and real estate professionals on the City's down payment assistance programs, tax credits, and other incentives.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	1,108,452	1,152,790	0	1,187,374	0
Total	1,108,452	1,152,790	0	1,187,374	0

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of attendees at Live Baltimore events	1,990	2,793	1,859	1,900	2,214	1,950	2,000
Effectiveness	# of Live Baltimore customers who purchased a home in the city.	942	1,380	1,787	1,250	1,628	1,250	1,450
Effectiveness	# of Live Baltimore customers who used a City or State incentive.	306	275	253	275	343	275	300

Major Operating Budget Items

• The Recommended Budget maintains the current level of service.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	1,152,790
Changes without service impacts	
Standard inflationary increase	34,584
Fiscal 2025 Recommended Budget	1,187,374

Service 815 Budget: Expenditures

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
7 Grants, Subsidies and Contributions	1,108,452	1,152,790	1,187,374
Total	1,108,452	1,152,790	1,187,374

	Budget		
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Live Baltimore	1,108,452	1,152,790	1,187,374
Total	1,108,452	1,152,790	1,187,374

Department of Housing and Community <u>Development</u>

Volume 1, Page 245 and various pages

Also see attached paperwork

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Federal	19,886,208	20,976,050	68	20,956,101	68
State	10,717,500	8,137,213	4	5,810,231	4
Special	9,024,898	9,748,717	4	10,424,338	4
Special Grant	72,000	54,000	0	0	0
Total	85,698,857	87,231,703	456	88,958,213	439

The Fiscal 2025 Recommended Budget reflects:

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 to the \$30.0 million in State funds included in the capital budget to support the initiative through Impact Investment
 Area program.
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Capital Budget Highlights

	Fiscal 2023 Budget	Fiscal 2024 Budget	Fiscal 2025 Budget
	Dollars	Dollars	Dollars
General	7,336,000	5,125,000	7,000,000
Federal	44,279,000	3,650,000	13,350,000
State	8,350,000	17,100,000	30,000,000
General Obligation Bonds	23,993,000	23,850,000	23,950,000
Other	4,900,000	4,600,000	4,634,000
Total	88,858,000	54,325,000	78,934,000

The Fiscal 2025 Adopted Budget reflects:

- \$30.0 million for the Impact Investment Area Program which identifies neighborhoods in which City investment will have the greatest impact and supports site assembly, acquisition, and redevelopment.
- \$6.5 million for the Affordable Housing Trust Fund which provides gap financing for development costs related to rehabilitation and new construction.
- \$5.5 million for Baltimore Development Corporation's (BDC) capital budget which includes \$2.5 million for improvements in the Warner Street Entertainment District.
- \$1.4 million for BDC's Facade Improvement Grant program which supports enhancements to the exteriors of commercial and industrial buildings.

Dollars by Service

		Budget	
Service	Fiscal 2023	Fiscal 2024	Fiscal 2025
593 Community Support Projects	12,869,557	14,182,710	13,387,653
604 Before and After Care	251,963	240,646	250,266
737 Administration HCD	6,508,373	6,084,382	6,901,642
738 Weatherization Services	7,542,505	4,651,868	2,682,304
742 Promote Homeownership	1,420,336	1,912,675	1,920,571
745 Housing Code Enforcement	13,032,754	13,906,998	15,222,780
747 Register and License Properties and Contractors	517,366	591,122	805,081
748 Affordable Housing	9,319,307	9,702,501	9,984,788
749 Property Acquisition, Disposition, and Asset Management	6,171,701	7,161,061	7,912,886
750 Housing Rehabilitation Services	7,638,368	7,823,310	6,961,646
751 Building and Zoning Inspection	7,160,207	7,091,177	8,683,443
752 Community Outreach Services	1,728,152	1,751,362	1,854,183
754 Summer Food Program	3,773,746	3,906,788	3,919,115
809 Retention, Expansion, and Attraction of Businesses	2,648,446	2,754,384	2,837,015
810 Real Estate Development	2,648,446	2,754,384	2,837,015
811 Inner Harbor Coordination	456,096	624,340	643,070
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815 Live Baltimore	1,108,452	1,152,790	1,187,374
Total	85,698,857	87,231,703	88,958,213

Dollars by Object

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
0 Transfers	(4,936,635)	(3,015,376)	(2,875,376)
1 Salaries	30,929,505	29,701,585	33,328,801
2 Other Personnel Costs	12,229,833	12,298,572	12,820,530
3 Contractual Services	15,024,525	13,611,534	11,421,490
4 Materials and Supplies	3,662,689	3,902,596	3,920,446
5 Equipment - \$4,999 or less	670,482	944,188	1,396,715
6 Equipment - \$5,000 and over	64,052	68,344	7,482
7 Grants, Subsidies and Contributions	28,054,406	28,009,650	27,227,516
8 Debt Service	0	1,710,610	1,710,610
Total	85,698,857	87,231,703	88,958,213

Positions by Service

		Budget	
Service	Fiscal 2023	Fiscal 2024	Fiscal 2025
593 Community Support Projects	21	21	21
604 Before and After Care	4	4	4
737 Administration HCD	43	39	40
738 Weatherization Services	11	10	9
742 Promote Homeownership	12	15	13
745 Housing Code Enforcement	162	162	149
747 Register and License Properties and Contractors	8	8	9
748 Affordable Housing	9	10	10
749 Property Acquisition, Disposition, and Asset Management	51	62	61
750 Housing Rehabilitation Services	37	37	36
751 Building and Zoning Inspection	75	75	72
752 Community Outreach Services	12	12	14
754 Summer Food Program	1	1	1
Total	446	456	439

Service 593: Community Support Projects

This service is responsible for the overall administration of the Community Development Block Grant (CDBG) program. The goal of this service is to connect residents with a variety of socio-economic programs by supporting grants to local nonprofits and advance the City's Comprehensive Vacant Reduction & Prevention Strategy. Key activities performed by this service include: overseeing the development and implementation of the CDBG grant, and administering the Community Catalyst program.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	2,294,359	2,319,799	3	1,404,322	3
Federal	10,575,198	11,862,911	18	11,983,331	18
Total	12,869,557	14,182,710	21	13,387,653	21

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal :	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Effectiveness	% of activities carried out by subrecipients and City agencies that met contractual goals.	61 %	61 %	72 %	70 %	49 %	97 %	75 %
Outcome	# of households that receive housing related services (housing/ foreclosure prevention counseling, lead paint remediation, housing rehab,	4,072	3,066	6,448	5,600	5,932	7,000	6,000

Major Operating Budget Items

• The Recommended Budget reduces the city's General Fund contribution for Community Catalyst operating grant funding by \$931,000 for Fiscal 2025, to \$1.0 million. The recommended funding level would allow for distribution of up to 20 grants of \$50,000 in Fiscal 2025.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	2,319,799
Changes with service impacts	
Decrease in Community Catalyst Grant annual contributions	(931,000)
Changes without service impacts	
Increase in employee compensation and benefits	17,895
Change in active employee health benefit costs	(6,539)
Change in pension contributions	2,258
Change in allocation for workers' compensation expense	85
Decrease to contractual services expenses	(867)
Increase in operating supplies and equipment	191
Increase in computer hardware and software replacement contributions	2,500
Fiscal 2025 Recommended Budget	1,404,322

Service 593 Budget: Expenditures

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
1 Salaries	1,795,510	2,145,909	2,250,393
2 Other Personnel Costs	663,923	670,929	677,777
3 Contractual Services	198,492	546,658	547,367
4 Materials and Supplies	26,700	27,767	27,775
5 Equipment - \$4,999 or less	81,117	101,552	119,240
7 Grants, Subsidies and Contributions	10,103,815	8,979,285	8,054,490
8 Debt Service	0	1,710,610	1,710,610
Total	12,869,557	14,182,710	13,387,653

		Budget	
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Community Support Projects Unallocated Appropriation (HCD)	150,391	0	0
Community Catalyst Grants (HCD)	2,294,359	2,319,799	1,404,322
Community Support Projects Administration	2,306,721	3,000,000	3,104,224
Community Development Block Grants (CDBG)	8,000,000	7,025,000	7,025,000
Emergency Mortgage Housing Assistance Program (EMHAP)	118,086	127,301	143,498
HUD 108 Loan Debt Service	0	1,710,610	1,710,610
Total	12,869,557	14,182,710	13,387,653

Service 593 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget Fiscal 2025 Budget		Changes			
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00086 - Operations Officer II (Non-civil)	1	84,440	1	87,843	0	3,403
00089 - Operations Officer V (Non-civil)	1	102,959	1	107,108	0	4,149
34142 - Accountant II	1	71,396	1	80,363	0	8,967
Fund Total	3	258,795	3	275,314	0	16,519
Federal Fund						
00093 - Operations Director I	1	141,110	1	160,726	0	19,616
10060 - Chief of Community Development Block Grants Compliance	1	105,841	1	110,106	0	4,265
10216 - Grant Services Specialist II	2	88,382	2	99,458	0	11,076
31137 - Environmental Policy Analyst	2	192,115	2	201,783	0	9,668
31502 - Program Compliance Officer II	4	314,049	4	326,705	0	12,656
34151 - Accounting Systems Analyst	1	85,015	1	88,441	0	3,426
72411 - Contract Administrator I	1	58,369	1	57,117	0	(1,252)
72412 - Contract Administrator II	2	114,818	2	122,563	0	7,745
72496 - Contract Officer	3	246,592	3	259,419	0	12,827
72498 - Chief Contract Officer	1	110,000	1	117,866	0	7,866
Fund Total	18	1,456,291	18	1,544,184	0	87,893
Civilian Position Total						
Civilian Position Total	21	1,715,086	21	1,819,498	0	104,412

Service 604: Before and After Care

This service is responsible for child care centers servicing up to 60 students. The goal of this service is to provide safe, convenient and flexible childcare to parents who work, attend school or participate in job training programs. Activities include the administration of two child care centers - Northwood and Waverly.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 2025 Budget	
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	251,963	240,646	4	250,266	4
Total	251,963	240,646	4	250,266	4

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Actual	Target	Target
Output	# of children served (provided with childcare)	60	60	60	60	60	60
Efficiency	Average cost per child per year	\$4,000	\$2,992	\$4,225	\$4,011	\$4,000	\$3,500

Major Operating Budget Items

• The Recommended Budget maintains the current level of service.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	240,646
Changes without service impacts	
Increase in employee compensation and benefits	15,121
Change in active employee health benefit costs	(188)
Change in pension contributions	1,927
Change in allocation for workers' compensation expense	1,205
Decrease to contractual services expenses	(18,513)
Increase in operating supplies and equipment	6,734
Increase in computer hardware and software replacement contributions	3,334
Fiscal 2025 Recommended Budget	250,266

Service 604 Budget: Expenditures

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
1 Salaries	150,950	140,591	154,616
2 Other Personnel Costs	50,533	47,502	50,336
3 Contractual Services	31,240	31,046	12,533
4 Materials and Supplies	13,160	15,129	21,863
5 Equipment - \$4,999 or less	1,988	2,122	5,457
7 Grants, Subsidies and Contributions	4,092	4,256	5,461
Total	251,963	240,646	250,266

		Budget	
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Northwood Child Care Center	129,363	116,829	113,624
Waverly Child Care Center	122,600	123,817	136,642
Total	251,963	240,646	250,266

Service 604 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 202	25 Budget	Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
82112 - Teacher's Assistant II, Preschool	2	62,340	2	68,101	0	5,761
82121 - Associate Teacher Preschool	2	74,049	2	82,187	0	8,138
Fund Total	4	136,389	4	150,288	0	13,899
Civilian Position Total						
Civilian Position Total	4	136,389	4	150,288	0	13,899

Service 737: Administration-HCD

This service provides leadership and support to the Department's five operational Divisions. The goal of this service is to provide each division with tools, resources, and direction to drive the Department's mission. Activities performed by this service include: Budget and Accounting, Human Resources, Facilities Management, Communications, and Information Technology.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	5,458,863	5,144,382	35	5,836,868	36
Federal	1,049,510	940,000	4	1,064,774	4
Total	6,508,373	6,084,382	39	6,901,642	40

Major Operating Budget Items

- The overall position count for this service is up by one position. This includes the following actions: transferring two positions to BCIT as part of the consolidation pilot, and transferring positions across services in the agency.
- The Recommended Budget includes reallocating funding previously included for consultants throughout the agency, and adding funding for agency wide uniform purchases. The net impact of these changes is a \$45,000 reduction in this service.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	5,144,382
Changes without service impacts	
Increase in employee compensation and benefits	273,598
Change in active employee health benefit costs	196,475
Change in pension contributions	25,290
Change in allocation for workers' compensation expense	9,726
Decrease to contractual services expenses	(7,817)
Increase in operating supplies and equipment	28,969
Adjustment to city building rental expenses	47,843
Increase in computer hardware and software replacement contributions	30,539
Increase in all other	651
Transfer two IT positions to BCIT Service 803 for City IT Consolidation	(242,100)
Transfer in Operations Officer III from Service 749	163,668
Transfer in two positions from Service 745	210,710
Reallocate consultant funding throughout agency	(75,066)
Increase in funding for clothing and footwear expenses	30,000
Fiscal 2025 Recommended Budget	5,836,868

Service 737 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
0 Transfers	(757,738)	(753,144)	(640,987)	
1 Salaries	3,855,990	3,452,596	3,925,039	
2 Other Personnel Costs	1,301,010	1,208,602	1,484,033	
3 Contractual Services	1,970,192	2,040,116	2,005,076	
4 Materials and Supplies	51,425	50,981	101,896	
5 Equipment - \$4,999 or less	22,652	22,048	63,976	
7 Grants, Subsidies and Contributions	64,842	63,183	74,765	
9 Capital Improvements	0	0	(112,157)	
Total	6,508,373	6,084,382	6,901,642	

		Budget			
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025		
Housing Budget and Accounting (HCD)	1,157,639	1,059,620	1,330,519		
Housing Communications (HCD)	960,721	914,494	541,854		
Housing Executive Direction (HCD)	1,576,516	1,963,594	2,491,590		
Housing Facilities Management (HCD)	943,584	1,078,282	1,004,709		
Housing Information Technology (HCD)	599,882	233,223	(17,929)		
Housing Human Resources (HCD)	631,545	450,100	575,483		
Housing Planning and Development (HCD)	280,765	0	0		
Performance and Analytics (HR)	357,721	385,069	975,415		
Total	6,508,373	6,084,382	6,901,642		

Service 737 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 20	25 Budget	Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00078 - Operations Assistant I (Non-civil)	1	62,257	1	64,766	0	2,509
00085 - Operations Officer I (Non-civil)	1	88,904	2	156,011	1	67,107
00086 - Operations Officer II (Non-civil)	1	82,400	1	85,721	0	3,321
00087 - Operations Officer III (Non-civil)	0	0	1	120,009	1	120,009
00088 - Operations Officer IV (Non-civil)	1	90,618	1	94,270	0	3,652
00089 - Operations Officer V (Non-civil)	1	135,677	1	141,145	0	5,468
00090 - Operations Manager I (Non-civil)	3	412,331	3	447,311	0	34,980
00091 - Operations Manager II (Non-civil)	1	148,161	1	150,011	0	1,850
00094 - Operations Director II	2	320,096	2	377,158	0	57,062
00097 - Executive Director III	1	205,045	1	213,308	0	8,263
01908 - Fiscal Administrator	1	131,644	1	112,412	0	(19,232)
01982 - Public Relations Supervisor (Non-civil)	1	88,389	1	96,179	0	7,790
07371 - HR Business Partner	1	83,165	1	86,517	0	3,352
10063 - Special Assistant	2	110,386	2	125,749	0	15,363
10083 - Executive Assistant	1	81,062	2	157,912	1	76,850
10261 - Agency IT Supervisor, Project Manager (Non-civil)	1	97,427	1	101,354	0	3,927
31100 - Administrative Coordinator	1	55,947	1	61,014	0	5,067
31109 - Operations Officer I	1	68,289	1	71,041	0	2,752
31110 - Operations Officer II	2	182,066	2	197,395	0	15,329
33102 - Database Specialist	1	92,560	0	0	(1)	(92,560)
33148 - Agency IT Specialist II	1	92,560	0	0	(1)	(92,560)
33187 - GIS Analyst	1	92,560	1	99,179	0	6,619
33676 - HR Generalist I	1	64,397	1	64,703	0	306
33677 - HR Generalist II	2	112,689	2	119,188	0	6,499
34132 - Accounting Assistant II	1	38,686	1	44,219	0	5,533
34142 - Accountant II	2	157,880	2	158,074	0	194
34425 - Fiscal Supervisor	1	94,353	1	98,216	0	3,863
34512 - Research Analyst II	1	92,560	1	98,216	0	5,656
72432 - Neighborhood Project Coordinator	1	101,337	1	108,584	0	7,247
Fund Total	35	3,383,446	36	3,649,662	1	322,859
Federal Fund						
34141 - Accountant I	3	165,126	3	182,284	0	17,158
34142 - Accountant II	1	74,160	1	79,463	0	5,303
Fund Total	4	239,286	4	261,747	0	22,461
Civilian Position Total						
Civilian Position Total	39	3,622,732	40	3,911,407	1	288,677

Service 738: Weatherization Services

This service provides energy efficient home upgrades to low-income residents of Baltimore City, an instrumental part of the Comprehensive Vacants Reduction & Prevention Strategy. The goal of this service is to reduce homeowner energy costs, redirect money into the economy, and expand the market for workers in skilled and sustainable trades. Activities performed by this service include aiding residents with energy, health, and safety upgrades, which enables them to maintain their properties and prevent the increase of new vacant homes.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	1,151,513	996,623	7	788,668	6	
State	6,390,992	3,655,245	3	1,893,636	3	
Total	7,542,505	4,651,868	10	2,682,304	9	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of homes weatherized	50	14	9	150	4	150	150
Outcome	Average yearly energy savings for clients receiving weatherization services (KWh)	10,499	20,203	19,384	10,000	7,966	12,500	12,500

Major Operating Budget Items

- The Recommended Budget reduces funding for contractual professional services by \$60,000 based on historical spending levels. There is no expected impact to services.
- The Recommended Budget transfers one Operations Director I position to Service 752 Community Outreach Services.
- The Recommended Budget reflects a \$1.8 million, or 48%, reduction in federal, state, and special grant appropriations. In Fiscal 2025 the budget for this service assumes receiving \$1.8 million in revenue from various grants.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	996,623
Changes without service impacts	
Increase in employee compensation and benefits	91,367
Change in active employee health benefit costs	(35,138)
Change in pension contributions	4,610
Change in allocation for workers' compensation expense	198
Increase in contractual services expenses	9,098
Decrease to operating supplies and equipment	(6,465)
Increase in computer hardware and software replacement contributions	1,742
Transfer Operations Director I to Service 752 Community Outreach Srvs.	(213,367)
Decrease professional services funding based on actual expenditures	(60,000)
Fiscal 2025 Recommended Budget	788,668

Service 738 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
0 Transfers	60,398	0	0	
1 Salaries	1,019,773	894,968	842,098	
2 Other Personnel Costs	314,228	274,534	234,058	
3 Contractual Services	5,706,248	3,026,469	1,499,902	
4 Materials and Supplies	25,055	34,843	27,699	
5 Equipment - \$4,999 or less	55,550	60,414	65,441	
7 Grants, Subsidies and Contributions	361,253	360,640	13,107	
Total	7,542,505	4,651,868	2,682,304	

	Budget			
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025	
Weatherization Program Delivery	6,856,624	4,076,142	2,022,409	
Weatherization Audit	494,829	437,467	499,260	
Weatherization Intake Assessment	191,052	138,259	160,635	
Total	7,542,505	4,651,868	2,682,304	

Service 738 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 202	25 Budget	Char	nges
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00087 - Operations Officer III (Non-civil)	1	91,087	1	96,436	0	5,349
00090 - Operations Manager I (Non-civil)	1	124,829	1	121,081	0	(3,748)
00093 - Operations Director I	1	154,502	0	0	(1)	(154,502)
42221 - Construction Project Supervisor I	1	87,161	1	93,394	0	6,233
42262 - Construction Building Inspector II	1	54,803	1	59,868	0	5,065
75333 - Energy Program Technician II	2	79,460	2	94,177	0	14,717
Fund Total	7	591,842	6	464,956	(1)	(126,886)
State Fund						
42262 - Construction Building Inspector II	3	172,841	3	193,199	0	20,358
Fund Total	3	172,841	3	193,199	0	20,358
Civilian Position Total						
Civilian Position Total	10	764,683	9	658,155	(1)	(106,528)

Service 742: Promote Homeownership

This service provides grants and incentives to Baltimore City homebuyers. This goal of the service is to promote neighborhood stability and enable perspective homebuyers to achieve the dream of homeownership. Activities performed by this service include assistance to new homebuyers with down payments, home inspection costs, and settlement expenses, as well as provision of classes, seminars, counseling, and referrals for current homeowners to prevent foreclosure.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	941,537	1,212,375	12	965,775	9	
Federal	328,799	200,300	3	304,796	4	
Special	150,000	500,000	0	650,000	0	
Total	1,420,336	1,912,675	15	1,920,571	13	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Effectiveness	% of incentives provided to low & moderate income homebuyers.	55 %	58 %	40 %	55 %	41 %	40 %	50 %
Outcome	# of affordable homeownership sales facilitated.	274	257	127	200	195	100	150

Major Operating Budget Items

- The Recommended Budget transfers one Operations Officer III position to Service 752 Community Outreach Services.
- Abolishing two long-term vacant positions as part of the budget balancing strategy for Fiscal 2025. This action is projected to save \$110,000 annually.
- The Fiscal 2025 Recommended Budget includes \$650,000 in Casino Fund revenue and \$300,000 in Community Block Development grants. These funds are used to support operating costs for home ownership incentives and the Community Development Fund.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	1,212,375
Changes without service impacts	
Increase in employee compensation and benefits	78,005
Change in active employee health benefit costs	(34,907)
Change in pension contributions	(7,199)
Change in allocation for workers' compensation expense	1,431
Increase in contractual services expenses	1,231
Decrease to operating supplies and equipment	(526)
Increase in computer hardware and software replacement contributions	5,911
Increase in all other	84
Transfer Operations Officer III to Service 752 Community Outreach Srvs.	(115,205)
Abolish two vacant unclassified positions	(110,000)
Decrease Professional Services funding based on actual expenditures	(65,425)
Fiscal 2025 Recommended Budget	965,775

Service 742 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
0 Transfers	(200,000)	(208,000)	(208,000)	
1 Salaries	987,167	978,252	935,037	
2 Other Personnel Costs	300,276	337,547	290,797	
3 Contractual Services	115,662	729,034	814,954	
4 Materials and Supplies	10,906	11,343	13,393	
5 Equipment - \$4,999 or less	42,032	46,441	53,641	
7 Grants, Subsidies and Contributions	164,293	18,058	20,750	
Total	1,420,336	1,912,675	1,920,571	

	Budget			
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025	
Homeownership	1,055,443	974,820	713,229	
Casino Support Homeownership Incentives	150,000	0	0	
Tax Sale Prevention (DHCD)	214,893	437,855	557,342	
Casino Support Community Development	0	500,000	650,000	
Total	1,420,336	1,912,675	1,920,571	

Service 742 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 202	Fiscal 2025 Budget		Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount	
General Fund							
00087 - Operations Officer III (Non-civil)	2	166,216	1	92,613	(1)	(73,603)	
00090 - Operations Manager I (Non-civil)	1	117,383	1	117,866	0	483	
10190 - Director of Home Ownership	1	116,513	1	121,209	0	4,696	
33212 - Office Support Specialist II	1	32,714	1	35,737	0	3,023	
33711 - Real Estate Agent I	1	50,398	1	55,056	0	4,658	
33712 - Real Estate Agent II	2	165,184	2	174,730	0	9,546	
81172 - Senior Social Services Coordinator	2	88,500	2	100,362	0	11,862	
90000 - New Position	2	90,000	0	0	(2)	(90,000)	
Fund Total	12	826,908	9	697,573	(3)	(129,335)	
Federal Fund							
33212 - Office Support Specialist II	1	35,894	1	42,984	0	7,090	
33712 - Real Estate Agent II	1	75,609	1	78,656	0	3,047	
75310 - Loan Servicing Officer	1	45,591	2	100,645	1	55,054	
Fund Total	3	157,094	4	222,285	1	65,191	
Civilian Position Total							
Civilian Position Total	15	984,002	13	919,858	(2)	(64,144)	

Service 745: Housing Code Enforcement

This service is responsible for ensuring compliance with Baltimore's building and property maintenance codes, a well as notice production and code enforcement legal efforts to hold violators accountable. The goal of this service is to maintain safe, clean and attractive neighborhoods throughout Baltimore. Activities performed by this service include inspecting the entire City and issuing the appropriate violations and citations, including vacant building notices, when properties are not in compliance with the codes.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	12,672,900	13,746,998	162	14,922,780	149	
Federal	359,854	160,000	0	0	0	
Special	0	0	0	300,000	0	
Total	13,032,754	13,906,998	162	15,222,780	149	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of property maintenance code enforcement inspections.	211,192	228,307	190,593	190,000	149,662	190,000	190,000
Effectiveness	% of service requests closed on time (15 days)	99 %	98 %	98 %	85%	91 %	85 %	85 %

Major Operating Budget Items

- The overall position count for this service is down by 13 positions. This includes abolishing 10 vacant positions to support salary increases for Assistant Council positions. This action was approved midyear in Fiscal 2024 and is part of the agency's strategy to reduce vacancies. This action was net neutral to the overall budget. The Recommended Budget also reflects transferring three positions to other services in the agency (two positions to Service 737-Administration and one positions to Service 747-Register & License Properties).
- The Recommended Budget removes unallocated federal funds as part of the updated policy for budgeting grants citywide. The Special Fund appropriation reflect Baltimore Casino funds used to offset code enforcement costs in the casino footprint area.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	13,746,998
Changes with service impacts	
Abolish 10 Housing Inspectors to offset Asst. Counsel salary increases	(760,000)
Funding to upgrade salaries for Asst. Counsel positions	760,000
Changes without service impacts	
Increase in employee compensation and benefits	715,440
Change in active employee health benefit costs	46,554
Change in pension contributions	107
Change in allocation for workers' compensation expense	24,235
Decrease to contractual services expenses	(9,356)
Adjustment to utilities	(14,138)
Adjustment to city fleet costs	(51,955)
Adjustment to city building rental expenses	8,328
Decrease to operating supplies and equipment	(62,880)
Increase in computer hardware and software replacement contributions	117,314
Remove one-time assumed savings from vacancies and staff turnover	682,500
Transfer Executive Assistant and Operations Officer I to Service 737-Admin	(210,710)
Transfer Office Support Specialist II to Service 747-Register Prop & Contractors	(69,657)
Fiscal 2025 Recommended Budget	14,922,780

Service 745 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
0 Transfers	(2,562,519)	(569,147)	(429,147)	
1 Salaries	9,141,291	8,163,982	9,276,417	
2 Other Personnel Costs	4,137,646	4,099,948	4,151,747	
3 Contractual Services	1,760,121	1,597,731	1,530,610	
4 Materials and Supplies	137,854	214,431	205,277	
5 Equipment - \$4,999 or less	195,325	166,535	291,273	
6 Equipment - \$5,000 and over	57,310	61,150	0	
7 Grants, Subsidies and Contributions	165,726	172,368	196,603	
Total	13,032,754	13,906,998	15,222,780	

		Budget			
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025		
Housing Code Enforcement Administration	455,925	466,259	422,200		
Housing Code Enforcement Legal	3,173,332	2,501,071	2,901,826		
Housing Code Whole Block Demolition	0	0	(142,023)		
Housing Code Notice Production Constituent Services	424,260	426,251	432,945		
Housing Code Property Maintenance Code Enforcement	7,753,557	9,114,558	9,678,347		
Housing Code Special Investigations	1,225,680	1,398,859	1,611,408		
Housing Code Demolition Contracts	0	0	18,076		
Casino Support Housing Code Enforcement	0	0	300,000		
Total	13,032,754	13,906,998	15,222,780		

Service 745 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 20	Fiscal 2025 Budget		nges
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00085 - Operations Officer I (Non-civil)	1	79,299	0	0	(1)	(79,299)
00086 - Operations Officer II (Non-civil)	1	92,560	1	90,745	0	(1,815)
00087 - Operations Officer III (Non-civil)	2	179,689	2	186,931	0	7,242
00089 - Operations Officer V (Non-civil)	2	212,329	2	224,402	0	12,073
00090 - Operations Manager I (Non-civil)	3	370,477	3	367,128	0	(3,349)
00093 - Operations Director I	2	338,088	2	351,713	0	13,625
10063 - Special Assistant	1	63,587	0	0	(1)	(63,587)
10083 - Executive Assistant	2	127,522	2	128,728	0	1,206
10203 - Assistant Counsel, Code Enforcement	11	1,014,403	11	1,036,635	0	22,232
31109 - Operations Officer I	1	78,228	1	81,380	0	3,152
31172 - Management Support Technician	1	64,769	1	69,401	0	4,632
33212 - Office Support Specialist II	7	232,178	6	220,727	(1)	(11,451)
33213 - Office Support Specialist III	13	511,866	13	608,741	0	96,875
33232 - Secretary II	2	79,766	2	94,682	0	14,916
33672 - Training Officer	1	75,047	1	78,072	0	3,025
42132 - Housing Inspector	55	2,774,887	51	2,885,911	(4)	111,024
42133 - Housing Inspector Senior	24	1,494,568	18	1,229,022	(6)	(265,546)
42134 - Assistant Superintendent, Housing Inspections	6	449,446	6	463,812	0	14,366
42165 - Superintendent of Housing Inspections	2	178,526	2	173,827	0	(4,699)
42262 - Construction Building Inspector II	1	65,371	1	76,808	0	11,437
42931 - Code Enforcement Investigator I	9	471,761	9	514,067	0	42,306
42933 - Code Enforcement Investigator II	4	287,350	4	307,231	0	19,881
74195 - Historic Preservation Officer	1	82,262	1	85,577	0	3,315
81385 - Ombudsman	2	123,600	2	152,517	0	28,917
84241 - Paralegal	8	521,531	8	563,643	0	42,112
Fund Total	162	9,969,110	149	9,991,700	(13)	22,590
Civilian Position Total						
Civilian Position Total	162	9,969,110	149	9,991,700	(13)	22,590

Service 747: Register and License Property and Contractors

This service oversees the licensing of rental dwellings and the registration of non-owner-occupied dwelling units and vacant properties. The goal of this service is to ensure current contact information for various code enforcement purposes, including leveraging compliance with both State and local law, as well as ensuring rental dwellings meet minimum fire and safety standards and compliance with State lead paint reporting requirements. Activities performed by this service include: registering burglar alarm users, contractors and monitoring companies, billing users in certain circumstances for false alarms; and, registering of electricians, demolition contractors, plumbers and HVAC trades people, onsite utility contractors, and gas-fitters.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	517,366	591,122	8	805,081	9
Total	517,366	591,122	8	805,081	9

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Efficiency	Number of Properties registered	N/A	N/A	N/A	N/A	30,865	60,000	60,000
Outcome	% of rental properties licensed	N/A	N/A	0	N/A	47 %	70 %	70 %

Major Operating Budget Items

- The Recommended Budget reflects transferring one position from Service 745-Code Enforcement.
- The Recommended Budget includes software subscription costs for a newly implemented property registration system used by residents and contractors (OpenGov).

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	591,122
Changes without service impacts	
Increase in employee compensation and benefits	34,572
Change in active employee health benefit costs	39,088
Change in pension contributions	4,418
Change in allocation for workers' compensation expense	1,318
Increase in contractual services expenses	487
Increase in operating supplies and equipment	3,886
Increase in computer hardware and software replacement contributions	8,033
Transfer in Office Support Specialist II from Service 745	69,657
Increase software costs for registration system	52,500
Fiscal 2025 Recommended Budget	805,081

Service 747 Budget: Expenditures

	Budget		
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
1 Salaries	328,619	332,597	407,634
2 Other Personnel Costs	135,909	136,466	209,165
3 Contractual Services	24,197	12,165	65,152
4 Materials and Supplies	16,479	12,639	13,145
5 Equipment - \$4,999 or less	3,978	88,743	100,156
7 Grants, Subsidies and Contributions	8,184	8,512	9,830
Total	517,366	591,122	805,081

	Budget		
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Contractor Licensing and Registration (HCD)	123,789	123,770	204,064
Property Registration and Multi-Family Dwelling Licensing (HCD)	393,577	467,352	601,017
Total	517,366	591,122	805,081

Service 747 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 20	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount	
General Fund							
31109 - Operations Officer I	1	68,289	1	71,041	0	2,752	
33212 - Office Support Specialist II	3	96,858	4	156,500	1	59,642	
33213 - Office Support Specialist III	2	80,337	2	87,584	0	7,247	
33294 - Permits and Records Technician I	2	82,332	2	87,584	0	5,252	
Fund Total	8	327,816	9	402,709	1	74,893	
Civilian Position Total							
Civilian Position Total	8	327,816	9	402,709	1	74,893	

Service 748: Affordable Housing

This service promotes the creation and preservation of affordable housing in Baltimore City through management of the Affordable Housing Trust Fund (AHTF). The goal of this service is to increase access to affordable homeownership and rental housing opportunities for residents. Activities performed by this service include creation of mixed-income housing opportunities and direct financing to developers through the federal HOME and CDBG programs, the AHTF, and other sources.

	Fiscal 2023 Budget	l 2023 Budget Fiscal 2024 Budget		Fiscal 2025 Budget	
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
Federal	775,705	838,332	6	865,334	6
Special	8,543,602	8,864,169	4	9,119,454	4
Total	9,319,307	9,702,501	10	9,984,788	10

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Efficiency	Dollars from all sources per City dollar contributed.	\$16	\$31	\$15	\$10	\$12	\$10	\$19
Effectiveness	City dollars contributed per affordable rental and homeownership housing units created.	\$19,529	\$16,293	\$28,828	\$25,000	\$33,788	\$30,000	\$35,000
Outcome	Total affordable rental housing units created	329	244	239	250	464	250	450
Outcome	Total affordable homeownership units created	N/A	N/A	N/A	N/A	N/A	N/A	50

Major Operating Budget Items

• The Recommended Budget includes \$9.1 million in Special Funds through the Affordable Housing Trust Fund and \$865,000 from a federal HOME Program grant.

Service 748 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
1 Salaries	1,054,106	1,094,758	1,149,335	
2 Other Personnel Costs	306,239	328,456	302,895	
3 Contractual Services	577,664	600,692	615,665	
4 Materials and Supplies	7,605	7,909	7,909	
5 Equipment - \$4,999 or less	16,666	18,313	27,076	
7 Grants, Subsidies and Contributions	7,357,027	7,652,373	7,881,907	
Total	9,319,307	9,702,501	9,984,788	

	Budget		
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Housing Development Finance and Project Management	775,705	838,332	865,334
Affordable Housing Trust Fund Program	8,543,602	8,864,169	9,119,454
Total	9,319,307	9,702,501	9,984,788

Service 748 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
Federal Fund						
10158 - Director of Project Finance	1	120,824	1	129,464	0	8,640
31109 - Operations Officer I	1	68,289	1	71,041	0	2,752
31501 - Program Compliance Officer I	3	166,851	3	182,258	0	15,407
33233 - Secretary III	1	57,029	1	57,117	0	88
Fund Total	6	412,993	6	439,880	0	26,887
Special Revenue						
00086 - Operations Officer II (Non-civil)	1	89,824	1	93,444	0	3,620
00417 - Program Compliance Officer II (noncivil)	1	92,560	1	99,179	0	6,619
10240 - Program Coordinator (Non-civil)	2	164,049	2	171,441	0	7,392
Fund Total	4	346,433	4	364,064	0	17,631
Civilian Position Total						
Civilian Position Total	10	759,426	10	803,944	0	44,518

Service 749: Property Acquisition: Disposition & Asset Management

This service oversees the sale and acquisition of property used for revitalization. The goal of this service is to support neighborhood revitalization and mixed-income community development through the implementation of the Comprehensive Vacants Reduction & Prevention Strategy. Activities performed by this service include community engagement and implementation of neighborhood led planning for development, acquisition of blighted property and assembling parcels for strategic development, maintenance of the City's inventory, and relocation of residents displaced by strategic development projects, and the sale of City-owned properties.

	Fiscal 2023 Budget	023 Budget Fiscal 2024 Budget			Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions		
General	6,171,701	7,121,061	62	7,912,886	61		
Special	0	40,000	0	0	0		
Total	6,171,701	7,161,061	62	7,912,886	61		

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023		Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	Number of active acquisitions assigned (by type: negotiation, in rem, donation, condemnation)	472	248	200	200	697	200	300
Effectiveness	% of disposition completed within 120 days	77 %	71 %	93 %	70 %	82 %	70 %	80 %
Outcome	Average number of days to complete in rem acquisitions	N/A	N/A	N/A	N/A	N/A	N/A	270
Outcome	% of properties sold within the last 12 months that are under permit, or have obtained use and occupancy	N/A	N/A	N/A	N/A	39 %	50 %	50 %

Major Operating Budget Items

- The Recommended Budget includes \$250,000 to create two new positions to support the Comprehensive Vacants Reduction & Prevention Strategy. These positions will be created following adoption of the Fiscal 2025 budget.
- The Recommended Budget includes the City's annual contribution for East Baltimore Development Inc (EBDI). The Recommended Budget maintains the current funding level for this contribution (\$400,000).
- The Recommended Budget reflects transferring one position to Service 737-Administration.
- The Recommended Budget maintains \$1.1 million in funding that has was added to this service in Fiscal 2023 and Fiscal 2024 for the In-Rem foreclosure process and data analysis regarding the City's vacant property stock.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	7,121,061
Changes with service impacts	
Add funding to create 2 for Vacants initiative	250,000
Changes without service impacts	
Increase in employee compensation and benefits	584,887
Change in active employee health benefit costs	(26,613)
Change in pension contributions	44,848
Change in allocation for workers' compensation expense	8,220
Decrease to contractual services expenses	(67,936)
Increase in operating supplies and equipment	98,176
Increase in computer hardware and software replacement contributions	51,911
Increase in all other	12,000
Transfer Operations Officer III position to Service 737 Administration	(163,668)
Fiscal 2025 Recommended Budget	7,912,886

Service 749 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
0 Transfers	(1,476,776)	(1,485,085)	(1,485,085)	
1 Salaries	4,927,327	4,953,135	5,640,018	
2 Other Personnel Costs	1,669,046	1,871,544	1,874,114	
3 Contractual Services	929,184	1,070,818	1,002,882	
4 Materials and Supplies	31,686	32,952	34,270	
5 Equipment - \$4,999 or less	39,061	214,921	363,691	
7 Grants, Subsidies and Contributions	52,173	502,776	482,996	
Total	6,171,701	7,161,061	7,912,886	

		Budget			
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025		
Land Resources (HCD)	5,451,216	5,949,826	6,640,779		
Property Management Whole Block Demolition	(13,798)	0	61,879		
Park Heights Support	(801)	60,805	2,585		
East Baltimore Development Initiative (EBDI) Support	0	400,000	412,000		
Property Project Development (HCD)	735,084	750,430	795,642		
Total	6,171,701	7,161,061	7,912,886		

Service 749 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 2025 Budget		Chan	ges
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00087 - Operations Officer III (Non-civil)	4	409,882	3	324,138	(1)	(85,744)
00088 - Operations Officer IV (Non-civil)	1	106,368	1	113,974	0	7,606
00090 - Operations Manager I (Non-civil)	3	376,984	3	416,756	0	39,772
00093 - Operations Director I	1	154,502	1	160,729	0	6,227
10063 - Special Assistant	1	61,788	1	67,507	0	5,719
10074 - Assistant Counsel	12	1,126,019	12	1,170,763	0	44,744
10076 - Associate General Counsel	1	124,059	1	129,059	0	5,000
10083 - Executive Assistant	1	73,393	1	78,641	0	5,248
31100 - Administrative Coordinator	1	56,762	1	62,015	0	5,253
31104 - Operations Assistant I	0	0	2	93,924	2	93,924
31109 - Operations Officer I	2	174,322	2	179,115	0	4,793
33213 - Office Support Specialist III	1	38,686	0	0	(1)	(38,686)
33232 - Secretary II	2	77,372	1	47,341	(1)	(30,031)
33547 - Community Marketing Outreach Officer	4	301,959	4	316,613	0	14,654
33711 - Real Estate Agent I	1	51,755	1	66,418	0	14,663
33712 - Real Estate Agent II	14	1,100,945	14	1,150,559	0	49,614
33715 - Real Estate Agent Supervisor	1	89,753	1	93,370	0	3,617
33725 - Land Conveyance Supervisor	1	96,649	1	100,544	0	3,895
35115 - Data Analyst	1	94,411	1	101,162	0	6,751
84241 - Paralegal	10	567,956	10	618,789	0	50,833
Fund Total	62	5,083,565	61	5,291,417	(1)	207,852
Civilian Position Total						
Civilian Position Total	62	5,083,565	61	5,291,417	(1)	207,852

Service 750: Housing Rehabilitation Services

This service provides a range of forgivable, deferred, and below-market interest rate housing rehabilitation loans to low and moderate-income households. The goal of this service is to fund home improvements necessary to address serious health, safety, and code issues. Activities performed by this service include loan provision, implementation of energy saving measures and disability accessibility modifications, and lead abatement services to reduce instances of lead poisoning in children.

	Fiscal 2023 Budget	3 Budget Fiscal 2024 Budget		Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	200,000	202,500	0	208,575	0	
Federal	6,797,142	6,974,507	37	6,737,866	36	
State	569,226	592,303	0	15,204	0	
Special Grant	72,000	54,000	0	0	0	
Total	7,638,368	7,823,310	37	6,961,646	36	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of rehab loans/ grants closed	279	97	173	200	210	200	300
Output	# of houses remediated for lead	0	0	1	100	36	50	75

Major Operating Budget Items

- The Recommended Budget reflects a \$600,000, or 12%, reduction in federal, state, and special grant appropriations. In Fiscal 2025 the budget for this service assumes receiving \$6.7 million in revenue from various grants, primarily through Lead Abatement and Community Block Development Grant (CDBG) funding. As part of these adjustments one vacant federally funded position was abolished.
- The General Fund budget for this service provides matching funds for federal grants. The Recommended Budget increases matching funds by 3%.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	202,500
Changes without service impacts	
Increase local matching funds for federal grants	6,075
Fiscal 2025 Recommended Budget	208,575

Service 750 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
1 Salaries	2,150,161	2,118,710	2,257,058	
2 Other Personnel Costs	929,218	920,848	987,327	
3 Contractual Services	2,699,577	2,915,170	1,831,251	
4 Materials and Supplies	28,462	27,768	22,659	
5 Equipment - \$4,999 or less	87,286	93,133	103,089	
7 Grants, Subsidies and Contributions	1,743,664	1,747,681	1,760,262	
Total	7,638,368	7,823,310	6,961,646	

	Budget		
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Housing Rehabilitation Loans	2,492,738	2,643,664	2,181,555
Lead Abatement (HCD)	5,145,630	5,179,646	4,780,091
Total	7,638,368	7,823,310	6,961,646

Service 750 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
Federal Fund						
00087 - Operations Officer III (Non-civil)	1	90,247	1	93,883	0	3,636
10159 - Director of Rehabilitation	1	97,958	1	101,906	0	3,948
10215 - Grant Services Specialist I	4	126,084	4	141,887	0	15,803
10216 - Grant Services Specialist II	3	134,402	3	156,366	0	21,964
10217 - Grant Services Specialist III	3	250,116	3	250,060	0	(56)
33213 - Office Support Specialist III	4	151,634	4	170,618	0	18,984
33215 - Office Supervisor	1	48,743	1	53,248	0	4,505
33232 - Secretary II	1	41,651	1	47,341	0	5,690
33712 - Real Estate Agent II	3	227,245	3	236,403	0	9,158
42221 - Construction Project Supervisor I	2	160,325	2	166,786	0	6,461
42261 - Construction Building Inspector I	1	57,498	1	70,455	0	12,957
42262 - Construction Building Inspector II	3	198,247	3	229,180	0	30,933
75310 - Loan Servicing Officer	1	45,591	0	0	(1)	(45,591)
75311 - Loan Processor	1	36,477	1	39,848	0	3,371
75313 - Housing Rehabilitation Technician II	4	201,764	4	226,846	0	25,082
75314 - Housing Rehabilitation Technician III	1	64,309	1	72,369	0	8,060
81171 - Social Services Coordinator	3	145,449	3	158,891	0	13,442
Fund Total	37	2,077,740	36	2,216,087	(1)	138,347
Civilian Position Total						
Civilian Position Total	37	2,077,740	36	2,216,087	(1)	138,347

Service 751: Building and Zoning Inspections and Permits

This service reviews permit applications and associated construction drawings and conducts inspections, to ensure compliance with building, electrical, mechanical, zoning, green building, and other related codes. The goal of this service is to ensure the safety and integrity of new construction and alterations through monitoring of construction activity. Activities performed by this service include conducting preliminary meetings with applicants of large projects, to resolve code issues prior to submission, service as a portal for all other agencies for plans review, collection of appropriate fees, issuance of permits, and processing of all appeals that go to the Board of Municipal and Zoning Appeals.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	7,160,207	7,091,177	75	8,683,443	72
Total	7,160,207	7,091,177	75	8,683,443	72

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of total permits issued	39,630	36,398	40,793	37,000	40,615	38,940	40,000
Effectiveness	% of inspections scheduled for the next business day and completed that day	99 %	99 %	93 %	85%	99 %	93 %	98 %
Outcome	# of total vacant building notices	N/A	15,375	14,781	N/A	13,998	13,199	12,199

Major Operating Budget Items

- The Recommended Budget includes licensing costs for the City's new permitting system (\$655,950). This increase also funds the one-time data migration costs of the ePlans software. The system is anticipated to go live in the second half of 2025.
- The Recommended Budget abolishes three long-term vacant positions as part of the budget balancing strategy for Fiscal 2025. This action is projected to save \$159,000 annually.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	7,091,177
Changes with service impacts	
Fund licensing costs for new permitting software	655,950
Changes without service impacts	
Increase in employee compensation and benefits	619,431
Change in active employee health benefit costs	(16,104)
Change in pension contributions	49,505
Change in allocation for workers' compensation expense	6,487
Decrease to contractual services expenses	(22,376)
Adjustment to city fleet costs	770
Decrease to operating supplies and equipment	(10,832)
Increase in computer hardware and software replacement contributions	58,428
Increase in all other	1,105
Remove one-time assumed savings from vacancies and staff turnover	508,902
Abolish 3 long-term vacant positions as part of citywide savings	(159,000)
Reduce contractual spending to align with historical spending	(100,000)
Fiscal 2025 Recommended Budget	8,683,443

Service 751 Budget: Expenditures

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
1 Salaries	4,199,489	4,091,649	5,032,437
2 Other Personnel Costs	1,967,944	1,969,975	2,060,657
3 Contractual Services	734,684	747,347	1,281,691
4 Materials and Supplies	77,545	93,269	80,768
5 Equipment - \$4,999 or less	77,252	81,506	141,603
7 Grants, Subsidies and Contributions	103,293	107,431	86,287
Total	7,160,207	7,091,177	8,683,443

	Budget			
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025	
Construction Code Enforcement (HCD)	3,433,713	3,345,666	4,334,726	
Building and Zoning Demolition Inspection (HCD)	437,499	380,744	336,919	
Building and Zoning Permit Processing (HCD)	1,075,794	1,120,376	1,783,808	
Building and Zoning Plans Examining (HCD)	1,420,761	1,453,224	1,483,937	
Building and Zoning Plans Enforcement (HCD)	792,440	791,167	744,053	
Total	7,160,207	7,091,177	8,683,443	

Service 751 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00090 - Operations Manager I (Non-civil)	2	269,107	2	279,953	0	10,846
10063 - Special Assistant	2	130,039	2	133,925	0	3,886
31109 - Operations Officer I	1	90,843	1	94,504	0	3,661
31110 - Operations Officer II	1	85,189	1	88,622	0	3,433
33212 - Office Support Specialist II	4	141,620	3	122,130	(1)	(19,490)
33232 - Secretary II	2	73,442	2	85,309	0	11,867
33294 - Permits and Records Technician I	6	245,391	6	267,731	0	22,340
33295 - Permit and Records Tech II	2	88,418	2	104,573	0	16,155
42115 - Superintendent of Building Inspections	1	79,301	1	91,078	0	11,777
42156 - Superintendent of Mechanical and Electrical Inspection	1	78,833	1	91,078	0	12,245
42261 - Construction Building Inspector I	9	503,380	9	609,126	0	105,746
42262 - Construction Building Inspector II	10	646,263	10	723,513	0	77,250
42271 - Construction Electrical Inspector I	6	335,895	5	344,633	(1)	8,738
42272 - Construction Electrical Inspector II	2	136,625	2	153,616	0	16,991
42281 - Construction Mechanical Inspector I	7	384,300	7	458,259	0	73,959
42282 - Construction Mechanical Inspector	3	209,841	3	235,740	0	25,899
42612 - Zoning Examiner I	3	124,971	2	91,014	(1)	(33,957)
42613 - Zoning Examiner II	1	55,871	1	61,014	0	5,143
42617 - Zoning Enforcement Officer	1	80,250	1	83,484	0	3,234
42618 - Zoning Administrator	1	113,587	1	118,164	0	4,577
72111 - Engineer I	4	335,500	4	307,542	0	(27,958)
72113 - Engineer II	4	342,191	4	355,981	0	13,790
72115 - Engineer Supervisor	1	102,419	1	106,547	0	4,128
72712 - Engineering Associate II	1	61,788	1	67,498	0	5,710
Fund Total	75	4,715,064	72	5,075,034	(3)	359,970
Civilian Position Total						
Civilian Position Total	75	4,715,064	72	5,075,034	(3)	359,970

Service 752: Community Outreach Services

This service serves as the single point of entry for requests for DHCD housing resources, through the LIGHT Intake and Assessment Unit and the Office of the Ombudsman. The goal of this service is to provide human-centered services and supportive resources to families impacted by housing emergencies. Activities performed by this service include working with residents to identify program qualification and assistance with document collection.

	Fiscal 2023 Budget	Fiscal 2023 Budget Fiscal 202		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	1,728,152	1,751,362	12	1,854,183	14
Total	1,728,152	1,751,362	12	1,854,183	14

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Outcome	# of clients receiving assistance with sheltering	282	1,153	1,417	500	1,259	1,000	950
Outcome	# of families housed through emergency services	552	384	332	325	325	325	300

Major Operating Budget Items

- The overall position count for this service is up by two positions; this change reflects transferring two positions from other services in the agency to align with the current organization chart.
- The Recommended Budget reduces funding for temporary staffing costs based on actual spending trends.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	1,751,362
Changes without service impacts	
Decrease to employee compensation and benefits	(84,043)
Change in active employee health benefit costs	3,703
Change in pension contributions	38,385
Change in allocation for workers' compensation expense	2,523
Decrease to contractual services expenses	(11,321)
Adjustment to city fleet costs	(31,930)
Decrease to operating supplies and equipment	(10,367)
Increase in computer hardware and software replacement contributions	8,639
Decrease to all other	(1,334)
Transfer in Operations Director I from Service-738 Weatherization	213,367
Transfer in Operations Officer from Service 742-Promote Homeownership	115,205
Reduce funding for temporary salaries to align with historical spending	(107,006)
Reduce funding for other professional services	(33,000)
Fiscal 2025 Recommended Budget	1,854,183

Service 752 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
1 Salaries	889,777	903,969	1,019,968	
2 Other Personnel Costs	402,735	382,574	446,186	
3 Contractual Services	181,957	193,825	117,574	
4 Materials and Supplies	44,547	49,481	37,184	
5 Equipment - \$4,999 or less	41,895	47,399	57,680	
6 Equipment - \$5,000 and over	6,742	7,194	7,482	
7 Grants, Subsidies and Contributions	160,499	166,920	168,109	
Total	1,728,152	1,751,362	1,854,183	

	Budget		
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Emergency Services (HCD)	1,037,933	1,092,032	689,750
Human Services (HCD)	690,219	659,330	1,164,433
Total	1,728,152	1,751,362	1,854,183

Service 752 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00087 - Operations Officer III (Non-civil)	1	98,301	2	185,633	1	87,332
00093 - Operations Director I	0	0	1	160,729	1	160,729
10083 - Executive Assistant	1	60,117	1	62,540	0	2,423
75333 - Energy Program Technician II	1	37,616	1	41,092	0	3,476
81171 - Social Services Coordinator	1	41,657	1	45,507	0	3,850
81172 - Senior Social Services Coordinator	1	44,688	1	58,505	0	13,817
81385 - Ombudsman	4	270,506	4	259,671	0	(10,835)
81386 - Ombudsman Supervisor	1	75,618	1	81,025	0	5,407
84321 - Human Services Worker I	2	108,303	2	114,804	0	6,501
Fund Total	12	736,806	14	1,009,506	2	272,700
Civilian Position Total						
Civilian Position Total	12	736,806	14	1,009,506	2	272,700

Service 754: Summer Food Service Program

This service provides summer meals five days a week for children age 18 years or younger at eligible feeding sites, though funding from the Maryland State Department of Education (MSDE). The goal of this service is to is to build stronger, healthier and better-educated children. Activities performed by this service include provision of nutritious meals to children participating in enrichment activities.

	Fiscal 2023 Budget	Fiscal 202	4 Budget	Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	16,464	17,123	0	17,725	0	
State	3,757,282	3,889,665	1	3,901,391	1	
Total	3,773,746	3,906,788	1	3,919,115	1	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023		Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of meals served	2,536,656	420,580	400,000	650,000	351,145	600,000	400,000
Effectiveness	% of unused meals	9 %	9 %	10 %	4 %	7 %	4 %	4 %

Major Operating Budget Items

• The Fiscal 2025 Recommended Budget includes \$3.9 million in State grant appropriation for the Summer Food Service Program.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	17,123
Changes without service impacts	
Increase in contractual services expenses	6,693
Adjustment to utilities	(11,091)
Increase in operating supplies and equipment	5,000
Fiscal 2025 Recommended Budget	17,725

Service 754 Budget: Expenditures

	Budget		
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
1 Salaries	429,345	430,469	438,751
2 Other Personnel Costs	51,126	49,647	51,437
3 Contractual Services	95,307	100,463	96,833
4 Materials and Supplies	3,191,265	3,324,084	3,326,608
5 Equipment - \$4,999 or less	5,680	1,061	4,394
7 Grants, Subsidies and Contributions	1,023	1,064	1,092
Total	3,773,746	3,906,788	3,919,115

	Budget		
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Summer Food Service Program	3,773,746	3,906,788	3,919,115
Total	3,773,746	3,906,788	3,919,115

Service 754 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 202	24 Budget	Fiscal 202	25 Budget	Char	nges
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
State Fund						
81153 - Social Program Administrator III	1	115,815	1	124,097	0	8,282
Fund Total	1	115,815	1	124,097	0	8,282
Civilian Position Total						
Civilian Position Total	1	115,815	1	124,097	0	8,282

Service 809: Retention, Expansion, and Attraction of Businesses

This service focuses on increasing jobs in Baltimore's key growth sectors. The goal of this service is to promote investment in Baltimore City and provide significant financial benefit to Baltimore and the State of Maryland. Activities performed by this service include expanding companies located in and investing in Baltimore, and fostering opportunities for MBE/WBE participation.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	2,482,798	2,582,110	0	2,659,573	0
Special	165,648	172,274	0	177,442	0
Total	2,648,446	2,754,384	0	2,837,015	0

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	Companies BDC assisted in staying in Baltimore city	218	29	82	123	124	150	140
Efficiency	\$ of private investment for every dollar of public investment	\$2	\$1	\$5	\$2	\$3	\$2	\$2
Effectiveness	# of total new and expanding businesses in commercial corridors	75	36	91	40	91	80	50
Outcome	# of jobs created or retained in Baltimore City	2,141	1,559	1,860	2,000	3,450	2,000	1,900
Outcome	Private investment leveraged through BDC programs (in millions)	472	708	248	300	635	300	500

Major Operating Budget Items

The Recommended Budget maintains the current level of service.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	2,582,110
Changes without service impacts	
Standard inflationary increase	77,463
Fiscal 2025 Recommended Budget	2,659,573

Service 809 Budget: Expenditures

	Budget		
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
7 Grants, Subsidies and Contributions	2,648,446	2,754,384	2,837,015
Total	2,648,446	2,754,384	2,837,015

	Budget		
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Retention, Expansion, and Attraction of Businesses (BDC)	2,648,446	2,754,384	2,837,015
Total	2,648,446	2,754,384	2,837,015

Service 810: Real Estate Development

This service serves as the single-point-of-contact resource for anyone interested in major real estate development projects. The goal of this service is to promote real estate development within Baltimore City. Activities performed by this service include include strategic planning, development assistance, expedition of building permits and other approvals, negotiation of the sale or lease of City-owned properties, and management of urban renewal areas and Business Parks.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	2,482,798	2,582,110	0	2,659,573	0
Special	165,648	172,274	0	177,442	0
Total	2,648,446	2,754,384	0	2,837,015	0

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of commercial corridor facades completed	92	40	37	50	48	50	47
Efficiency	\$ ratio of private investment per FTE (in millions)	\$16	\$35	\$4	\$16	\$14	\$4	\$10
Effectiveness	# of new permanent jobs per \$1 million of public investment	24	38	14	20	34	40	50
Outcome	Total of all taxes at phase- in generated by BDC- controlled development projects (in millions)	5	2	1	2	3	14	5
Outcome	\$ value of private investment per dollar of public investment	\$16	\$322	\$27	\$10	\$11	\$8	\$100

Major Operating Budget Items

• The Recommended Budget maintains the current level of service.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	2,582,110
Changes without service impacts	
Standard inflationary increase	77,463
Fiscal 2025 Recommended Budget	2,659,573

Service 810 Budget: Expenditures

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
7 Grants, Subsidies and Contributions	2,648,446	2,754,384	2,837,015
Total	2,648,446	2,754,384	2,837,015

		Budget	
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Real Estate Development (BDC)	2,648,446	2,754,384	2,837,015
Total	2,648,446	2,754,384	2,837,015

Service 811: Inner Harbor Coordination

This service is provided through a non-profit organization managing the City's Waterfront Management special benefits district. The goal of this service is to create an attractive Inner Harbor for residents and tourists by maintaining an active, clean, and beautiful Inner Harbor. Activities performed by this service include coordination of day-to-day clean, green, and safety operations, and the planning and implementation of both economic and physical development of the Inner Harbor.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	456,096	624,340	0	643,070	0
Total	456,096	624,340	0	643,070	0

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	Staff hours for clean/safety teams.	38,328	39,725	40,078	41,020	41,338	41,750	42,250
Effectiveness	% of mystery shoppers reporting Area Clean/ Free of Trash	94%	95%	96 %	96 %	95%	96 %	95%

Major Operating Budget Items

• The Recommended Budget maintains the current level of service.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	624,340
Changes without service impacts	
Standard inflationary increase	18,730
Fiscal 2025 Recommended Budget	643,070

Service 811 Budget: Expenditures

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
7 Grants, Subsidies and Contributions	456,096	624,340	643,070
Total	456,096	624,340	643,070

		Budget	
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Waterfront Partnership	456,096	624,340	643,070
Total	456,096	624,340	643,070

Service 813: Technology Development- Emerging Technology Center

This service provides support to entrepreneurs and small businesses through technical assistance and resources, including the Made in Baltimore and Emerging Technology Center (ETC) programs. The goal of this service is to support Baltimore entrepreneurs in launching successful businesses generally focused on two industry growth sectors - technology and manufacturing. Activities performed by this service include provision of affordable office and retail space, online marketing and sales platforms, and access to professional consultants and networking events.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	903,082	939,205	0	967,381	0
Total	903,082	939,205	0	967,381	0

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	New Made In Baltimore business certifications	N/A	N/A	N/A	N/A	N/A	N/A	25
Outcome	Total enrollees in Made In Baltimore Business Education Programs	N/A	N/A	N/A	N/A	N/A	N/A	100
Outcome	Total investment (in dollars) in Emerging Technology Center affiliated companies	N/A	N/A	N/A	N/A	N/A	N/A	300,000
Outcome	Companies assisted by ETC programs and resources	N/A	N/A	N/A	N/A	N/A	N/A	50

Major Operating Budget Items

• The Recommended Budget maintains the current level of service.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	939,205
Changes without service impacts	
Standard inflationary increase	28,176
Fiscal 2025 Recommended Budget	967,381

Service 813 Budget: Expenditures

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
7 Grants, Subsidies and Contributions	903,082	939,205	967,381
Total	903,082	939,205	967,381

		Budget	
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Enterpreneurial Development and Support	903,082	939,205	967,381
Total	903,082	939,205	967,381

M-R: Office of Information and Technology

The Baltimore City Office of Information and Technology (BCIT) is responsible for providing information technology leadership to the entire City, utilizing and leveraging information technology to enhance productivity, broaden the capabilities, and reduce the operating costs of Baltimore City government, thereby improving the quality and timeliness of services delivered to residents.

BCIT is also continuing to modernize the IT environment to keep up with the ever increasing demands of a digital society. To this end, BCIT will continue moving workloads to the cloud and using virtualization technology whenever possible. From projects that help to improve broadband access to increasing the City's mobile application portfolio, BCIT will continue to seek partnerships and make technology investments that continuously improve service delivery, replaces aging infrastructure such as switches, storage and networks, and secure City data.

Operating Budget Highlights

	Fiscal 2023 Budget	2023 Budget Fiscal 2024 Budget		Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	40,706,181	46,742,414	157	49,344,867	159	
Internal Service	13,165,270	13,951,018	4	14,350,830	5	
Federal	0	6,100,000	0	2,450,754	0	
State	0	10,980,000	0	0	0	
Special	600,000	200,000	0	716,282	0	
Special Grant	0	500,000	0	0	0	
Total	54,471,451	78,473,432	161	66,862,733	164	

The Fiscal 2025 Recommended Budget reflects:

- Continuing the IT Optimization Plan focused on aligning citywide IT resources under the direction of BCIT The Fiscal 2025 budget recommends transferring 3 positions from the Department of Housing and Community Development (2) and Department of Transportation (1) to BCIT. These positions will continue to support IT projects in these agencies, but will carry out projects under guidance and leadership from BCIT. These positions are reflected in Service 803: Enterprise Innovation and Application Services.
- Decreasing funding for contractual services by \$728,686 from \$32.0 million in Fiscal 2024 to \$31.3 million in Fiscal 2025, to fully fund contractual IT support staff and fund inflation-related cost increases for software contracts. The decrease is primarily driven by an anticipated decrease in ongoing costs associated with the Workday ERP. With the shift from implementation in Fiscal 2023 to ongoing maintenance in Fiscal 2024, the trend of decreasing contractual staff and consultant costs are expected to continue in Fiscal 2025.
- Continued efforts to analyze past spending and align the budget with the agency's organizational structure. The
 recommended budget transfers 7 positions across different services to align with the agency's current organizational
 structure. The recommended budget also eliminates 3 General Fund positions to meet the agency's position reduction
 target.
- Abolishing 3 long-term vacant positions as part of the budget balancing strategy for Fiscal 2025. This action is projected to save \$193,673 annually.
- An overall reduction of \$15.1 million in federal, state, and special grant awards. This reduction is based on the citywide change in budgeting grants based on known awards rather than anticipated grants. This reduction does not reflect a loss of grant funds.

Service 611: Fire Code Enforcement

This service works closely with the Code Enforcement team in the Department of Housing and Community Development to ensure all new commercial and residential construction within the City meets the established fire code. This includes testing and approval of fire protection systems, plans review of new sprinkler systems, fire alarms, etc., and reviewing architectural plans for "Life Safety Code" compliance. The goal of this service is to reduce the likelihood of fires by ensuring buildings meet safety regulations. Activities performed by this service include conducting building inspections, plans review, and fire safety equipment testing for 5,852 multi-family dwellings, 11,385 rental units, 83,706 single family dwelling units, and 13,500 commercial buildings.

	Fiscal 2023 Budget	Fiscal 2023 Budget Fiscal 2024		udget Fiscal 202		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	5,771,187	6,288,716	31	5,949,638	31	
Federal	171,041	171,041	0	0	0	
State	187,695	195,203	0	0	0	
Total	6,129,923	6,654,960	31	5,949,638	31	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of fire inspections completed annually	N/A	16,081	12,250	N/A	13,636	14,000	14,000
Output	# of training hours completed annually	N/A	N/A	90	N/A	192	300	360
Output	# of new Use & Occupancy Permits completed annually	N/A	2,395	1,736	2,736	1,566	2,000	2,000
Output	# of Plan Reviews	N/A	2,148	2,292	N/A	2,080	2,400	2,400
Outcome	% of complaints/fire code violations completed within 10 days annually	95 %	97 %	97 %	80 %	27 %	80 %	90 %
Outcome	% of initial plan reviews assigned and completed within 30 days annually	90 %	90 %	87 %	N/A	68 %	90 %	80 %

Major Operating Budget Items

- The Fiscal 2025 budget eliminates one-time funding of \$150K for personnel actions from prior fiscal years.
- The budget reflects a \$232K decrease in Sworn Positions due to turnover resulting from retirements and internal promotions into vacant positions in this service at the lowest grade.
- The Recommended Budget reflects a \$366,000 reduction in federal, state, and special grant appropriations. In Fiscal 2025 the budget for this service assumes receiving no external grant funding.

Major Operating Budget Items

- The Recommended Budget removes a historical credit of \$105,000 that was previously used to support capital project expenses in coordination with the Department of Housing and Community Development.
- Two positions are transferred to other services while a City Planner I is transferred into Service 765.
- The Recommended budget includes federal and private grant funds to support food programming. A federal grant
 of \$20,000 will fund the Partner Food Council program in coordination with the Montgomery County Food Council. A
 private grant of \$200,000 will be used for the African American Mayors Association's Nutrition Access Affordability
 and Education Grant Program.
- The Recommended Budget reflects a \$7.28 million, or 97%, reduction in federal, state, and special grant appropriations. In Fiscal 2025, the budget for this service assumes receiving \$1.45 million in revenue from various grants.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	1,668,969
Changes without service impacts	
Increase in employee compensation and benefits	10,287
Change in active employee health benefit costs	1,794
Change in pension contributions	4,260
Change in allocation for workers' compensation expense	(647)
Decrease to contractual services expenses	(175,523)
Decrease to operating supplies and equipment	(469)
Increase in computer hardware and software replacement contributions	9,472
Increase in all other	105,297
Removing one-time assumed savings from vacancies and staff turnover	25,940
Reallocate funding to support grantee organizations	165,804
Transfer 1 City Planner I position to Service 765	132,366
Transfer 2 City Planner II positions to other services	(227,255)
Fiscal 2025 Recommended Budget	1,720,295

Service 861: Controversies

This service provides the general litigation, labor and employment, land use, collections, and pre-litigation claims investigation services for the City. The goal of this service is to steadily increase City revenue streams while avoiding or limiting liability payouts. Activities performed by this service include defending the City and its employees from frivolous and/or exaggerated lawsuits, settling those lawsuits that are meritorious so that aggrieved citizens may be compensated fairly for damages or injuries sustained, and engaging in pro-active lawyering offering advice and counsel to advance operational change where needed to prevent future lawsuits.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 2025 Budget	
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	5,338,537	5,549,420	39	6,350,726	36
Internal Service	2,996,217	3,061,151	23	3,546,637	23
Total	8,334,754	8,610,571	62	9,897,363	59

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	% of claims responded to within 30 days of receipt	N/A	N/A	N/A	N/A	N/A	100 %	100 %
Output	# of lawsuits handled	268	224	200	250	179	250	195
Outcome	% of payout damages claimed	2 %	10 %	7 %	2 %	4 %	2 %	2 %

Major Operating Budget Items

- The Recommended Budget fully funds position reclassifications that were approved midyear in Fiscal 2024.
- Two Secretary positions is this service were abolished midyear in Fiscal 2024. Along with one accountant in Service 860 and another secretary in Service 872 the savings are used to create two additional Solicitor positions. These positions support the Department of Housing and Community Development on legal matters pertaining to vacant properties and the Office of Equity and Civil Rights and the matters pertaining to the Police Accountability Board.
- One Operations Assistant position is transferred to Minority and Women's Business Development completing the office transition into a separate agency.
- The budget includes a reduction of funding for eDiscovery software that automates common discovery steps, such as data ingestion, file indexing, and responding to Public Information Act ("PIA") requests. The reduction was identified by the department as part of the city wide savings initiative.

Office Of Emergency Management (OEM)

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Also see attached paperwork

Dollars by Service

		Budget	
Service	Fiscal 2023	Fiscal 2024	Fiscal 2025
600 Administration - Fire	12,435,517	13,155,570	12,252,493
602 Fire Suppression and Emergency Rescue	175,758,968	188,981,777	188,053,604
608 Emergency Management	8,877,753	8,953,732	2,939,794
609 Emergency Medical Services	61,883,256	62,179,462	65,836,397
610 Fire and Emergency Community Outreach	456,980	466,036	425,359
611 Fire Code Enforcement	6,129,923	6,654,960	5,949,638
612 Fire Investigation	827,891	890,700	831,871
613 Fire Facilities Maintenance and Replacement	25,678,296	29,040,549	25,865,731
614 Fire Communications and Dispatch	20,242,747	20,221,111	19,939,700
615 Fire Training and Education	5,172,477	5,429,557	5,140,754
Total	317,463,808	335,973,454	327,235,341

Dollars by Object

		Budget	
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025
0 Transfers	784,643	1,618,791	(2,616,416)
1 Salaries	153,440,715	157,535,450	163,345,019
2 Other Personnel Costs	84,792,976	88,754,258	92,225,657
3 Contractual Services	29,935,291	33,943,680	30,842,794
4 Materials and Supplies	8,120,295	8,804,465	9,198,268
5 Equipment - \$4,999 or less	5,890,375	6,355,018	3,260,509
6 Equipment - \$5,000 and over	4,783,338	8,103,822	4,768,760
7 Grants, Subsidies and Contributions	29,227,426	30,369,221	25,198,653
8 Debt Service	488,749	488,749	1,012,098
Total	317,463,808	335,973,454	327,235,341

Positions by Service

	Budget			
Service	Fiscal 2023	Fiscal 2024	Fiscal 2025	
600 Administration - Fire	36	40	40	
602 Fire Suppression and Emergency Rescue	1,161	1,165	1,165	
608 Emergency Management	15	14	17	
609 Emergency Medical Services	321	343	351	
610 Fire and Emergency Community Outreach	2	2	2	
611 Fire Code Enforcement	31	31	31	
612 Fire Investigation	4	4	4	
613 Fire Facilities Maintenance and Replacement	10	10	10	
614 Fire Communications and Dispatch	146	140	140	
615 Fire Training and Education	19	19	19	
Total	1,745	1,768	1,779	

Service 608: Emergency Management

This service prepares the City for major emergencies such as hurricanes, power outages, hazardous materials incidents, and acts of terrorism. This service manages interagency and public-private sector programs to prevent, mitigate against, and plan for all hazards. The goal of this service is to strengthen federal, state, and regional coordination on joint efforts focused on violence prevention, intervention, enforcement, and re-entry. Activities performed by this service include adopting a regional emergency response partnership with neighboring counties for disaster relief. This service also provides 24/7 field response and Citywide coordination for incidents and events that are high risk, prolonged, widespread, or complex.

	Fiscal 2023 Budget	Fiscal 202	4 Budget	Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	1,108,022	1,222,401	8	1,224,792	9	
Federal	7,769,731	7,731,331	6	1,715,002	8	
Total	8,877,753	8,953,732	14	2,939,794	17	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	Drills and table top exercises held with stakeholders	4	4	5	5	6	5	7
Output	Percentage of Homeland Security grant dollars spent or invoiced 60 days before grant close out	100 %	100 %	100 %	90 %	100 %	100 %	100 %
Output	Number of on-scene responses for city resource coordination	27	52	56	35	35	35	55
Outcome	Community members trained for community emergency response team program	0	0	0	15	0	15	30

Major Operating Budget Items

- The budget reflects a net change of 3 positions in this service to include: 1 position transferred from federal to the General Fund and 2 federally funded positions that were requested and authorized following the adoption of the Fiscal 2024 budget.
- The Recommended Budget reflects a \$6.0 million, or 78%, reduction in federal, state, and special grant appropriations. In Fiscal 2025 the budget for this service assumes receiving \$1.7 million in revenue from various grants.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	1,222,401
Changes with service impacts	
Funding for 1 Training & Exercise Section Chief	132,800
Changes without service impacts	
Decrease to employee compensation and benefits	(106,150)
Change in active employee health benefit costs	(864)
Change in pension contributions	24,317
Change in allocation for workers' compensation expense	111,609
Decrease to contractual services expenses	(6,042)
Adjustment to city fleet costs	212
Adjustment to city building rental expenses	386
Increase in operating supplies and equipment	2,805
Increase in computer hardware and software replacement contributions	6,669
Decrease funding for contractual salaries	(163,351)
Fiscal 2025 Recommended Budget	1,224,792

Service 608 Budget: Expenditures

	Budget				
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025		
1 Salaries	1,428,305	1,349,449	1,183,363		
2 Other Personnel Costs	406,141	343,022	507,091		
3 Contractual Services	3,791,005	4,010,347	250,463		
4 Materials and Supplies	17,327	18,321	62,054		
5 Equipment - \$4,999 or less	14,657	15,109	264,454		
6 Equipment - \$5,000 and over	41,360	44,131	345,896		
7 Grants, Subsidies and Contributions	3,178,958	3,173,353	326,473		
Total	8,877,753	8,953,732	2,939,794		

	Budget			
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025	
Emergency Management (OEM) Administration	2,902,187	2,758,655	2,939,794	
Emergency Management (OEM) Administration	5,975,566	6,195,077	0	
Total	8,877,753	8,953,732	2,939,794	

Service 608 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2024 Budget		Fiscal 2025 Budget		et Changes	
Position Type	Count	Amount	Count	Amount	Count	Amount
Civilian	13	1,115,863	15	1,055,471	2	(60,392)
Sworn	1	120,150	2	296,500	1	176,350
Service Total	14	1,236,013	17	1,351,971	3	115,958

	Fiscal 20	Fiscal 2024 Budget		Fiscal 2025 Budget		nges
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00085 - Operations Officer I (Non-civil)	1	92,884	1	88,905	0	(3,979)
00088 - Operations Officer IV (Non-civil)	1	122,657	1	120,000	0	(2,657)
10216 - Grant Services Specialist II	2	133,200	4	266,000	2	132,800
10217 - Grant Services Specialist III	2	165,126	1	66,000	(1)	(99,126)
31420 - Liaison Officer I	1	57,738	1	66,687	0	8,949
Fund Total	7	571,605	8	607,592	1	35,987
Federal Fund						
00085 - Operations Officer I (Non-civil)	1	82,380	2	155,099	1	72,719
10213 - Deputy Fire Chief	1	184,609	0	0	(1)	(184,609)
10216 - Grant Services Specialist II	2	126,600	1	55,000	(1)	(71,600)
10217 - Grant Services Specialist III	2	150,669	3	189,780	1	39,111
31105 - Operations Assistant II	0	0	1	48,000	1	48,000
Fund Total	6	544,258	7	447,879	1	(96,379)
Civilian Position Total						
Civilian Position Total	13	1,115,863	15	1,055,471	2	(60,392)

	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Sworn Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
41291 - Fire Lieutenant, OEM, ALS	1	120,150	1	108,500	0	(11,650)
Fund Total	1	120,150	1	108,500	0	(11,650)
Federal Fund						
10213 - Deputy Fire Chief	0	0	1	188,000	1	188,000
Fund Total	0	0	1	188,000	1	188,000
Sworn Position Total						
Sworn Position Total	1	120,150	2	296,500	1	176,350

Service 609: Emergency Medical Services

This service provides 24/7 response, assessment, treatment, and hospital transport of trauma and medical patients. The service responds to 180,000 EMS incidents and transports just under 90,000 patients annually. The goal of this service is to reduce overall response times to high priority calls, with a focus on harm reduction. Activities performed by this service 911 call response, EMS billing, quality assurance, staff training, infection control, and Population Health services to reduce 911 calls.

	Fiscal 2023 Budget		4 Budget	Fiscal 2025 Budget		
Fund Name	Dollars	Dollars	Positions	Dollars	Positions	
General	708,307	839,481	343	3,836,397	351	
State	1,337,728	1,339,981	0	0	0	
Special	59,837,221	60,000,000	0	62,000,000	0	
Total	61,883,256	62,179,462	343	65,836,397	351	

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	.023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	% of EMS response within 9 minutes	62 %	56 %	52 %	0 %	52 %	90 %	90 %
Output	# of patients outreached by population health	1	811	1,044	0	594	1,200	1,200
Output	Cardiac survival rate	57 %	15 %	22 %	0 %	27 %	42 %	35 %
Output	% QA Reports reviewed	10 %	100 %	100 %	0 %	100 %	100 %	100 %
Output	# of EMS Incidents	183,141	166,836	164,782	0	162,850	160,000	160,000

Major Operating Budget Items

- The Recommended Budget continues funding for the Population Health and 911 Nurse Triage program. The
 Population Health activity will consolidate current mobile integrated health programs that serve the City of
 Baltimore. The 911 Nurse Triage program is intended to support existing 911 operations and direct low-acuity
 health needs away from traditional emergency department settings. These programs were initially funded in the
 Fiscal 2023 budget.
- The Recommended Budget continues to recognize additional revenue in the amount of \$62M from BCFD's emergency transporter supplemental payment program (ESPP). The amount received is driven by the number of EMS runs and call volume.
- The budget reflects the creation of 8 positions that were requested and authorized following the adoption of the Fiscal 2024 budget. These positions include 6 Fire Lieutenant positions, 1 Assistant Fire Chief position, and 1 Deputy Fire Chief position.
- The Recommended Budget reflects a \$1.3 million reduction in federal, state, and special grant appropriations. In Fiscal 2025 the budget for this service assumes receiving no external grant funding.

Change Table - General Fund

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	839,481
Changes with service impacts	
Funding for 6 Fire Lieutenant, EMS, EMT-P positions	969,004
Funding for 1 Assistant Fire Chief position	294,510
Funding for 1 Deputy Fire Chief position	272,326
Changes without service impacts	
Increase in employee compensation and benefits	1,228,262
Change in active employee health benefit costs	8,796
Change in pension contributions	1,741,356
Change in allocation for workers' compensation expense	255,412
Increase in contractual services expenses	45,101
Adjustment to city fleet costs	71,804
Increase in operating supplies and equipment	23,594
Decrease to computer hardware and software replacement contributions	(171,048)
Remove one time assumed savings from vacancy and staff turnover	33,944
Increase funding for EMS Transportation Services and Digitech Computer Services	108,184
Increase funding for medical and surgical supplies	109,171
Increase in assumed EMS revenue	(1,993,500)
Fiscal 2025 Recommended Budget	3,836,397

Service 609 Budget: Expenditures

		Budget				
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025			
1 Salaries	34,825,321	32,009,438	34,799,895			
2 Other Personnel Costs	14,094,300	14,971,813	16,730,929			
3 Contractual Services	4,213,782	5,808,628	6,007,038			
4 Materials and Supplies	2,809,364	2,946,138	3,062,608			
5 Equipment - \$4,999 or less	537,083	584,719	409,050			
7 Grants, Subsidies and Contributions	5,403,406	5,858,726	4,826,877			
Total	61,883,256	62,179,462	65,836,397			

		Budget	
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Emergency Medical Services (EMS) Administration	58,352,950	56,559,008	61,173,934
Emergency Medical Services (EMS) Training	2,236,545	2,342,120	2,404,502
Emergency Medical Services Unallocated Appropriation	1,293,761	1,293,761	0
Population Health	0	784,573	1,009,961
911 Nurse Triage Program	0	1,200,000	1,248,000
Total	61,883,256	62,179,462	65,836,397

Service 609 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 2	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Position 1	ype Count	Amount	Count	Amount	Count	Amount	
Civilian	28	1,336,463	6	424,352	(22)	(912,111)	
Sworn	315	23,060,102	345	26,776,604	30	3,716,502	
Service Total	343	24,396,565	351	27,200,956	8	2,804,391	

	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Civilian Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
00085 - Operations Officer I (Non-civil)	1	75,982	1	79,044	0	3,062
00086 - Operations Officer II (Non-civil)	1	72,624	1	77,817	0	5,193
00087 - Operations Officer III (Non-civil)	1	68,672	1	73,583	0	4,911
31314 - Operations Research Analyst	1	87,161	1	78,113	0	(9,048)
33213 - Office Support Specialist III	1	34,756	1	40,244	0	5,488
33677 - HR Generalist II	1	62,424	1	75,551	0	13,127
41246 - Fire Emergency Services Instructor, ALS	2	108,340	0	0	(2)	(108,340)
62710 - Emergency Medical Technician	16	609,824	0	0	(16)	(609,824)
62712 - Paramedic NRP	4	216,680	0	0	(4)	(216,680)
Fund Total	28	1,336,463	6	424,352	(22)	(912,111)
Civilian Position Total						
Civilian Position Total	28	1,336,463	6	424,352	(22)	(912,111)

	Fiscal 2	024 Budget	Fiscal 2025 Budget		Changes	
Sworn Positions	Count	Amount	Count	Amount	Count	Amount
General Fund						
10213 - Deputy Fire Chief	1	167,826	2	354,417	1	186,591
10214 - Assistant Fire Chief	0	0	1	189,771	1	189,771
41241 - Fire Lieutenant, EMS, EMT-P	21	2,053,958	27	2,666,266	6	612,308
41242 - Fire Captain, EMS, EMT-P	11	1,267,102	11	1,225,780	0	(41,322)
41243 - Battalion Fire Chief, EMS, EMT-P	6	818,180	6	780,400	0	(37,780)
41246 - Fire Emergency Services Instructor, ALS	0	0	2	119,490	2	119,490
62710 - Emergency Medical Technician	100	5,002,744	116	6,329,261	16	1,326,517
62711 - Paramedic, CRT	64	5,415,884	64	5,645,036	0	229,152
62712 - Paramedic NRP	112	8,334,408	116	9,466,183	4	1,131,775
Fund Total	315	23,060,102	345	26,776,604	30	3,716,502
Sworn Position Total						
Sworn Position Total	315	23,060,102	345	26,776,604	30	3,716,502

Service 610: Fire & Emergency Community Outreach

This service provides outreach and education to the City's residents, businesses, and visitors on fire safety, fire prevention, and emergency medical services. The goal of this service is to empower residents to gain insight and interact with their Fire Department through apparatus displays and fire & life safety presentations at community events. Activities performed by this service include training for 'Hands-Only CPR', 'Stroke Awareness', and 'Stop the Bleed'.

	Fiscal 2023 Budget	Fiscal 2024 Budget		Fiscal 202	5 Budget
Fund Name	Dollars	Dollars	Positions	Dollars	Positions
General	456,980	466,036	2	425,359	2
Total	456,980	466,036	2	425,359	2

Performance Measures

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2	2023	Fiscal 2024	Fiscal 2025
Туре	Measure	Actual	Actual	Actual	Target	Actual	Target	Target
Output	# of requests received for Fire and Life Safety educational programs	644	10	253	500	400	278	450
Output	# of City and BOPA- sponsored events accommodated	22	0	19	44	11	25	0
Output	# of non-City sponsored events accommodated	1,116	0	60	1,000	85	75	0
Output	# of citizens trained in hands-only CPR	N/A	0	1,195	N/A	7,845	7,500	7,850
Output	# of leave behind Narcan kits left with citizens	N/A	578	288	N/A	268	5,000	5,000

Major Operating Budget Items

The Recommended Budget maintains the current level of service.

Changes or adjustments	Amount
Fiscal 2024 Adopted Budget	466,036
Changes without service impacts	
Decrease to employee compensation and benefits	(14,657)
Change in active employee health benefit costs	(22,958)
Change in pension contributions	(4,012)
Change in allocation for workers' compensation expense	696
Increase in contractual services expenses	1,316
Decrease to computer hardware and software replacement contributions	(1,062)
Fiscal 2025 Recommended Budget	425,359

Service 610 Budget: Expenditures

	Budget			
Object	Fiscal 2023	Fiscal 2024	Fiscal 2025	
1 Salaries	248,029	251,696	237,283	
2 Other Personnel Costs	150,836	153,872	126,658	
3 Contractual Services	31,631	32,896	34,212	
5 Equipment - \$4,999 or less	994	1,062	0	
7 Grants, Subsidies and Contributions	25,490	26,510	27,206	
Total	456,980	466,036	425,359	

		Budget	
Activity	Fiscal 2023	Fiscal 2024	Fiscal 2025
Emergency Medical Services (EMS) Public Education	234,854	245,448	227,851
Fire Prevention Public Education and Outreach	222,126	220,588	197,508
Total	456,980	466,036	425,359

Service 610 Budget: Salaries and Wages for Permanent Full-Time Funded Positions

	Fiscal 202	Fiscal 2024 Budget		Fiscal 2025 Budget		Changes	
Sworn Positions	Count	Amount	Count	Amount	Count	Amount	
General Fund							
41242 - Fire Captain, EMS, EMT-P	1	125,848	1	111,435	0	(14,413)	
41243 - Battalion Fire Chief, EMS, EMT-P	0	0	1	125,848	1	125,848	
41289 - Chief, Risk Program Planning & Development, ALS	1	125,848	0	0	(1)	(125,848)	
Fund Total	2	251,696	2	237,283	0	(14,413)	
Sworn Position Total							
Sworn Position Total	2	251,696	2	237,283	0	(14,413)	

CITY OF BALTIMORE COUNCIL BILL 24-0521 (First Reader)

Introduced by: The Council President

At the request of: The Administration (Department of Finance)

Introduced and read first time: May 1, 2024
Assigned to: Ways and Means Committee

REFERRED TO THE FOLLOWING AGENCIES: None

A BILL ENTITLED

AN ORDINANCE concerning

Ordinance of Estimates for the Fiscal Year Ending June 30, 2025

- FOR the purpose of providing the appropriations estimated to be needed by each agency of the City of Baltimore for operating programs and capital projects during the Fiscal 2025 year.
- 5 By authority of

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16 17

18 19

20 21

- 6 Article IV Board of Estimates
- 7 Section 3 *et seq*.
- 8 Baltimore City Charter
- 9 (1996 Edition)
- SECTION 1. BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE, That the following amounts or so much thereof as shall be sufficient are hereby appropriated subject to the provisions hereinafter set forth for the purpose of carrying out the programs included in the operating budget and the projects listed in the capital budget from the amounts estimated to be available in the designated funds during the fiscal year ending June 30, 2025.

A. Operating Budget

Board of Elections	899	Fair Conduct of Elections	General Fund Appropriation	\$ 9,894,804
City Council	100	City Council	General Fund Appropriation	\$ 10,650,904
City Council Services	103	Council Services	General Fund Appropriation	\$ 955,004

EXPLANATION: CAPITALS indicate matter added to existing law. [Brackets] indicate matter deleted from existing law.

1 2	Comptroller	130	Executive Direction and Control - Comptroller	General Fund Appropriation	\$ 2,572,817
3 4		131	Audits	General Fund Appropriation	\$ 6,398,255
5 6		132	Real Estate Acquisition and Management	General Fund Appropriation	\$ 1,378,394
7 8		902	Accounts Payable	General Fund Appropriation	\$ 1,481,918
9 10	Courts: Circuit Court	110	Circuit Court	Federal Fund Appropriation	\$ 244,717
11 12				General Fund Appropriation	\$ 21,351,928
13 14				Special Revenue Fund Appropriation	\$ 1,888,214
15 16				State Fund Appropriation	\$ 5,223,597
17 18	Courts: Orphans' Court	817	Orphans' Court	General Fund Appropriation	\$ 807,922
19 20 21	Employees' Retirement Systems	152	Employees' Retirement System - Administration	Special Revenue Fund Appropriation	\$ 6,685,986
22 23 24		154	Fire and Police Retirement System - Administration	Special Revenue Fund Appropriation	\$ 6,830,156
25 26		155	Retirement Savings Plan	Special Revenue Fund Appropriation	\$ 915,664
	Enoch Pratt Free Library	788	Information Services	General Fund Appropriation	\$ 33,408,554
29 30				Special Revenue Fund Appropriation	\$ 1,290,899
31 32				State Fund Appropriation	\$ 11,804,519

1 2	Finance	148	Revenue Collection	General Fund Appropriation	\$	12,090,570
3 4 5				Parking Management Fund Appropriation	\$	3,472,833
6 7				Special Revenue Fund Appropriation	\$	351,422
8 9				Water Utility Fund Appropriation	\$	269,078
10 11		150	Treasury and Debt Management	General Fund Appropriation	\$	1,466,850
12 13		698	Administration - Finance	General Fund Appropriation	\$	2,922,196
14 15		699	Procurement	General Fund Appropriation	\$	5,766,446
16 17		700	Surplus Property Disposal	Special Revenue Fund Appropriation	\$	169,757
18 19		703	Payroll	General Fund Appropriation	\$	2,492,650
20 21		704	Accounting	General Fund Appropriation	\$	4,193,983
22 23		708	Operating Budget Management	General Fund Appropriation	\$	3,106,359
24 25		710	Fiscal Integrity and Recovery	General Fund Appropriation	\$	1,332,707
26 27		711	Finance Project Management	General Fund Appropriation	\$	1,526,958
28 29	Fire	600	Administration - Fire	General Fund Appropriation	\$	12,252,493
30 31		602	Fire Suppression and Emergency Rescue	Federal Fund Appropriation	\$	321,000
32 33				General Fund Appropriation	\$1	87,732,604
34 35		608	Emergency Management	Federal Fund Appropriation	\$	1,715,002

1 2				General Fund Appropriation	\$ 1,224,792
3 4		609	Emergency Medical Services	General Fund Appropriation	\$ 3,836,397
5 6				Special Revenue Fund Appropriation	\$ 62,000,000
7 8		610	Fire and Emergency Community Outreach	General Fund Appropriation	\$ 425,359
9 10		611	Fire Code Enforcement	General Fund Appropriation	\$ 5,949,638
11 12		612	Fire Investigation	General Fund Appropriation	\$ 831,871
13 14 15		613	Fire Facilities Maintenance and Replacement	Federal Fund Appropriation	\$ 608,800
16 17				General Fund Appropriation	\$ 23,903,987
18 19				State Fund Appropriation	\$ 1,352,944
20 21		614	Fire Communications and Dispatch	General Fund Appropriation	\$ 10,321,441
22 23				Special Revenue Fund Appropriation	\$ 9,618,259
24 25		615	Fire Training and Education	General Fund Appropriation	\$ 5,140,754
26 27	General Services	726	Administration - General Services	General Fund Appropriation	\$ 1,453,374
28 29		730	Public and Private Energy Performance	General Fund Appropriation	\$ 2,418,908
30 31				Special Revenue Fund Appropriation	\$ 1,622,699
32 33				State Fund Appropriation	\$ 1,229,329
34 35		731	Facilities Management	General Fund Appropriation	\$ 10,939,270

1 2 3		734	Capital Projects Division - Design and Construction	General Fund Appropriation	\$ 1,179,208
4 5	Health	303	Clinical Services	Federal Fund Appropriation	\$ 3,428,957
6 7				General Fund Appropriation	\$ 4,806,622
8 9				Special Revenue Fund Appropriation	\$ 110,176
10 11				State Fund Appropriation	\$ 212,512
12 13		305	Healthy Homes	Federal Fund Appropriation	\$ 1,486,072
14 15				General Fund Appropriation	\$ 1,706,912
16 17				State Fund Appropriation	\$ 1,303,888
18 19		307	Substance Use Disorder and Mental Health	Federal Fund Appropriation	\$ 698,410
20 21				General Fund Appropriation	\$ 2,289,962
22 23				Special Revenue Fund Appropriation	\$ 475,000
24 25				State Fund Appropriation	\$ 1,795,578
26 27		308	Maternal and Child Health	Federal Fund Appropriation	\$ 31,515,700
28 29				General Fund Appropriation	\$ 2,796,496
30 31				Special Grant Fund Appropriation	\$ 2,154
32 33				Special Revenue Fund Appropriation	\$ 1,088,923
34 35				State Fund Appropriation	\$ 2,552,196

1 2	310	School Health Services	Federal Fund Appropriation	\$ 335,150
3 4			General Fund Appropriation	\$ 19,314,414
5 6			Special Grant Fund Appropriation	\$ 125,000
7 8			Special Revenue Fund Appropriation	\$ 200,000
9 10			State Fund Appropriation	\$ 656,143
11 12	311	Health Services for Seniors	Special Revenue Fund Appropriation	\$ 6,729,611
13 14	315	Emergency Services - Health	Federal Fund Appropriation	\$ 868,002
15 16			General Fund Appropriation	\$ 1,770,998
17 18			Special Revenue Fund Appropriation	\$ 10,449,397
19 20			State Fund Appropriation	\$ 7,853,682
21 22	316	Youth and Trauma Services	Federal Fund Appropriation	\$ 765,238
23 24			General Fund Appropriation	\$ 1,655,418
25 26			State Fund Appropriation	\$ 2,434
27 28	715	Administration - Health	Federal Fund Appropriation	\$ 3,229,240
29 30			General Fund Appropriation	\$ 7,198,299
31 32			Special Revenue Fund Appropriation	\$ 12,171
33 34			State Fund Appropriation	\$ 196,511
35 36	716	Animal Services	General Fund Appropriation	\$ 4,446,719

1 2			Special Revenue Fund Appropriation	\$ 120,000
3 4	717	Environmental Inspection Services	General Fund Appropriation	\$ 3,358,792
5 6			Special Revenue Fund Appropriation	\$ 37,000
7 8	718	Chronic Disease Prevention	Federal Fund Appropriation	\$ 635,504
9 10			General Fund Appropriation	\$ 356,589
11 12			Special Grant Fund Appropriation	\$ 421,268
13 14			Special Revenue Fund Appropriation	\$ 29,710
15 16			State Fund Appropriation	\$ 207,601
17 18	720	HIV Treatment Services for the Uninsured	Federal Fund Appropriation	\$ 37,262,798
19 20			General Fund Appropriation	\$ 1,446,102
21 22			Special Revenue Fund Appropriation	\$ 50,000
23 24			State Fund Appropriation	\$ 21,120,589
25 26	721	Senior Centers	Federal Fund Appropriation	\$ 3,652,648
27 28			General Fund Appropriation	\$ 2,036,719
29 30			Special Revenue Fund Appropriation	\$ 108,805
31 32			State Fund Appropriation	\$ 130,503
33 34	723	Advocacy for Seniors	Federal Fund Appropriation	\$ 350,688
35 36			General Fund Appropriation	\$ 151,415

1 2				Special Revenue Fund Appropriation	\$ 304,654
3 4				State Fund Appropriation	\$ 1,438,510
5 6		724	Direct Care and Support Planning	General Fund Appropriation	\$ 430,124
7 8				Special Revenue Fund Appropriation	\$ 40,751
9 10				State Fund Appropriation	\$ 3,365,996
11 12		725	Community Services for Seniors	Federal Fund Appropriation	\$ 8,009,932
13 14				General Fund Appropriation	\$ 226,848
15 16				State Fund Appropriation	\$ 776,294
17 18	Housing and Community Development	593	Community Support Projects	Federal Fund Appropriation	\$ 11,983,331
19 20				General Fund Appropriation	\$ 1,404,322
21 22		604	Before and After Care	General Fund Appropriation	\$ 250,266
23 24		737	Administration - HCD	Federal Fund Appropriation	\$ 1,064,774
25 26				General Fund Appropriation	\$ 5,836,868
27 28		738	Weatherization Services	General Fund Appropriation	\$ 788,668
29 30				State Fund Appropriation	\$ 1,893,636
31 32		742	Promote Homeownership	Federal Fund Appropriation	\$ 304,796
33 34				General Fund Appropriation	\$ 965,775
35 36				Special Revenue Fund Appropriation	\$ 650,000

745	Housing Code	General Fund	\$	14,922,780
,	Enforcement	Appropriation	Ψ	11,522,700
		Special Revenue Fund Appropriation	\$	300,000
747	Register and License Properties and Contractors	General Fund Appropriation	\$	805,081
748	Affordable Housing	Federal Fund Appropriation	\$	865,334
		Special Revenue Fund Appropriation	\$	9,119,454
749	Property Acquisition: Disposition and Asset Management	General Fund Appropriation	\$	7,912,886
750	Housing Rehabilitation Services	Federal Fund Appropriation	\$	6,737,866
		General Fund Appropriation	\$	208,575
		State Fund Appropriation	\$	15,204
751	Building and Zoning Inspections and Permits	General Fund Appropriation	\$	8,683,443
752	Community Outreach Services	General Fund Appropriation	\$	1,854,183
754	Summer Food Service Program	General Fund Appropriation	\$	17,725
		State Fund Appropriation	\$	3,901,391
809	Retention: Expansion: and Attraction of Businesses	General Fund Appropriation	\$	2,659,573
		Special Revenue Fund Appropriation	\$	177,442
810	Real Estate Development	General Fund Appropriation	\$	2,659,573
		Special Revenue Fund Appropriation	\$	177,442
	749 750 751 752 754	Tenforcement Tenforcement Register and License Properties and Contractors Affordable Housing Property Acquisition: Disposition and Asset Management Housing Rehabilitation Services Building and Zoning Inspections and Permits Community Outreach Services Services Summer Food Service Program Retention: Expansion: and Attraction of Businesses	Enforcement Appropriation Special Revenue Fund Appropriation 747 Register and License Properties and Contractors 748 Affordable Housing Federal Fund Appropriation 749 Property Acquisition: Special Revenue Fund Appropriation 749 Property Acquisition: Of Disposition and Asset Management 750 Housing Rehabilitation Services 751 Building and Zoning Inspections and Permits 752 Community Outreach Services 754 Summer Food Service Program 755 State Fund Appropriation 756 Summer Food Service Program 809 Retention: Expansion: and Attraction of Businesses Special Revenue Fund Appropriation 810 Real Estate Development Special Revenue Fund Appropriation Special Revenue Fund Appropriation Special Revenue Fund Appropriation Special Revenue Fund Appropriation	Enforcement Appropriation Special Revenue Fund Appropriation 747 Register and License Properties and Contractors 748 Affordable Housing Federal Fund Appropriation 749 Property Acquisition: Disposition and Asset Management 750 Housing Rehabilitation Services 751 Building and Zoning Inspections and Permits 752 Community Outreach Services Appropriation 754 Summer Food Service Program 809 Retention: Expansion: and Attraction of Businesses Special Revenue Fund Appropriation State Fund Appropriation State Fund Appropriation General Fund Appropriation General Fund Appropriation State Fund Appropriation General Fund Appropriation State Fund Appropriation State Fund Appropriation General Fund Spropriation State Fund Appropriation State Fund Spropriation State Fund Appropriation State Fund Appropriation

1 2		811	Inner Harbor Coordination	General Fund Appropriation	\$ 643,070
3 4 5 6		813	Entrepreneurial Development – emerging Technology Center	General Fund Appropriation	\$ 967,381
7 8		815	Live Baltimore	General Fund Appropriation	\$ 1,187,374
9 10	Human Resources	770	Administration - Human Resources	General Fund Appropriation	\$ 5,175,846
11 12		771	Benefits Administration	General Fund Appropriation	\$ 2,135,460
13 14		772	Civil Service Management	General Fund Appropriation	\$ 4,225,257
15 16		773	Learning and Development	General Fund Appropriation	\$ 1,064,178
17 18	Law	860	Administration - Law	General Fund Appropriation	\$ 1,592,121
19 20		861	Controversies	General Fund Appropriation	\$ 6,350,726
21 22		862	Transactions	General Fund Appropriation	\$ 3,074,741
23 24		871	Police Legal Affairs	General Fund Appropriation	\$ 2,971,581
25 26		872	Workers' Compensation Practice	General Fund Appropriation	\$ 1,629
27 28	Legislative Reference	106	Legislative Reference Services	General Fund Appropriation	\$ 991,337
29 30		107	Archives and Records Management	General Fund Appropriation	\$ 1,096,449
31 32	Liquor License Board	850	Liquor Licensing	General Fund Appropriation	\$ 1,404,025
33 34		851	Liquor License Compliance	General Fund Appropriation	\$ 1,441,019
35 36	Mayoralty	125	Executive Direction and Control - Mayoralty	Federal Fund Appropriation	\$ 20,140

1 2				General Fund Appropriation	\$	17,400,410
3 4	M-R: Art and Culture	493	Art and Culture Grants	General Fund Appropriation	\$	8,627,672
5 6		824	Events: Art: Culture: and Film	General Fund Appropriation	\$	2,727,780
7 8		828	Bromo Seltzer Arts Tower	General Fund Appropriation	\$	115,209
9 10	M-R: Baltimore City Public Schools	352	Baltimore City Public Schools	General Fund Appropriation	\$3	396,915,556
11 12	M-R: Cable and Communications	876	Media Production	General Fund Appropriation	\$	1,226,050
13 14				Special Revenue Fund Appropriation	\$	724,131
15 16	M-R: Civic Promotion	590	Civic Promotion Grants	General Fund Appropriation	\$	1,457,455
17 18		820	Convention Sales and Tourism Marketing	General Fund Appropriation	\$	8,741,084
19 20	M-R: Conditional Purchase Agreements	129	Conditional Purchase Agreement Payments	General Fund Appropriation	\$	3,496,220
21 22	M-R: Contingent Fund	121	Contingent Fund	General Fund Appropriation	\$	1,000,000
23 24	M-R: Convention Center Hotel	535	Convention Center Hotel	General Fund Appropriation	\$	11,631,508
25 26	M-R: Convention Complex	855	Convention Center	General Fund Appropriation	\$	15,463,886
27 28				Special Revenue Fund Appropriation	\$	11,378,708
29 30	M-R: Debt Service	123	General Debt Service	General Fund Appropriation	\$	77,061,219
31 32				Special Revenue Fund Appropriation	\$	14,911,000
33 34	M-R: Educational Grants	446	Educational Grants	General Fund Appropriation	\$	12,374,701
35 36				Special Revenue Fund Appropriation	\$	15,152,000

	M-R: Environmental Control Board	117	Adjudication of Environmental Citations	General Fund Appropriation	\$ 1,682,953
	M-R: Health and Welfare Grants	385	Health and Welfare Grants	General Fund Appropriation	\$ 1,611,072
7	M-R: Minority and Women's Business Development	834	MWB Opportunity Office	Federal Fund Appropriation	\$ 260,000
9 10				General Fund Appropriation	\$ 4,964,937
11 12				Special Revenue Fund Appropriation	\$ 50,000
_	M-R: Miscellaneous General Expenses	122	Miscellaneous General Expenses	Federal Fund Appropriation	\$ 22,058
15 16				General Fund Appropriation	\$ 30,685,608
	M-R: Office of Children and Family Success	109	Administration - Children and Family Success	General Fund Appropriation	\$ 3,249,007
20 21				Special Revenue Fund Appropriation	\$ 150,000
22 23		605	Head Start	Federal Fund Appropriation	\$ 9,123,910
24 25				General Fund Appropriation	\$ 421,000
26 27				Special Revenue Fund Appropriation	\$ 150,000
28 29				State Fund Appropriation	\$ 250,000
30 31		741	Community Action Partnership	Federal Fund Appropriation	\$ 1,041,349
32 33				General Fund Appropriation	\$ 1,560,353
34 35				State Fund Appropriation	\$ 10,684,019
36 37				Water Utility Fund Appropriation	\$ 598,739

1 2 3	M-R: Office of Employment Development	791	BCPS Alternative Options Academy for Youth	State Fund Appropriation	\$ 1,634,541
4 5		792	Workforce Public Assistance	Federal Fund Appropriation	\$ 4,692,848
6 7 8 9		793	Employment Enhancement Services for Baltimore City Residents	General Fund Appropriation	\$ 1,895,810
10 11				Special Revenue Fund Appropriation	\$ 1,333,997
12 13		794	Administration - MOED	Federal Fund Appropriation	\$ 959
14 15				General Fund Appropriation	\$ 1,751,512
16 17				Special Revenue Fund Appropriation	\$ 489,046
18 19				State Fund Appropriation	\$ 959
20 21		795	Workforce Services for Baltimore Residents	Federal Fund Appropriation	\$ 10,278,788
22 23				General Fund Appropriation	\$ 959
24 25				Special Revenue Fund Appropriation	\$ 331,554
26 27				State Fund Appropriation	\$ 307,753
28 29		796	Workforce Services for Returning Citizens	Federal Fund Appropriation	\$ 505,499
30 31				General Fund Appropriation	\$ 222,871
32 33				State Fund Appropriation	\$ 446,619
34 35 36		797	Workforce Services for Out of School Youth- Youth Opportunity	Federal Fund Appropriation	\$ 1,918
37 38				General Fund Appropriation	\$ 3,485,588

1 2				State Fund Appropriation	\$ 3,418,624
3 4		798	Youth Works Summer Job Program	Federal Fund Appropriation	\$ 1,981,327
5 6				General Fund Appropriation	\$ 3,336,945
7 8				Special Revenue Fund Appropriation	\$ 839,495
9 10				State Fund Appropriation	\$ 3,085,125
11 12		800	Workforce Services for WIOA Funded Youth	Federal Fund Appropriation	\$ 3,398,352
13 14	M-R: Office of Homeless Services	356	Administration - Homeless Services	Federal Fund Appropriation	\$ 3,803,736
15 16				General Fund Appropriation	\$ 2,120,394
17 18				Special Revenue Fund Appropriation	\$ 138,370
19 20				State Fund Appropriation	\$ 324,429
21 22 23		893	Homeless Prevention and Support Services for the Homeless	Federal Fund Appropriation	\$ 130,292
24 25		894	Outreach to the Homeless	Federal Fund Appropriation	\$ 1,772,145
26 27				General Fund Appropriation	\$ 1,153,093
28 29		895	Temporary Housing for the Homeless	Federal Fund Appropriation	\$ 314,128
30 31				General Fund Appropriation	\$ 11,484,355
32 33				State Fund Appropriation	\$ 3,430,423
34 35		896	Permanent Housing for the Homeless	Federal Fund Appropriation	\$ 37,196,462

1 2				General Fund Appropriation	\$ 335,222
4	M-R: Office of Information and Technology	757	CitiWatch	General Fund Appropriation	\$ 3,054,365
6 7	, and the second			Special Revenue Fund Appropriation	\$ 616,282
8 9		802	Administration	General Fund Appropriation	\$ 5,493,060
10 11 12		803	Enterprise Innovation and Application Services	General Fund Appropriation	\$ 16,831,335
13 14		804	311 Call Center	General Fund Appropriation	\$ 5,767,825
15 16		805	Enterprise IT Delivery Services	General Fund Appropriation	\$ 18,198,282
17 18				Special Revenue Fund Appropriation	\$ 100,000
19 20		873	Broadband and Digital Equity	Federal Fund Appropriation	\$ 2,450,754
22	M-R: Office of Neighborhood Safety and Engagement	617	Criminal Justice Coordination	Federal Fund Appropriation	\$ 195,027
24 25				General Fund Appropriation	\$ 1,139,472
26 27				State Fund Appropriation	\$ 1,658,963
28 29		618	Neighborhood Safety and Engagement	Federal Fund Appropriation	\$ 1,001,918
30 31				General Fund Appropriation	\$ 4,803,534
32 33				Special Grant Fund Appropriation	\$ 700,000
34 35				Special Revenue Fund Appropriation	\$ 250,000
36 37				State Fund Appropriation	\$ 3,721,946

1 2				Water Utility Fund Appropriation	\$ 1,121
3 4 5		619	Community Empowerment and Opportunity	General Fund Appropriation	\$ 1,111,147
6 7				State Fund Appropriation	\$ 71,002
8 9 10		758	Coordination of Public Safety Strategy - Administration	Federal Fund Appropriation	\$ 3,836
11 12				General Fund Appropriation	\$ 1,472,607
13 14				Special Revenue Fund Appropriation	\$ 1,071,093
15 16	M-R: Office of the Labor Commissioner	128	Labor Contract Negotiations and Administration	General Fund Appropriation	\$ 1,315,787
17 18	M-R: Retirees' Benefits	351	Retirees' Benefits	General Fund Appropriation	\$ 19,532,638
19 20	M-R: Self-Insurance Fund	126	Contribution to Self- Insurance Fund	General Fund Appropriation	\$ 27,371,052
21 22	M-R: TIF Debt Service	124	TIF Debt Service	General Fund Appropriation	\$ 24,744,046
23 24	Municipal and Zoning Appeals	185	Board of Municipal and Zoning Appeals	General Fund Appropriation	\$ 607,196
25 26	Office of the Inspector General	836	Inspector General	General Fund Appropriation	\$ 2,663,158
27 28	Office of Equity and Civil Rights	656	Wage Investigation and Enforcement	General Fund Appropriation	\$ 647,722
29 30		844	Equity Office	General Fund Appropriation	\$ 726,790
31 32 33 34		846	Discrimination Investigations: Resolutions and Conciliations	General Fund Appropriation	\$ 1,549,179
35 36				Special Revenue Fund Appropriation	\$ 181,981
37 38		848	Police Community Relations	General Fund Appropriation	\$ 1,033,149

1 2		849	Police Accountability	General Fund Appropriation	\$ 2,177,797
3 4	Planning	761	Development Oversight and Project Support	General Fund Appropriation	\$ 1,161,120
5 6				Special Grant Fund Appropriation	\$ 75,000
7 8		762	Historic Preservation	General Fund Appropriation	\$ 642,479
9 10 11		763	Comprehensive Planning and Resource Management	General Fund Appropriation	\$ 2,347,110
12 13				Special Grant Fund Appropriation	\$ 65,010
14 15				Special Revenue Fund Appropriation	\$ 3,108,809
16 17				State Fund Appropriation	\$ 10,000
18 19		765	Planning for a Sustainable Baltimore	Federal Fund Appropriation	\$ 20,000
20 21				General Fund Appropriation	\$ 1,720,295
22 23				Special Grant Fund Appropriation	\$ 200,000
24 25				Special Revenue Fund Appropriation	\$ 1,230,680
26 27		768	Administration - Planning	General Fund Appropriation	\$ 1,854,757
28 29	Police	621	Administrative Bureau	Federal Fund Appropriation	\$ 481,005
30 31				General Fund Appropriation	\$ 61,212,362
32 33				Special Revenue Fund Appropriation	\$ 3,299,030
34 35				State Fund Appropriation	\$ 9,599,930
36 37		622	Police Patrol	Federal Fund Appropriation	\$ 2,915,787

1 2			General Fund Appropriation	\$2	213,250,010
3 4			State Fund Appropriation	\$	10,398,259
5 6	623	Criminal Investigation Division	Federal Fund Appropriation	\$	1,366,615
7 8			General Fund Appropriation	\$	88,540,929
9 10			State Fund Appropriation	\$	10,667,189
11 12	626	Data Driven Strategies	Federal Fund Appropriation	\$	1,643,495
13 14			General Fund Appropriation	\$	10,281,497
15 16			State Fund Appropriation	\$	1,210,771
17 18	628	Public Integrity Bureau	General Fund Appropriation	\$	18,017,510
19 20			State Fund Appropriation	\$	21,534
21 22	635	Recruitment Section	General Fund Appropriation	\$	25,877,212
23 24			State Fund Appropriation	\$	3,941,138
25 26	642	Crime Laboratory and Evidence Control	Federal Fund Appropriation	\$	340,830
27 28			General Fund Appropriation	\$	22,826,943
29 30			State Fund Appropriation	\$	1,784,968
31 32	807	Compliance Bureau	Federal Fund Appropriation	\$	336,536
33 34			General Fund Appropriation	\$	70,077,966
35 36			State Fund Appropriation	\$	4,211,277

1 2		816	Special Operations Section	General Fund Appropriation	\$ 24,566,602
3 4				State Fund Appropriation	\$ 505,931
5 6		853	Patrol Support Services	General Fund Appropriation	\$ 5,477,015
7 8	Public Works	660	Administration - Solid Waste	General Fund Appropriation	\$ 3,917,812
9 10		661	Public Right-of-Way Cleaning	General Fund Appropriation	\$ 20,803,092
11 12				Special Revenue Fund Appropriation	\$ 1,723,938
13 14				Stormwater Utility Fund Appropriation	5,727,961
15 16 17		662	Vacant and Abandoned Property Cleaning and Boarding	Federal Fund Appropriation	\$ 1,045,000
18 19			J	General Fund Appropriation	\$ 13,315,139
20 21		663	Waste Removal and Recycling	General Fund Appropriation	\$ 45,967,678
22 23				Special Revenue Fund Appropriation	\$ 1,758,998
24 25				Stormwater Utility Fund Appropriation	565,652
26 27		664	Waste Re-Use and Disposal	Federal Fund Appropriation	\$ 221,936
28 29				General Fund Appropriation	\$ 34,378,386
30 31		670	Administration - Water and Wastewater	Federal Fund Appropriation	\$ 300,000
32 33				Special Revenue Fund Appropriation	\$ 426,425
34 35				Stormwater Utility Fund Appropriation	680,121
36 37				Wastewater Utility Fund Appropriation	33,953,373

1 2				Water Utility Fund Appropriation	\$	27,491,295
3 4		671	Water Management	Water Utility Fund Appropriation	\$	93,307,595
5 6		672	Water and Wastewater Consumer Services	Stormwater Utility Fund Appropriation	\$	1,844,635
7 8				Wastewater Utility Fund Appropriation	\$	14,493,557
9 10				Water Utility Fund Appropriation	\$	14,225,278
11 12		673	Wastewater Management	Wastewater Utility Fund Appropriation	\$ 1	174,759,597
13 14		674	Surface Water Management	Stormwater Utility Fund Appropriation	\$	22,748,502
15 16				Wastewater Utility Fund Appropriation	\$	1,765,419
17 18				Water Utility Fund Appropriation	\$	600,656
19 20 21 22 23		675	Engineering and Construction Management - Water and Wastewater	Wastewater Utility Fund Appropriation	\$ 1	10,692,670
24 25				Water Utility Fund Appropriation	\$	87,408,523
26 27		676	Administration - DPW	General Fund Appropriation	\$	2,994,731
28 29				Stormwater Utility Fund Appropriation	\$	239,191
30 31				Wastewater Utility Fund Appropriation	\$	6,467,907
32 33				Water Utility Fund Appropriation	\$	2,683,500
34 35	Recreation and Parks	644	Administration - Recreation and Parks	Federal Fund Appropriation	\$	7,273
36 37				General Fund Appropriation	\$	7,040,768

1 2			State Fund Appropriation	\$ 3,408,839
3 4	645	Aquatics	General Fund Appropriation	\$ 3,314,709
5 6			Special Revenue Fund Appropriation	\$ 309,000
7 8	646	Park Maintenance	General Fund Appropriation	\$ 15,957,696
9 10			Special Revenue Fund Appropriation	\$ 321,125
11 12			State Fund Appropriation	\$ 3,363,470
13 14	647	Youth and Adult Sports	General Fund Appropriation	\$ 1,461,369
15 16			Special Revenue Fund Appropriation	\$ 199,616
17 18	648	Community Recreation Centers	Federal Fund Appropriation	\$ 684,000
19 20			General Fund Appropriation	\$ 18,123,953
21 22			Special Revenue Fund Appropriation	\$ 1,462,011
23 24 25	649	Special Facilities Management - Recreation	General Fund Appropriation	\$ 137,907
26 27			Special Revenue Fund Appropriation	\$ 3,906,309
28 29	650	Horticulture	General Fund Appropriation	\$ 1,620,780
30 31			Special Revenue Fund Appropriation	\$ 549,817
32 33			State Fund Appropriation	\$ 309,046
34 35	651	Recreation for Seniors	General Fund Appropriation	\$ 541,287

1 2				Special Revenue Fund Appropriation	\$ 41,241
3 4		652	Therapeutic Recreation	General Fund Appropriation	\$ 692,164
5 6		653	Park Programs and Events	General Fund Appropriation	\$ 795,724
7 8				Special Revenue Fund Appropriation	\$ 1,424,868
9 10				State Fund Appropriation	\$ 200,000
11 12		654	Urban Forestry	General Fund Appropriation	\$ 6,403,662
13 14				Special Revenue Fund Appropriation	\$ 3,129,560
15 16	Sheriff	881	Courthouse Security	General Fund Appropriation	\$ 5,129,341
17 18		882	Deputy Sheriff Enforcement	General Fund Appropriation	\$ 13,253,391
19 20				Special Revenue Fund Appropriation	\$ 1,883,717
21 22		883	Service of Protective and Peace Orders	General Fund Appropriation	\$ 2,756,439
23 24		884	District Court Sheriff Services	General Fund Appropriation	\$ 3,276,378
25 26		889	Child Support Enforcement	General Fund Appropriation	\$ 2,048,302
27 28	State's Attorney	115	Prosecution of Criminals	Federal Fund Appropriation	\$ 1,105,436
29 30				General Fund Appropriation	\$ 33,999,573
31 32				Special Revenue Fund Appropriation	\$ 352,462
33 34				State Fund Appropriation	\$ 5,544,363
35 36		781	Administration - State's Attorney	General Fund Appropriation	\$ 9,638,273

1 2				State Fund Appropriation	\$ 360,996
3 4		786	Victim and Witness Services	Federal Fund Appropriation	\$ 1,778,145
5 6				General Fund Appropriation	\$ 2,140,566
7 8				State Fund Appropriation	\$ 729,452
9 10	Transportation	500	Street Lighting	General Fund Appropriation	\$ 21,936,175
11 12		548	Conduits	Conduit Enterprise Fund Appropriation	8,635,619
13 14		681	Administration - DOT	General Fund Appropriation	\$ 10,645,179
15 16		682	Parking Management	Parking Enterprise Fund Appropriation	17,280,400
17 18 19				Parking Management Fund Appropriation	\$ 12,038,907
20 21		683	Street Management	General Fund Appropriation	\$ 40,338,588
22 23		684	Traffic Management	General Fund Appropriation	\$ 11,277,392
24 25				Special Revenue Fund Appropriation	\$ 745,804
26 27		685	Special Events	General Fund Appropriation	\$ 1,774,711
28 29		687	Inner Harbor Services - Transportation	General Fund Appropriation	\$ 1,167,128
30 31		688	Snow and Ice Control	General Fund Appropriation	\$ 7,063,027
32 33		689	Vehicle Impounding and Disposal	General Fund Appropriation	\$ 10,186,405
34 35		690	Sustainable Transportation	General Fund Appropriation	\$ 1,052,191
36 37				Special Revenue Fund Appropriation	\$ 11,112,584

1 2			State Fund Appropriation	\$ 2,167,655
3 4	691	Public Rights-of-Way Landscape Management	General Fund Appropriation	\$ 5,139,645
5 6	692	Bridge and Culvert Management	General Fund Appropriation	\$ 4,291,576
7 8 9	693	Parking Enforcement	Parking Management Fund Appropriation	\$ 15,594,194
10 11	694	Survey Control	General Fund Appropriation	\$ 358,722
12 13	695	Dock Master	Special Revenue Fund Appropriation	\$ 180,930
14 15	696	Street Cuts Management	General Fund Appropriation	\$ 919,386
16 17	697	Traffic Safety	Federal Fund Appropriation	\$ 338,687
18 19			General Fund Appropriation	\$ 28,667,586
20 21			Special Revenue Fund Appropriation	\$ 7,422,033
22 23	727	Real Property Management	General Fund Appropriation	\$ 3,185,138

Internal Service Fund Authorization

Comptroller, Department of

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- **133 Municipal Telephone Exchange**An internal service fund is hereby authorized to provide for operation of a Municipal Telephone Exchange, the costs of which are to be recovered from using agencies. 27
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136 Municipal Post Office

- An internal service fund is hereby authorized to provide for operation of a Municipal Post Office, 30
- the costs of which are to be recovered from using agencies. 31

1	Finance, Department of
2 3 4	701 Printing Services An internal service fund is hereby authorized to provide for operation of a Municipal Reproduction and Printing Service, the costs of which are to be recovered from using agencies.
5 6 7 8	707 Risk Management for Employee Injuries An internal service fund is hereby authorized to provide for a Self-Insurance Program for administration of the Employee Health Clinic and Employee Safety and Workers' Compensation Claims Processing, the costs of which are to be recovered from the Self-Insurance Fund.
9	General Services, Department of
10 11 12	189 Fleet Management An internal service fund is hereby authorized to provide for operation of a Central Automotive and Mechanical Repair Service, the costs of which are to be recovered from using agencies.
13 14 15 16	730 Public and Private Energy Performance and 731 Facilities Management An internal service fund is hereby authorized to provide for the maintenance of City buildings and the monitoring and coordination of utility billing, the costs of which are to be recovered from user agencies.
17	Human Resources, Department of
18 19 20 21 22	771 Benefits Administration An internal service fund is hereby authorized to provide for the operation of the Unemployment Insurance function, the costs of which are to be recovered from contributions from various fund sources. Law, Department of
23 24 25	861 Controversies and 862 Transactions An internal service fund is hereby authorized to provide for a Self-Insurance Program covering Automotive Equipment, Police Animal Liability, Employee Liability.
26 27 28	872 Workers' Compensation Practice An internal service fund is hereby authorized to provide for a Self-Insurance Program covering the administration of Workers' Compensation claims.
29	Mayoralty-Related
30 31 32 33	805 Enterprise IT Delivery Services An internal service fund is hereby authorized to provide for the operation of the 800 Megahertz emergency response system and the maintenance and replacement of computer hardware and software, the costs of which are to be recovered from using agencies.

B. Capital Budget

SECTION 2. AND BE IT FURTHER ORDAINED, That the Capital Improvement Appropriations herein made are for the following Construction Projects.

4 5 6 7 8	Baltimore Development Corporation	PRJ002025	Facade Improvements	General Obligation Bonds — Community and Economic Development	\$ 1,400,000
9 10 11 12 13		PRJ000167	Industrial and Commercial	General Obligation Bonds – Community and Economic Development	\$ 300,000
14 15 16 17 18		PRJ001861	Inner Harbor Infrastructure	General Obligation Bonds – Community and Economic Development	\$ 250,000
19 20 21 22 23		PRJ002932	Innovation Fund	General Obligation Bonds – Community and Economic Development	\$ 700,000
24 25 26 27 28		PRJ000665	Micro Loan	General Obligation Bonds — Community and Economic Development	\$ 300,000
29 30 31		PRJ002282	Warner St. Entertainment Distr	Casino Area Local Impact Grant - VLT Revenue	\$ 2,500,000
32 33 34	Convention Center	PRJ002554	Convention Center Annual Contribution	General Obligation Bonds – Public Infrastructure	\$ 200,000
35 36 37	Enoch Pratt Free Library	PRJ001888	Forest Park Library - Addition and Renovation	General Obligation Bonds – Public Infrastructure	\$ 2,900,000
38				State Funds	\$ 2,218,000
39 40		PRJ001500	Library Unallocated Reserve	Other Capital Funds	\$ 6,000,000

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1 2 3		PRJ002128	Northwood Library - Roof Replacement	General Obligation Bonds – Public Infrastructure	\$ 150,000
4 5 6		PRJ002063	Park Heights Library - New Building	General Obligation Bonds – Public Infrastructure	\$ 1,500,000
7	Finance	PRJ000726	Finance IT Upgrades	General Funds	\$ (43,000)
8 9		PRJ000312	Technology Improvements	General Funds	\$ (3,474,000)
10		PRJ001885	VOIP Switches	General Funds	\$ (108,000)
11 12 13	General Services	PRJ000528	Abel Wolman HVAC and Fire Protection	General Obligation Bonds – Public Infrastructure	\$ 3,500,000
14 15 16		PRJ003083	Bromo Arts Tower - Exterior Façade Restoration	General Obligation Bonds – Public Infrastructure	\$ 250,000
17 18 19		PRJ001009	City Hall Extension Stone Walls Renovation	General Obligation Bonds – Public Infrastructure	\$ 2,000,000
20 21 22		PRJ003048	City Hall Tunnel - Structural Repairs and Waterproofing	General Obligation Bonds – Public Infrastructure	\$ 1,975,000
23 24 25		PRJ002121	Eastern Police District - Roof Replacement; Interior renovations	General Obligation Bonds – Public Infrastructure	\$ 550,000
26 27 28		PRJ000889	Harford Sr Envelope Upgrades	General Obligation Bonds – Public Infrastructure	\$ 700,000
29 30 31 32		PRJ003027	Northwest CAC - Fire Protection; HVAC; Windows; Electrical Upgrade	General Obligation Bonds – Public Infrastructure	\$ 2,500,000
33 34 35		PRJ000371	Southern Police District - Interior renovations	General Obligation Bonds – Public Infrastructure	\$ 3,000,000
36 37 38		PRJ002460	WIC Center/Dunbar Daycare Roof Replacement	General Obligation Bonds – Public Infrastructure	\$ 175,000

1 2 3		PRJ003084	Year-Round Overflow/Emergency Shelter - Feasibility Study	General Obligation Bonds – Public Infrastructure	\$ 300,000
4 5 6 7 8	Housing and Community Development	PRJ003088	1701 East North Ave Gompers Building Redev	General Obligation Bonds – Community and Economic Development	\$ 750,000
9 10 11 12 13		PRJ003089	2200 Block of Druid Hill	General Obligation Bonds – Community and Economic Development	\$ 1,000,000
14 15		PRJ002321	800 Block Harlem Edmondson	General Funds	\$ 500,000
16 17 18 19 20		PRJ000518	Acquisition and Relocation - Current	General Obligation Bonds – Community and Economic Development	\$ 500,000
21 22 23 24 25		PRJ002677	Affordable Homeownership	General Obligation Bonds – Community and Economic Development	\$ 100,000
26 27 28		PRJ000706	Affordable Housing Trust Fund	General Obligation Bonds - Affordable Housing	\$ 6,500,000
29 30 31		PRJ002540	Baltimore Shines - Low Income Solar Program	Federal Funds	\$ 450,000
32 33		PRJ002435	CDBG Subrecipient Capital Projects	Federal Funds	\$ 3,050,000
34 35		PRJ000175	CHM Acquisition and Demolition	General Funds	\$ 500,000
36 37 38 39 40		PRJ002538	Community Catalyst Grants	General Obligation Bonds – Community and Economic Development	\$ 1,500,000

1 2	PRJ002928	Demolition and Stabilization	Federal Funds	\$ 750,000
3 4 5 6 7			General Obligation Bonds – Community and Economic Development	\$ 4,000,000
8 9 10	PRJ003236	Emergency Demolition & Stabilization	Federal Funds	\$ 1,600,000
11	PRJ002676	HOME Program	Federal Funds	\$ 5,000,000
12 13 14 15 16			General Obligation Bonds – Community and Economic Development	\$ 200,000
17 18 19 20 21	PRJ001876	Homeowner Incentives Program	General Obligation Bonds – Community and Economic Development	\$ 1,800,000
22			Federal Funds	\$ 1,000,000
23 24 25	PRJ003396	Homes Construction Park Heights MRA (NHP)	Pimlico Area Impact Grant - VLT Revenue	\$ 750,000
26 27 28 29 30	PRJ002604	Housing Repair Assistance Programs	General Obligation Bonds – Community and Economic Development	\$ 800,000
31			Federal Funds	\$ 1,500,000
32 33	PRJ002324	Housing Updates to Benefit Sen	General Funds	\$ 500,000
34 35	PRJ002439	Impact Investment Areas	General Funds	\$ 2,000,000
36			State Funds	\$ 30,000,000

1 2 3	PRJ003201	Infrastructure Assessment & Analysis	General Obligation Bonds – Community and	\$ 500,000
4 5			Economic Development	
6 7 8 9 10	PRJ000386	Lead Hazard Reduction Program	General Obligation Bonds – Community and Economic Development	\$ 750,000
11 12 13 14 15	PRJ002438	Low-Income Mortgage Program	General Obligation Bonds – Community and Economic Development	\$ 100,000
16 17 18 19 20	PRJ001030	MCC - Land Management - HCD	General Obligation Bonds – Community and Economic Development	\$ 1,000,000
21 22 23 24 25	PRJ002678	Middle Neighborhood Implementation	General Obligation Bonds – Community and Economic Development	\$ 400,000
26 27 28	PRJ003398	Park Circle Property Acquisition	Pimlico Area Impact Grant - VLT Revenue	\$ 494,000
29 30 31	PRJ003399	Park Heights Scattered Site Housing Redev. (BRBE CDC)	Pimlico Area Impact Grant - VLT Revenue	\$ 390,000
32 33 34	PRJ002931	Park West Health System Capital Expansion	Pimlico Area Impact Grant - VLT Revenue	\$ 500,000
35 36 37 38 39	PRJ002437	Poppleton Acquisition, Demolition & Relocation	General Obligation Bonds – Community and Economic Development	\$ 200,000
40 41 42	PRJ002434	SE Balt. Redevelopment Affordable Housing	General Obligation Bonds - Affordable Housing	\$ 500,000

1 2		PRJ001573	Southeast Baltimore Redevelopment	General Funds	\$ 3,000,000
3		PRJ000590	Upton	General Funds	\$ 500,000
4 5 6 7 8		PRJ000684	Upton Future Development Site	General Obligation Bonds – Community and Economic Development	\$ 400,000
9 10 11 12 13	Mayoralty	PRJ003260	B&O Railroad Museum Climate Control System	General Obligation Bonds – Community and Economic Development	\$ 100,000
14 15 16 17 18		PRJ003259	Baltimore Center Stage Elevator	General Obligation Bonds – Community and Economic Development	\$ 100,000
19 20 21 22 23		PRJ000016	Baltimore City Heritage Area Small Capital Grants	General Obligation Bonds – Community and Economic Development	\$ 100,000
24 25 26 27 28		PRJ003258	BOPA School 33 Maintenance	General Obligation Bonds – Community and Economic Development	\$ 50,000
29 30		PRJ000796	Capital Project Priorities	General Funds	\$ (242,000)
31 32 33 34 35		PRJ003251	Everyman Theater Improvements	General Obligation Bonds – Community and Economic Development	\$ 100,000
36 37		PRJ001568	Finance Technology Reserve	General Funds	\$ (300,000)

1 2 3 4 5		PRJ003249	Great Black in Wax Museum New Exhibit	General Obligation Bonds – Community and Economic Development	\$ 200,000
6 7 8 9 10		PRJ002427	Maryland Zoo in Baltimore Accessibility Improvements	General Obligation Bonds – Community and Economic Development	\$ 150,000
11 12 13 14 15		PRJ003247	Mt. Clare Museum House Roof and Infiltration Remediation	General Obligation Bonds – Community and Economic Development	\$ 175,000
16 17 18 19 20		PRJ003245	Port Discovery Atrium Improvements	General Obligation Bonds – Community and Economic Development	\$ 75,000
21 22 23		PRJ003354	Rash Field Park Phase 2	General Obligation Bonds – Public Infrastructure	\$ 2,000,000
24 25 26	M-R: Baltimore City Public Schools	PRJ002123	Armistead Gardens 243	General Obligation Bonds - Schools	\$ 1,250,000
27 28 29		PRJ002877	Benjamin Franklin High School Renovation	General Obligation Bonds - Schools	\$ 1,100,000
30 31		PRJ002878	Edmondson High School Renovation	General Obligation Bonds - Schools	\$ 1,100,000
32 33		PRJ002475	Furley Elementary School Replacement	General Obligation Bonds - Schools	\$ 2,500,000
34 35		PRJ002352	Marie G Farring 203	General Obligation Bonds - Schools	\$ 1,000,000
36 37 38		PRJ002876	Northeast Middle School Building #49 Renovation	General Obligation Bonds - Schools	\$ 1,000,000
39 40		PRJ002071	Programmatic Space Upgrades	General Obligation Bonds - Schools	\$ 500,000

1 2		PRJ001287	Systemic Improvements	General Obligation Bonds - Schools	\$ 10,550,000
3 4 5 6	M-R: Office of Information and Technology	PRJ003238	Tax Application Modernization	General Funds	\$ 4,167,000
7		PRJ003119	Permitting	General Funds	\$ 2,155,281
8 9		PRJ003238	Tax Application Modernization	Other Capital Funds	\$ 3,000,000
10 11				General Funds	\$ 3,413,359
12		PRJ003118	Unifier	General Funds	\$ 1,431,360
13 14	Parking Authority	PRJ003305	Baltimore Street Garage Elevator	Revenue Bonds	\$ 1,000,000
15 16		PRJ003346	Fire Suppression System Repairs	Revenue Bonds	\$ 250,000
17 18		PRJ003307	Franklin Street Garage Elevator	Revenue Bonds	\$ 1,000,000
19 20		PRJ003331	Garage Lighting Upgrades	Revenue Bonds	\$ 205,000
21 22		PRJ003315	Garage Structural Assessments	Revenue Bonds	\$ 245,000
23 24 25		PRJ003343	Misc. Other Non- Structural Capital Repairs	Revenue Bonds	\$ 250,000
26 27		PRJ003344	Paving/ Subsurface Repair of Parking Lots	Revenue Bonds	\$ 250,000
28 29		PRJ003342	Plumbing/Draining Repairs	Revenue Bonds	\$ 250,000
30 31 32	Planning	PRJ003402	Candystripe Basketball Court Renovation	Pimlico Area Impact Grant - VLT Revenue	\$ 145,000
33 34 35		PRJ003403	Dayspring Early Learning Center Renovation	Pimlico Area Impact Grant - VLT Revenue	\$ 89,000

1	Public Works				
2 3	Solid Waste	PRJ002517	Eastside Transfer Station	General Funds	\$ 750,000
4 5 6		PRJ003016	FY25 - Quarantine Road Landfill Compliance	General Obligation Bonds – Public Infrastructure	\$ 1,500,000
7 8 9		PRJ000188	Quarantine Road Landfill Expansion	General Obligation Bonds – Public Infrastructure	\$ 3,000,000
10 11 12		PRJ003117	Rail Transfer Station	General Obligation Bonds – Public Infrastructure	\$ 500,000
13 14 15		PRJ002510	Solid Waste Facility Health and Safety Improvements	General Obligation Bonds – Public Infrastructure	\$ 1,500,000
16 17	Stormwater	PRJ000904	Citywide Stream Restoration	Revenue Bonds	\$ 12,000,000
18				Utility Revenue	\$ 10,000,000
19		PRJ002589	MS4 BMP Monitoring	Revenue Bonds	\$ 5,940,000
20 21 22		PRJ002597	Herring Run 84" Water Main Stream Restoration	Revenue Bonds	\$ 864,000
23		PRJ002940	Outfall Stabilization	Revenue Bonds	\$ 10,000,000
24 25		PRJ002690	Lower Stony Run Reach 3 Repair	Revenue Bonds	\$ 594,000
26 27		PRJ003180	Middle Branch Resiliency Initiative	State Grants	\$ 10,800,000
28 29		PRJ002415	MS4 Permit Requirements	Revenue Bonds	\$ 6,000,000
30 31		PRJ002543	Clifton Park - Enviro. Restoration Bundle 13	Revenue Bonds	\$ 603,774
32 33 34		PRJ002935	Hillen Road and 35th Street Storm Drain Improvement	Revenue Bonds	\$ 5,000,000

1 2		PRJ002938	East Fort Ave Drainage Improvement Project	Revenue Bonds	\$ 500,000
3 4		PRJ002939	Drainage Study and Design	Revenue Bonds	\$ 1,000,000
5		PRJ002509	Gwynns Falls Drainage	Revenue Bonds	\$ 1,050,000
6 7 8		PRJ002934	Drainage Repairs and Improvements at various Locations	Revenue Bonds	\$ 7,190,000
9		PRJ003270	Stormwater Masterplan	Revenue Bonds	\$ 500,000
10 11	Wastewater	PRJ002217	Proj 1303.2 Lg Sewers/Intercep	County Grants	\$ 1,105,000
12 13		PRJ002216	Jones Falls Sewershed Inflow	Revenue Bonds	\$ 1,500,000
14 15		PRJ002954	Patapsco Centrate Treatment Facilities	Revenue Bonds	\$ 1,382,400
16				County Grants	\$ 2,938,000
17 18		PRJ002220	Proj 1303.1 Lg Sewers/Intercep	Revenue Bonds	\$ 1,850,000
19				County Grants	\$ 1,400,000
20 21		PRJ002217	Proj 1303.2 Lg Sewers/Intercep	Revenue Bonds	\$ 1,465,000
22 23 24 25		PRJ003151	Rainfall/Flow Monitoring Services - Sanitary Sewer System Phase II	County Grants	\$ 2,563,000
26				Revenue Bonds	\$ 2,563,000
27 28 29		PRJ003285	Low Level Sewershed Inflow and Infiltration Reduction - Project 03	Utility Revenue	\$ 900,000
30 31 32		PRJ003286	Low Level Sewershed Inflow and Infiltration Reduction - Project 05	Utility Revenue	\$ 7,200,000

1 2 3	PRJ003287	Jones Falls Sewershed Inflow and Infiltration Reduction - Project 03	Revenue Bonds	\$ 800,000
4 5	PRJ003142	Southwest Diversion Improvements Phase II	Revenue Bonds	\$ 183,000
6			County Grants	\$ 520,000
7 8 9	PRJ003288	Sanitary Sewer along Fairfax Road and Westchester Road	Revenue Bonds	\$ 2,478,000
10 11 12	PRJ003145	Construction Mgmt Serv - Wastewater Collections System	Revenue Bonds	\$ 2,500,000
13 14 15	PRJ003149	Construction Mgmt Serv - Wastewater Collection System	Revenue Bonds	\$ 600,000
16 17	PRJ003289	Back River Centrate Treatment Facility	Revenue Bonds	\$ 2,650,000
18			County Grants	\$ 2,650,000
19 20	PRJ000461	Sludge Blend Tank Rehabilitation	County Grants	\$ 25,432,000
21			Revenue Bonds	\$ 11,968,000
22 23	PRJ002832	Quad Avenue Pump Station Rehabilitation	Revenue Bonds	\$ 500,000
24 25	PRJ002831	Activated Plant 3 Rehab at BRWWTP	County Grants	\$ 1,100,000
26			Utility Revenue	\$ 1,100,000
27	PRJ000380	Patapsco Headworks	State Grants	\$ 5,000,000
28 29	PRJ000922	Rehabilitation Stony Run Pumping	Utility Revenue	\$ 308,000
30			Revenue Bonds	\$ 293,000

1				County Grants	\$ 16,000
2 3		PRJ001426	Eastern Ave Pumping Station	Revenue Bonds	\$ 1,836,000
4 5 6		PRJ002958	Jones Falls Pumping Station Capacity Upgrade	Revenue Bonds	\$ 8,000,000
7 8		PRJ000630	Pat Clarifier Rehabilitation	Revenue Bonds	\$ 16,768,000
9				County Grants	\$ 35,632,000
10 11		PRJ000744	Water Co1326 SCADA and DCS Master	Revenue Bonds	\$ 352,000
12				County Grants	\$ 748,000
13 14	Water	PRJ003224	Loch Raven Road over Minebank Run	Revenue Bonds	\$ 324,000
15				County Grants	\$ 216,000
16		PRJ001105	Prettyboy Bridge Deck	Revenue Bonds	\$ 1,296,000
17				County Grants	\$ 864,000
18 19		PRJ000969	Building Improvement Liberty Dam	Revenue Bonds	\$ 324,000
20				County Grants	\$ 216,000
21 22		PRJ001943	Liberty Reservoir Dam Crest	Revenue Bonds	\$ 129,600
23				County Grants	\$ 86,400
24 25		PRJ000007	Montebello Lake Dredging	Revenue Bonds	\$ 5,100,000
26				County Grants	\$ 3,400,000

1 2	:		Mount St Water Main Replace	Utility Revenue	\$ 281,000
3 4		PRJ001687	TR 19308 Warren Road Bridge	Revenue Bonds	\$ 11,340,000
5				County Grants	\$ 7,560,000
6 7		PRJ001395	Urgent Needs Water Facilities	County Grants	\$ 1,080,000
8				Revenue Bonds	\$ 1,620,000
9 10		PRJ002966	Water Main Anode Installation	Utility Revenue	\$ 3,240,000
11 12		PRJ000191	Watershed Bridge Maintenance	Revenue Bonds	\$ 648,000
13				County Grants	\$ 432,000
14 15		PRJ001475	Watershed Comprehensive Plan	Revenue Bonds	\$ 3,240,000
16 17		PRJ001562	Cromwell PS Rehabilitation	Revenue Bonds	\$ 23,055,000
18				County Grants	\$ 20,445,000
19		PRJ001333	Montebello Finished	Revenue Bonds	\$ 6,000,000
20				County Grants	\$ 4,000,000
21		PRJ002235	Montebello Solar Panel	Revenue Bonds	\$ 3,614,928
22				State Grants	\$ 1,790,000
23				County Grants	\$ 2,409,952
24 25			Lab Facility Montebello	Revenue Bonds	\$ 324,000
26				County Grants	\$ 216,000

1 2		PRJ002223	Madison Street WM	Utility Revenue	\$ 5,800,000
3 4 5		PRJ002563	Water Main Replacement at Various Locations	Revenue Bonds	\$ 17,304,000
6 7		PRJ002569	On-Call Design & Engineering Services	Utility Revenue	\$ 5,454,000
8 9		PRJ000694	Barclay and Vicinity	Utility Revenue	\$ 10,300,000
10 11		PRJ000874	Fells Point and West Canton	Utility Revenue	\$ 4,100,000
12 13		PRJ000669	Replace Reisterstown Rd	Revenue Bonds	\$ 7,375,000
14				Utility Revenue	\$ 5,825,000
15 16		PRJ002230	Yale Heights Water Main Replacement	Revenue Bonds	\$ 14,376,000
17 18 19	Recreation and Parks	PRJ002880	Athletic Court Resurfacing	General Obligation Bonds – Public Infrastructure	\$ 300,000
20 21 22		PRJ003348	Bocek Park - Phase II Athletic Field Imp	General Obligation Bonds – Public Infrastructure	\$ 250,000
23 24 25		PRJ002488	Cab Calloway Legends Sq Park	General Obligation Bonds – Public Infrastructure	\$ 200,000
26 27 28		PRJ002143	CHOICE City Spring Park Imp (Phase I and II)	General Obligation Bonds – Public Infrastructure	\$ 900,000
29				State Funds	\$ 1,300,000
30 31 32		PRJ001539	Community Parks and Playgrounds	General Obligation Bonds – Public Infrastructure	\$ 150,000
33 34		PRJ001672	Druid Park Comm Center Active	State Funds	\$ 250,000

1 2 3	F	PRJ003235	Florence Cummins Park	General Obligation Bonds – Public Infrastructure	\$ 1,000,000
4 5 6	F	PRJ003235	Florence Cummins Park	Casino Area Local Impact Grant - VLT Revenue	\$ 2,500,000
7 8 9	F	PRJ001540	Gwynns Falls Athletic Fields Renovation	General Obligation Bonds – Public Infrastructure	\$ 1,250,000
10 11	F	PRJ002879	Herring Run - Halls Springs Playground	State Funds	\$ 500,000
12 13 14	F	PRJ002501	Rawlings Conservatory - Palm House	General Funds	\$ 250,000
15				State Funds	\$ 750,000
16 17 18	F	PRJ001004	Irvington Field at Fred B. Leidig Recreation Center	State Funds	\$ 1,000,000
19 20 21	F	PRJ001089	Jones Falls Greenway Phase V D	General Obligation Bonds – Public Infrastructure	\$ 1,250,000
22 23 24	F	PRJ002886	Lillian Jones Recreation Center Improvements	State Funds	\$ 700,000
25 26 27	F	PRJ002161	North Harford Park Improvement	General Obligation Bonds – Public Infrastructure	\$ 750,000
28				State Funds	\$ 3,000,000
29 30 31	F	PRJ003220	Park Bldg Reno - Robert C Marshall Rec Center	General Obligation Bonds – Public Infrastructure	\$ 250,000
32 33 34	F	PRJ002629	Patterson Park Athletic Fields	General Obligation Bonds – Public Infrastructure	\$ 100,000
35 36 37	F	PRJ002709	Solo Gibbs Park- Phase I Construction	Casino Area Local Impact Grant - VLT Revenue	\$ (300,000)

1 2 3		PRJ002154	Solo Gibbs Recreation Center - Phase II	Casino Area Local Impact Grant - VLT Revenue	\$ 800,000
4 5 6		PRJ002497	Tree Baltimore Program	General Obligation Bonds – Public Infrastructure	\$ 200,000
7 8 9		PRJ003218	William McAbee Pool	General Obligation Bonds – Public Infrastructure	\$ 650,000
10 11 12		PRJ001886	Youth Campground Gwynns Falls	General Obligation Bonds – Public Infrastructure	\$ 550,000
13				Federal Funds	\$ 500,000
14 15 16 17	Transportation	PRJ003096	25th St/Huntingdon Ave Rehab - Greenmount Ave to 29th St	General Funds (HUR Eligible)	\$ 200,000
18 19 20 21		PRJ003096	25th St/Huntingdon Ave Rehab - Greenmount Ave to 29th St	Federal Funds	\$ 800,000
22 23 24		PRJ003121	ADA Accommodation Requests and Remediation	General Funds (HUR Eligible)	\$ 155,000
25 26		PRJ003139	Annual Urgent Needs Bridge Repairs	General Funds (HUR Eligible)	\$ 1,000,000
27 28 29		PRJ003200	Baltimore Greenway Trail - Highlandtown- Greektown Connection	General Funds (HUR Eligible)	\$ 450,000
30 31 32		PRJ003095	Baltimore Greenway Trails Network: Boston Street Corridor	General Funds (HUR Eligible)	\$ 60,000
33				State Funds	\$ 300,000
34 35		PRJ003152	Belair Road Complete Streets Phase III	General Funds (HUR Eligible)	\$ 100,000
36				Federal Funds	\$ 400,000

1 2 3	PRJ0028	Bike Counters Installation Progra Bikeways Network		\$ 98,400
4 5	PRJ0023	Bike Masterplan Eutaw Place	General Funds (HUR Eligible)	\$ 135,000
6 7	PRJ002	78 Bikeways Greensy Trails Nort	way General Funds (HUR Eligible)	\$ 600,000
8			Federal Funds	\$ 2,400,000
9 10	PRJ003	Here and the Here	etion General Funds (HUR Eligible)	\$ 120,000
11			Federal Funds	\$ 480,000
12 13	PRJ0028	Sywalk Removal	General Funds (HUR Eligible)	\$ (650,000)
14 15	PRJ0032	204 Cecil ESI Safe Ro to School Grant A		\$ 200,000
16			Federal Funds	\$ 425,000
17 18 19 20	PRJ0032	207 Citywide Bike Ma Plan - Bicycle and Pedestrian Count Program		\$ 150,000
21 22 23 24	PRJ0032	Citywide Mass Evacuation Resou Planning & GIS Dashboard	General Funds rces (HUR Eligible)	\$ 175,000
25 26	PRJ003	27 Communications Upgrade - Wireles	Federal Funds	\$ 4,000,000
27 28	PRJ003	07 Complete Streets Studies and Initiat	General Funds ives (HUR Eligible)	\$ 500,000
29 30	PRJ0017	Concrete Roadway Slab Repairs	y General Funds (HUR Eligible)	\$ 2,741,250
31 32	PRJ0017	772 Construction Rese Unallotted	rve Federal Funds	\$ 10,000,000
33 34 35	PRJ003	14 Curb Repair-Slab Repair-ADA Ram Upgrades Citywid		\$ 1,360,000

1 2 3	PRJ001999	Dartmouth Glen Retaining Wall Replacement	General Funds (HUR Eligible)	\$ 2,300,000
4 5 6	PRJ003102	Druid Hill Ave/McCulloh St Two-Way Study	General Funds (HUR Eligible)	\$ 150,000
7 8 9	PRJ002908	Druid Park Lake Dr Complete Sts Reconstruction	General Funds (HUR Eligible)	\$ 300,000
10			Federal Funds	\$ 6,000,000
11 12 13	PRJ000840	Environmental Assessment Penn and Curtis	General Funds (HUR Eligible)	\$ 41,000
14 15	PRJ003103	Fayette Street Safety Study and Road Diet	General Funds (HUR Eligible)	\$ 250,000
16	PRJ000598	Ferry Boat Program	State Funds	\$ 1,600,000
17			Federal Funds	\$ 5,086,250
18 19			General Funds (HUR Eligible)	\$ 458,750
20 21	PRJ003104	Franklin-Mulberry Safety Initiative	General Funds (HUR Eligible)	\$ 400,000
22 23 24 25	PRJ003144	FY25 Citywide Bike Master Plan - Bike and Pedestrian Improvements	State Funds	\$ 326,000
26 27 28	PRJ003300	Green Meadow Parkway Pedestrian Bridge	General Funds (HUR Eligible)	\$ 500,000
29 30 31	PRJ002901	Greenway Middle Branch Network Phase 2	General Funds (HUR Eligible)	\$ 19,000
32			Federal Funds	\$ 75,000
33 34	PRJ003091	Hamilton Avenue Streetscape	General Funds (HUR Eligible)	\$ 230,000

1 2 3 4	PR	J002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	General Funds (HUR Eligible)	\$ 10,000,000
5 6 7	PR	J003205	Harford Ave Corridor Plan and Implementation	General Funds (HUR Eligible)	\$ 400,000
8 9	PR	J002897	Hillen Road Bridge Over Chinquapin Run	General Funds (HUR Eligible)	\$ 120,000
10				Federal Funds	\$ 480,000
11 12	PR	J002904	Johnston Square Improvements	General Funds (HUR Eligible)	\$ 200,000
13				Federal Funds	\$ 3,440,000
14 15 16	PR	J003097	Keith Avenue Rehab - Broening Highway to S Clinton Street	General Funds (HUR Eligible)	\$ 200,000
17				Federal Funds	\$ 800,000
18 19 20	PR	J002896	Kelly Avenue Bridge Over Jones Falls (BC 3406)	General Funds (HUR Eligible)	\$ 200,000
21				Federal Funds	\$ 800,000
22 23 24 25	PR	J003136	Local Roadway Resurfacing; FHWA ADA Curb Ramp Construction	General Funds (HUR Eligible)	\$ 5,000,000
26 27	PR	J001518	Madison and Milton and Edison TR19305	General Funds (HUR Eligible)	\$ 479,000
28				Federal Funds	\$ 578,000
29 30	PR	J003130	Materials and Compliance Testing	General Funds (HUR Eligible)	\$ 300,000
31 32	PR	J001236	N. Fremont and Lafayette TR19304	General Funds (HUR Eligible)	\$ 500,000

1			Federal Funds	\$ 200,000
2 3	PRJ0025	26 Neighborhood Traffi Calming	General Funds (HUR Eligible)	\$ 1,000,000
4 5	PRJ0029	Oldtown Mall Improvements	General Funds (HUR Eligible)	\$ 250,000
6 7	PRJ0031	48 Orleans and Gay Stro Intersection Imp	eet General Funds (HUR Eligible)	\$ 400,000
8 9 10	PRJ0029	Orleans St Rehab (N Washington St to N Ellwood Ave)	Federal Funds	\$ 2,500,000
11 12	PRJ0014	Park Heights, Roger and Strath TR19303	s, Federal Funds	\$ 575,000
13 14	PRJ0013	60 Patapsco and Magnolia TR19307	General Funds (HUR Eligible)	\$ 1,450,000
15			Federal Funds	\$ 4,772,000
16 17	PRJ0032	206 Patapsco Ave Multi- Modal Study	General Funds (HUR Eligible)	\$ 253,000
18 19 20	PRJ0031	06 Pedestrian Safety Improvements with HSIP Grant	Federal Funds	\$ 3,600,000
21 22			General Funds (HUR Eligible)	\$ 900,000
23 24 25	PRJ0029	Pennsylvania Ave Corridor Imp (North Ave to MLK Blvd)	Federal Funds	\$ 4,000,000
26 27 28	PRJ0025	Perring Pky Ramp Bridge Over Herring Run (BC 3203)	General Funds (HUR Eligible)	\$ 300,000
29 30	PRJ0032	10 Potomac Street Cycletrack Phase II	Federal Funds	\$ 569,000
31 32 33	PRJ0028	Pulaski Hwy Bridge Over Herring Run (F 4211)	General Funds BC (HUR Eligible)	\$ 150,000
34			Federal Funds	\$ 600,000

1 2 3	PRJ003209	RAISE Corridor West Baltimore Shared Use Path	General Funds (HUR Eligible)	\$ 340,000
4 5	PRJ003116	Reconstruction of Alleys City Wide	General Funds (HUR Eligible)	\$ 1,450,000
6 7			Other Capital Funds	\$ 350,000
8 9	PRJ002001	Rehabilitation of Promenade Bulkhead	General Funds (HUR Eligible)	\$ 3,500,000
10 11	PRJ001326	Remington Av Bridge and Stoney Run	Federal Funds	\$ 100,000
12 13	PRJ002926	Resurfacing - Northeast	General Funds (HUR Eligible)	\$ 3,500,000
14 15	PRJ002923	Resurfacing - Northwest	General Funds (HUR Eligible)	\$ 3,500,000
16 17	PRJ002925	Resurfacing - Southeast	General Funds (HUR Eligible)	\$ 3,500,000
18 19	PRJ002924	Resurfacing - Southwest	General Funds (HUR Eligible)	\$ 3,500,000
20 21	PRJ003110	Resurfacing JOC - Urgent Needs	General Funds (HUR Eligible)	\$ 4,000,000
22 23	PRJ003128	Resurfacing Northeast	General Funds (HUR Eligible)	\$ 4,500,000
24 25	PRJ003125	Resurfacing Northwest	General Funds (HUR Eligible)	\$ 4,500,000
26 27	PRJ003129	Resurfacing Southeast	General Funds (HUR Eligible)	\$ 4,500,000
28 29	PRJ003126	Resurfacing Southwest	General Funds (HUR Eligible)	\$ 4,500,000
30 31 32	PRJ002010	Russell St Bridge; Monroe St Ramp over CSX	General Funds (HUR Eligible)	\$ 60,000
33 34 35	PRJ002906	Russell St Rehab; Russell St Viaduct to City Line	General Funds (HUR Eligible)	\$ 900,000
36			Federal Funds	\$ 3,600,000

1 2 3	PRJ002894	Russell St Viaduct Over Ostend St and CSX	General Funds (HUR Eligible)	\$ 350,000
4			Federal Funds	\$ 1,400,000
5	PRJ003302	Safe Streets 4 All	Federal Funds	\$ 9,920,000
6 7	PRJ003208	School Safety Improvements	General Funds (HUR Eligible)	\$ 800,000
8 9 10	PRJ003115	Sidewalk Reconstruction (Repair)	General Funds (HUR Eligible)	\$ 4,100,000
11 12	PRJ002918	Sinclair Lane Corridor Improvements	General Funds (HUR Eligible)	\$ 500,000
13 14	PRJ003131	Toward Zero - Traffic Safety Improvements	General Funds (HUR Eligible)	\$ 2,753,000
15 16 17	PRJ003124	Traffic Safety Improvements Citywide	General Funds (HUR Eligible)	\$ 3,000,000
18 19 20	PRJ003199	Traffic Signal Reconstruction - 10 Locations Citywide	General Funds (HUR Eligible)	\$ 100,000
21			Federal Funds	\$ 400,000
22 23	PRJ003150	Traffic Signal Rewiring	General Funds (HUR Eligible)	\$ 480,000
24			Federal Funds	\$ 1,920,000
25 26 27	PRJ002552	Transportation Management Center Upgrade	General Funds (HUR Eligible)	\$ 1,420,000
28			Federal Funds	\$ 5,680,000
29 30	PRJ001950	Vision Zero/Bike Const TR21016	Federal Funds	\$ 1,005,453

1 2 3 4	PRJ002905	W North Ave Pedestrian Safety Imp (Mt Royal Ave to Hilton St)	Federal Funds	\$ 2,000,000
5 6 7	PRJ003212	West Baltimore Multimodal Improvements	General Funds (HUR Eligible)	\$ 200,000
8 9	PRJ002536	Wolfe or Washington Street Bike Facility	State Funds	\$ 160,000

SECTION 3. AND BE IT FURTHER ORDAINED, That the amounts set forth in Section 2 above designated deappropriations and enclosed in parentheses shall revert to the surpluses of the respective funds and be available for appropriation by this or subsequent ordinances.

SECTION 4. AND BE IT FURTHER ORDAINED, That:

- (a) The City reasonably expects to reimburse the expenditures described in Subsection (b) of this Section with the proceeds of one or more obligations (as such term is used in Treas. Reg. Section 1.150-1(b) to be incurred by the City (or any entity controlled by the City within the meaning of Treas. Reg. Section 1.150-1). The City intends that this Section of this Ordinance of Estimates (as this Ordinance of Estimates may be amended from time to time) shall serve as a declaration of the City's reasonable intention to reimburse expenditures as required by Treas. Reg. Section 1.150-2 and any successor regulation.
- (b) The City intends that this declaration will cover all reimbursement of expenditures for capital projects or programs approved in the capital budget contained in this Ordinance of Estimates to the extent that the City has appropriated in this Ordinance of Estimates to pay the cost thereof from one or more obligations to be issued by the City (or any entity controlled by the City within the meaning of Treas. Reg. Section 1.150-1). The term "obligation" (as such term is defined in Treas. Reg. Section 1.150(b) and as used in this Section) includes general obligation bonds and notes, revenue bonds and notes, leases, conditional purchase agreements and other obligations of the City (or any entity controlled by the City within the meaning of Treas. Reg. Section 1.150-1).
- (c) The maximum anticipated debt expected to be incurred by the City to reimburse the cost of each capital project or program in this Ordinance of Estimates is the applicable appropriation listed in this Ordinance of Estimates from the proceeds of one or more obligations, as such appropriations may be increased or decreased.

SECTION 5. AND BE IT FURTHER ORDAINED, That the foregoing appropriations in summary consist of:

3	Fund Name	Operating	Capital		Total	
4	General	\$ 2,242,700,000	\$ 105,000,000	\$	2,347,700,000	
5	Special Revenue	214,010,205	-		214,010,205	
6	Federal	206,642,415	92,455,703		299,098,118	
7	State	154,502,278	59,792,400		214,294,678	
8	Water Utility	226,585,785	35,000,000		261,585,785	
9	Parking Management	31,105,934	-		31,105,934	
10	Special Grant	1,588,432	-		1,588,432	
11	Stormwater Utility	32,027,999	10,000,000		42,027,999	
12	Wastewater Utility	342,132,523	9,508,000		351,640,523	
13	Conduit Enterprise	8,635,619	-		8,635,619	
14	Parking Enterprise	17,280,400	-		17,280,400	
15	General Obligation Bonds	-	80,000,000		80,000,000	
16	Revenue Bonds	-	208,450,702		208,450,702	
17	Other	-	\$132,247,352		\$186,755,352	
18	GRAND TOTAL	\$ 3,477,211,590	\$ 732,454,157	\$	4,209,665,747	

APPROVED BY THE BOARD OF ESTIMATES
PRESIDENT
MAYOR
COMPTROLLER
P'
ACTING DIRECTOR OF PUBLIC WORKS
7527
CITY SOLICITOR
BOARD OF ESTIMATES
May 1, 2024 DATE

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