



Brandon M. Scott
Mayor

Fiscal 2025 Q3

Capital Budget

PREPARED BY
Department of Planning

HEARING DATE
05/13/26

Agenda

- Capital Projects Workstream
- Capital Budget Appropriations and Expenditures through FY25 Q3
- Process Improvements and Contracting



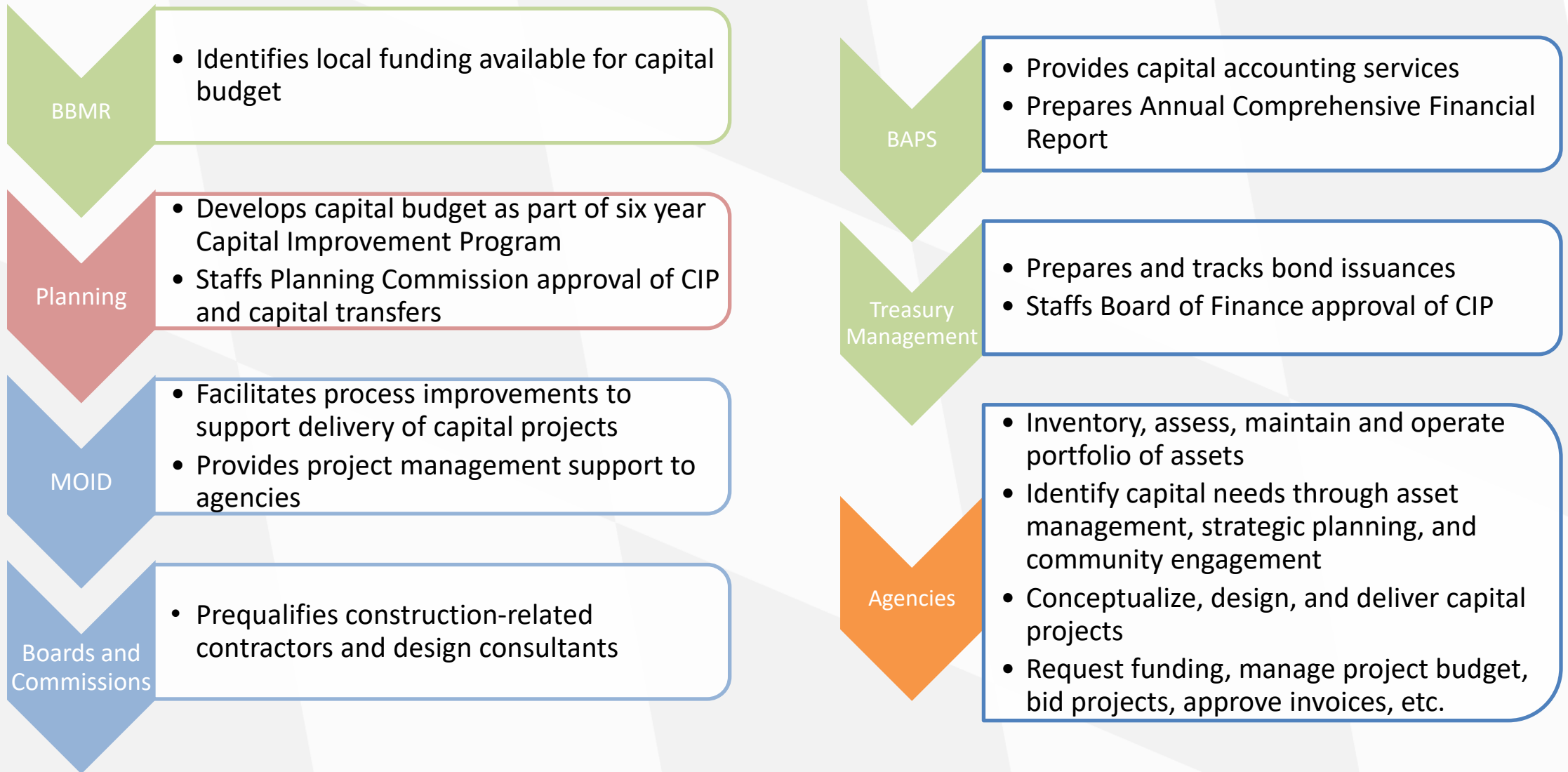
Capital Projects Workstream



Agencies in Capital Projects Workstream



Roles in Capital Projects Workstream



Capital Budget Appropriations and Expenditures through FY25 Q3

Projects	Total Appropriations	Total Expenditures	Total Obligations	FY24 Capital Budget	FY25 Capital Budget	FY24 Expenditures	FY25 Q1, Q2, and Q3 Expenditures
AGC2600 General Services	\$ 319,711,121	\$ 103,140,168	\$ 25,487,694	\$ 27,660,000	\$ 14,950,000	\$ 15,403,280	\$ 13,175,952
AGC3100 Housing and Community Development	\$ 1,267,973,165	\$ 679,751,118	\$ 8,422,569	\$ 54,325,000	\$ 78,934,000	\$ 53,961,222	\$ 32,627,814
AGC3900 Enoch Pratt Free Library	\$ 175,752,957	\$ 115,217,498	\$ 439,431	\$ 3,728,000	\$ 12,768,000	\$ 1,354,631	\$ 448,782
AGC4301 Mayoralty	\$ 121,166,607	\$ 20,540,204	\$ 1,066,012	\$ 3,150,000	\$ 2,508,000	\$ 754,367	\$ 751,995
AGC4303 M-R Office of Information and Technology	\$ 70,217,514	\$ 39,041,093	\$ 9,469,820	\$ 5,000,000	\$ 14,167,000	\$ 10,418,702	\$ 3,999,467
AGC4361 M-R Convention Complex	\$ 36,661,182	\$ 6,763,596	\$ 739,484	\$ 400,000	\$ 200,000	\$ 3,270,489	\$ 1,855,794
AGC4371 M-R Baltimore City Public Schools	\$ 76,000,000			\$ 19,000,000	\$ 19,000,000		
AGC5700 Planning	\$ 8,818,660	\$ 10,716,926			\$ 234,000	\$ 4,092,714	\$ 26,319
AGC6100 Public Works	\$ 8,529,910,261	\$4,219,906,005	\$ 788,591,384	\$600,084,000	\$399,378,054	\$249,994,908	\$ 242,384,814
AGC6300 Recreation and Parks	\$ 425,297,913	\$ 156,630,053	\$ 17,429,551	\$ 26,645,000	\$ 19,050,000	\$ 13,116,084	\$ 20,611,340
AGC7000 Transportation	\$ 2,149,744,887	\$1,242,492,860	\$ 83,312,716	\$ 91,755,000	\$174,890,103	\$ 52,201,989	\$ 22,007,192

Why little or no spending?

Potential Reasons for Low to No Spending

- Additional funding needed
- Multiple PRJs for same project
- Appropriation without revenue
- Capital projects take time to design, bid and build



Additional funding needed

In order for design or construction contracts to be awarded, project accounts must have sufficient funding to cover the award.

Due to limited funds, many projects have historically accumulated funds over many years.

Example: Abel Wolman systemic improvements are estimated to be \$80m+, but the project only has \$36m available so it can not proceed yet.

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PRJ000528 904230 Abel Wolman HVAC and Fire Protection	\$ 36,217,825	\$ 1,296,142	\$ 320,963	\$ 9,050,000	\$ 3,500,000	\$ 182,127	\$ 209,842

Solution:

Starting in FY26, agencies were instructed to request full funding for a phase of a project (design or construction) in a single fiscal year.

Multiple PRJs for same project

As a result of historically using Reserve and Active accounts, and as part of the transition to Workday and Adaptive Planning, there are multiple PRJs for the same project. It may appear that no spending has occurred for a project, but spending may have occurred in one of the other PRJs.

Example: Funds were spent in both FY24 and FY25 on the 800 block of Edmonson Avenue, but it wouldn't appear that any funding was spent if looking at only

Projects	Total Appropriations	Total Expenditures	Total Obligations	FY24 Capital Budget	FY25 Capital Budget	FY24 Expenditures	FY25 Q1, Q2, and Q3 Expenditures
PRJ002316 916046 800 Block of Edmondson Ave	\$ 607,420	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PRJ002321 917800 800 Block Harlem Edmondson	\$ 2,172,000	\$ 1,495,000	\$ -	\$ -	\$ 500,000	\$ 210,000	\$ 833,000

Solution:

With BOE and Planning Commission approval, balances for hundreds of projects were recently consolidated through capital transfers. Consolidated balances will show in Q4 reporting. More transfers will be done as needed in the future.

Appropriations without revenue

Although there are appropriations, there is no revenue, and therefore no spending.

Example: State appropriations were included in the capital budget for Mt. Vernon Place Conservancy as the City anticipated receiving these funds, but the funding was provided directly to the non-profit.

Projects	Total Appropriations	Total Expenditures	Total Obligations	FY24 Capital Budget	FY25 Capital Budget	FY24 Expenditures	FY25 Q1, Q2, and Q3 Expenditures
PRJ002486 906188 474-188 Mt. Vernon Place Conservancy Square Restoration	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Solution: With BOE and Planning Commission approval, state and federal appropriations without revenue were recently de-appropriated from more than a hundred projects. De-appropriations will show in Q4 reporting. More de-appropriations will be completed as needed in the future.

Additionally, agencies are now required to have funding in place to budget state or federal funds to prevent future appropriations without revenue.

Capital projects take time

The process to spend capital projects takes significant time due to the need to design, bid and build complex projects. In particular, if appropriations are recent, there may be little spending to date even if the project is actively moving forward.

Example: Patapsco and Magnolia roadway rehabilitation has \$14m in appropriations and only \$700k in expenditures, but \$13.7m of the appropriations is very recent, from FY24 and FY25.

Projects	Total Appropriations	Total Expenditures	Total Obligations	FY24 Capital Budget	FY25 Capital Budget	FY24 Expenditures	FY25 Q1, Q2, and Q3 Expenditures
PRJ001360 910071 Patapsco and Magnolia TR19307	\$ 14,577,951	\$ 695,274	\$ 824,585	\$ 7,754,000	\$ 6,222,000	\$ 282,813	\$ 20,079

Solution: The timeline to spend capital funds will always be lengthy due to the need to design and bid projects before construction begins. MOID is working on process improvements to streamline the timeline as appropriate.

Questions & Discussion



Brandon M. Scott
Mayor