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BALTIMORE CITY COUNCIL WAYS AND MEANS COMMITTEE

Mission Statement

The Committee on Ways and Means (WM) is responsible for ensuring taxpayer dollars are expended prudently and equitably. WM will exercise regular oversight of the City's budget, expenditures, loans, and other financial matters. The committee's areas of jurisdiction include: budget & appropriations, taxation, financial services, consumer protection, audits, and the Comptroller's Office.

The Honorable Eric T. Costello Chairman

PUBLIC HEARING

WEDNESDAY, JUNE 02, 2021 9:00 AM THRU 10:00 PM

VIRTUAL WEBEX MEETING

TO BE TELEVISED ON CHARM TV 25

Council Bill 21-0080

Ordinance of Estimates for the Fiscal Year Ending June 30, 2022

BUDGET HEARINGS – DAY TWO

CITY COUNCIL COMMITTEES

ECONOMIC AND COMMUNITY DEVELOPMENT (ECD)

Sharon Green Middleton, Chair John Bullock – Vice Chair Mark Conway Ryan Dorsey Antonio Glover Odette Ramos Robert Stokes Staff: Jennifer Coates

WAYS AND MEANS (W&M)

Eric Costello, Chair
Kristerfer Burnett
Ryan Dorsey
Danielle McCray
Sharon Green Middleton
Isaac "Yitzy" Schleifer
Robert Stokes
Staff: Marguerite Currin

PUBLIC SAFETY AND GOVERNMENT OPERATIONS (SGO)

Mark Conway – Chair Kristerfer Burnett Zeke Cohen Erick Costello Antonio Glover Phylicia Porter Odette Ramos

Staff: Samuel Johnson

EDUCATION, WORKFORCE, AND YOUTH (EWY)

Robert Stokes – Chair John Bullock Zeke Cohen Antonio Glover Sharon Green Middleton Phylicia Porter James Torrence Staff: Marguerite Currin

HEALTH, ENVIRONMENT, AND TECHNOLOGY

Danielle McCray – Chair John Bullock Mark Conway Ryan Dorsey Phylicia Porter James Torrence Isaac "Yitzy" Schleifer Staff: Matthew Peters

RULES AND LEGISLATIVE OVERSIGHT (OVERSIGHT)

Isaac "Yitzy" Schleifer, Chair Kristerfer Burnett Mark Conway Eric Costello Sharon Green Middleton Odette Ramos James Torrence Staff: Richard Krummerich

Effective: 01/04/21

CITY OF BALTIMORE

BRANDON M. SCOTT, Mayor



OFFICE OF COUNCIL SERVICES

LARRY E. GREENE, Director 415 City Hall, 100 N. Holliday Street Baltimore, Maryland 21202 410-396-7215 / Fax: 410-545-7596 email: larry.greene@baltimorecity.gov

BILL SYNOPSIS

Committee: Ways and Means

Bill: 21-0080

Ordinance of Estimates for the Fiscal Year Ending June 30, 2022

Sponsor:

President Mosby at the request of the Department of Finance

Introduced: May 17, 2021

Purpose:

For the purpose of providing the appropriations estimated to be needed by each agency of the City of Baltimore for operating programs and capital projects during the Fiscal 2022 year.

Effective: Beginning July 1, 2021 through June 30, 2022.

Article VI – Board of Estimates of the City Charter outlines the rules and regulations which pertains to the budget schedule.

- § 3. Fiscal year; Budget schedule.
- (a) Fiscal year. The fiscal, budget, and accounting year of the City shall begin on the first day of July and end on the thirtieth day of June in every year unless otherwise provided by law.
- (b) Notice and hearing. At least thirty days prior to the adoption by the Board of Estimates of a proposed Ordinance of Estimates the Board shall make public the Director of Finance's recommended operating budget, the Planning Commission's recommended capital budget and long-range capital improvement 11/11/18 -147- ART. VI, § 4 BALTIMORE CITY CHARTER program, and the reports of the Director of Finance and Planning Commission on these documents. Thereafter, the Board shall hold public hearings at which members of the City Council, heads of municipal agencies, and citizens shall have the opportunity to appear before the Board to speak for or against the inclusion of any appropriation in the proposed Ordinance of Estimates.
- (c) Submission to Council. The Board of Estimates shall submit to the City Council the proposed Ordinance of Estimates for the next fiscal year at least forty-five days before the beginning of that fiscal year.
- (d) Adoption by Council. The City Council shall have at least forty days after receipt of the Board's proposed Ordinance of Estimates to enact an Ordinance of Estimates. The City Council shall adopt an Ordinance of Estimates at least five days prior to the beginning of the fiscal year to which it is applicable if the Board of Estimates submits its proposed Ordinance of Estimates within the period prescribed by Section 3(c).

Background

On <u>Wednesday</u>, <u>June 2</u>, <u>2021</u>, the Ways and Means Committee will reconvene the budget hearings and city agencies will come before the committee/councilmembers to discuss his/her budget.

Attached are: (I) Day two – June 2^{nd} - budget hearings and (II) budget schedule for June 1^{st} thru June 7^{th} .

Additional Information

Fiscal Note: See Budget Books: Agency Detail – Volume 1 and II – Board of Estimates

Recommendations – Fiscal Year 2022

Information Source(s): City Charter, Council Bill 21-0080.

Marqueite M. Curen

Analysis by: Marguerite M. Currin Direct Inquiries to: (443) 984-3485

Analysis Date: May 27, 2021

	2022	2021	
	Operating	Operating	Difference
<u>Fund</u>			
General	1,992,751,000	1,932,300,000	60,451,000
Parking Mgmt	26,908,079	27,046,907	(138,828)
Convention Center Bond	-	-	-
Stormwater Utiility	34,087,912	34,016,956	70,956
Wastewater Utility	302,786,191	273,303,492	29,482,699
Water Utility	212,443,211	201,535,654	10,907,557
Parking Enterprise	22,459,496	21,714,081	745,415
Conduit Enterprise	13,029,924	13,497,197	(467,273)
Loan and Guarantee Enterprise	-	-	-
Federal Funds	937,263,151	212,868,706	724,394,445
State Funds	164,840,575	157,158,843	7,681,732
Special Grant Funds	5,165,772	5,352,580	(186,808)
Special Revenue Funds	131,742,175	167,661,926	(35,919,751)
General Obligation Bonds	-	-	-
	3,843,477,486	3,046,456,342	797,021,144

	2022 2021			
	Capital	Capital	Difference	
<u>Fund</u>				
General	15,000,000	500,000	14,500,000	
Parking Mgmt	-	-	-	
Convention Center Bond	-	-	-	
Stormwater Utiility	-	1,750,000	(1,750,000)	
Wastewater Utility	-	-	-	
Water Utility	-	-	-	
Parking Enterprise	-	-	-	
Conduit Enterprise	5,000,000	23,000,000	(18,000,000)	
Loan and Guarantee Enterprise	interprise		-	
Federal Funds	39,668,000	39,967,000	(299,000)	
State Funds	52,152,000	8,630,000	43,522,000	
Special Grant Funds	295,752,000 **	669,365,000 **	(373,613,000)	
General Obligation Bonds	80,000,000	80,000,000	-	
	487,572,000	823,212,000	(335,640,000)	
** Consisting of:				
County Transportation Bonds	15,000,000	15,000,000	-	
Capital Revenue Bonds	199,518,000	-	199,518,000	
Revenue Bonds	-	451,538,000	(451,538,000)	
Other Fund Sources	81,234,000	202,827,000	(121,593,000)	
Total Special Funds	295,752,000 **	669,365,000 **	(373,613,000)	

DAY 2: WEDNESDAY, JUNE 02, 2021	TIME ALLOTED
BALTIMORE DEVELOPMENT CORPORATION VOLUME ONE - BEGINNING ON PAGE 239 (UNDER HOUSING AND COMMUNITY DEVELOPMENT)	9:00 am thru 10:00 am
VISIT BALTIMORE/CONVENTION CENTER	10:00 am thru 11:00 AM
VOLUME ONE - ON PAGES 381, 399 AND 403 See: M-R: Civil Promotion - page 381	
See: M-R: Convention Center Hotel - page 399	
See: M-R: Convention Complex - page 403	
MAYOR'S OFFICE OF MINORITY & WOMEN OWNED SMALL BUSINESS DEVELOPMENT VOLUME ONE - BEGINNING ON PAGE 345 (UNDER MAYORALTY)	11:00 am thru 12 Noon
LUNCH	12 Noon thru 12:30 pm
PLANNING VOLUME TWO - BEGINNING ON PAGE 181	12:30 PM thru 2:00 pm
PLANNING/COMISSION ON HISTORICAL AND ARCHITECTURAL PRESERVATION VOLUME ONE - BEGINNING ON PAGE 182 (UNDER PLANNING)	2:00 pm thru 2:30 pm
DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT VOLUME TWO - BEGINNING ON PAGE 237	2:30 pm thru 5:30 pm
DINNER	5:30 pm thru 6:00 pm
BOARD OF MUNICIPAL & ZONING APPEALS	6:00 pm thru 7:00 PM
VOLUME TWO - BEGINNING ON PAGE 163	
DEPARTMENT OF TRANSPORTATION	7:00 pm thru 10:00 pm
VOLUME TWO - BEGINNING ON PAGE 357	

City Hall, Room 509 100 N Holliday Street Baltimore, MD 21202

Eric T. Costello Baltimore City Council, 11th District

MEMORANDUM

TO: Agency and Department Heads

CC: Honorable City Council President and City Council Members

City Council President's Office Office of Council Services Mayor's Senior Staff

Mayor's Office of Government Relations

Director of Finance

Director of Bureau of the Budget and Management Research

FROM: Councilman Eric T. Costello

DATE: May 05, 2022

RE: FY2022 Budget Hearing Schedule

Please see below format and schedule for the FY2022 Ordinance of Estimates and other related hearings. The City Council's Ways and Means Committee looks forward to both your participation and the opportunity to continue working together. In the meantime, you will be receiving guidance from the BBMR Budget Director in the coming week regarding the schedule and format of hearings. Should you have questions, please contact me directly.

- All hearings will be conducted virtually over the Cisco WebEx platform. The following individuals are
 expected to physically be in Council Chambers during the hearings: Chair of Ways & Means Committee,
 one other Committee Member, one rep from Council President's Office, one rep from Mayor's Office of
 Government Relations, one staff member of BBMR, one staff member to the Committee, one staff
 member to the Chair of the Committee, testifying agency head, testifying agency government relations
 contact, and the Deputy Mayor for agency testifying. City Council Chambers will be otherwise closed to
 the public.
- 2. All hearings are open to the public to attend virtually. Hearings will have Cisco WebEx log-in info for the public to attend via video conference and telephone call-in option for residents who may not have an internet capable device or connection. WebEx log-in info, telephone call-in information, and the schedule are all subject to change. All information and subsequent changes may be viewed on the Baltimore City Council website at: https://baltimore.legistar.com/Calendar.aspx
- 3. All hearings will be streamed live on Charm TV (Comcast Channel 25 and Channel 1085 (HD)) and on Charm TV's website at: http://www.charmtvbaltimore.com/watch-live
- 4. Testimony will only be taken at Baltimore City Council Taxpayer's Night on Thursday, May 27 at 5:00pm.

Ordinances Being Considered as Part of FY2021 Budget Process

- 21-0080 Ordinance of Estimates for the Fiscal Year Ending June 30, 2022
- 20-0081 Annual Property Tax Fiscal Year 2022
- 20-0082 Operating Budget for the Baltimore City Board of School Commissioners for the Fiscal Year Ending June 30, 2022



Baltimore City Council, 11th District

Thursday, May 27 Schedule

2:00pm – FY2022 Budget Overview with BBMR and BCPSS

5:00pm - Baltimore City Council Taxpayer's Night

Tuesday, June 01 - Monday, June 07 Schedule

9:00am - 10:00pm (each day) - FY2022 Agency Hearings

Time Slot	Tuesday	Wednesday	Thursday	Friday	Monday
(24-hour time)	June 01	June 02	June 03	June 04	June 07
0900 - 0930	FINANCE / BBMR	BDC	OE&CR	MOCFS / FLOB	BCFD
0930 - 1000	FINANCE / BBMR	BDC	BOPA	MOCFS / FLOB	BCFD
1000 - 1030	FINANCE / BBMR	VB / CC	ECB	MOCFS / FLOB	BCFD
1030 - 1100	FINANCE / BBMR	VB / CC	CHARM TV	MOAAME	BCFD
1100 - 1130	Capital Budget	MOMWOSBD	PABC	MOHS	BCFD
1130 - 1200	Capital Budget	MOMWOSBD	PABC	MOHS	BCFD / OEM
1200 - 1230	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH
1230 - 1300	STIMULUS SPEND	Planning	Law	BLLC	Circuit Court
1300 - 1330	STIMULUS SPEND	Planning	Law	BLLC	Circuit Court
1330 - 1400	STIMULUS SPEND	Planning	Law	MOED	SAO
1400 - 1430	STIMULUS SPEND	Planning / CHAP	Comptroller	MOED	SAO
1430 - 1500	MOPI	DHCD	Comptroller	MIMA	SAO
1500 - 1530	MOPI	DHCD	Comptroller	BCRP	SAO
1530 - 1600	BCIT	DHCD	OIG	BCRP	MONSE
1600 - 1630	BCIT	DHCD	OIG	BCRP	MONSE
1630 - 1700	BCIT	DHCD	DGS	BCRP	SHERIFF
1700 - 1730	BCIT / BDE / CDO	DHCD	DGS	BCRP	SHERIFF
1730 - 1800	DINNER	DINNER	DINNER	DINNER	DINNER
1800 - 1830	DHR / OLC	BMZA	DPW	BCPSS	BPD
1830 - 1900	DHR / OLC	BMZA	DPW	BCPSS	BPD
1900 - 1930	Health	DOT	DPW	BCPSS	BPD
1930 - 2000	Health	DOT	DPW	BCPSS	BPD
2000 - 2030	Health	DOT	DPW	BCPSS	BPD
2030 - 2100	Health	DOT	DPW	BCPSS	BPD
2100 - 2130	Health	DOT	DPW	BCPSS	BPD
2130 - 2200	Health	DOT	DPW	BCPSS	BPD

AGENCY & DEPARTMENT ACRONYMS: BCFD – Baltimore City Fire Department; BCIT – Baltimore City Information Technology; BCPSS – Baltimore City Public School System; BCRP – Baltimore City Recreation and Parks; BDC – Baltimore Development Corporation; BDE – Broadband and Digital Equity; BLLC – Board of Liquor License Commissioners; BMZA – Board of Municipal and Zoning Appeals; BOPA – Baltimore Office of Promotion and the Arts; BPD – Baltimore Police Department; CC – Convention Center; CDO – Chief Data Officer; CHAP – Committee on Historical and Architectural Preservation; Charm TV – Mayor's Office of Cable and Communications; MIMA DGS – Department of General Services; DHCD – Department of Housing and Community Development; DHR – Department of Human Resources; DOT – Department of Transportation; DPW – Department of Public Works; ECB – Environmental Control Board; FLOB – Family League of Baltimore; MIMA – Mayor's Office of Immigrant Affairs; MOAMME – Mayor's Office of African American Male Engagement; MOCFS – Mayor's Office of Children and Family Success; MOED – Mayor's Office of Employment Development; MOHS – Mayor's Office of Homeless Services; MOMWOSBD – Mayor's Office of Minority and Women Owned Small Business Development; MONSE – Mayor's Office of Neighborhood Safety and Engagement; MOPI – Mayor's Office of Performance and Innovation; OE&CR – Office of Equity and Civil Rights; OEM – Office of Emergency Management; OIG – Office of the

Chairman, Ways & Means Committee Chairman, Legislative Investigations Committee Chairman, Biennial Audits Oversight Commission



City Hall, Room 509 100 N Holliday Street Baltimore, MD 21202

Eric T. Costello Baltimore City Council, 11th District

Inspector General; OLC – Office of the Labor Commissioner; PABC – Parking Authority of Baltimore City; SAO – State's Attorney's Office; and VB – Visit Baltimore.

ABOUT AGENCIES, FUNDS, AND/OR ORGANIZATIONS SEE ATTACHED IN THE FOLLOWING ORDER:

- Baltimore Development Corporation
- VISIT BALTIMORE
- Convention Center
- Mayor's Office of Minority & Women Owned Small Business Development
- Planning
- Commission on Historical & Architectural Preservation
- Department of Housing & Community Development
- Board of Municipal & Zoning Appeals, and
- Department of Transportation

Mission Statement

The Baltimore Development Corporation (BDC) is the economic development agency for the City of Baltimore. Our mission is to grow the city's economy in an inclusive manner by retaining, expanding and attracting businesses and promoting investment, thereby increasing career opportunities for residents. Businesses interested in expanding or locating in Baltimore City should contact us at **info@BaltimoreDevelopment.com**.

Equity Statement

BDC is committed to a more equitable economy by supporting minority and womenowned businesses and promoting investment in neighborhoods that have been negatively impacted by institutional racism and/or generational poverty. We develop strategies and facilitate collaboration among our partners to intentionally create an inclusive and equitable economy.

OUR MISSION

Visit Baltimore is a 501(c)(6) nonprofit that generates economic benefits for the region by marketing Baltimore as an engaging cultural destination for visitors, an ideal destination for meetings and conventions, and as an advocate for the local tourism community. We also work to develop the next generation of hospitality leaders through the Visit Baltimore Education and Training Foundation.

WHAT WE DO

Visit Baltimore is the official destination marketing organization (DMO) for Baltimore. In this role, we:

- Inspire people to visit our great destination and to experience the products and services offered by our stakeholders.
- Generate economic benefits for the greater Baltimore region through the power of collaboration and partnership.
- Serve as the liaison between members, customer and stakeholders.
- Provide stakeholders with the necessary tools and information to make their products and services competitive in the marketplace.

WHO WE SERVE

- Members of the tourism industry such as hotels, restaurants and attractions.
- Customers such as meeting planners, tour operators, individual tourists and media.
- Stakeholders including government, citizens and member organizations. Member organizations represented include lodging, dining, arts, attractions, shopping, transportation, associations and government agencies.

Located in the heart of our central business district just steps from the Inner Harbor, the Baltimore Convention Center offers the right mix of exhibit space, meeting rooms, advanced technology and convenience to meet your needs.

A WORLD-CLASS FACILITY FOR YOUR EVENT

The Baltimore Convention Center is a premier, centrally located venue for organizations to host conventions, meetings, banquets and other events. Discover the Center's outdoor terrace, complete with a working herb garden and green roof canopy made of drought-resistant, native vegetation. The terrace doubles as space for receptions or networking with colleagues. Experience the perfect combination of advanced technologies and professional services, each successfully executed and delivered by the Center's dedicated team, including its partners: Centerplate (catering), Projection Presentation (audio-visual), MC Dean, Inc. (telecommunications) and Edlen (utility services). The Center brings together all of the essential elements needed for a successful event.

BY THE NUMBERS: BALTIMORE CONVENTION CENTER

- 300,000: Square feet of contiguous exhibition space
- 85,000: Square feet of meeting space (50 rooms)
- 36,672: Size of multifunctional ballroom, in square feet
- 27,000: Size of outdoor terrace, in square feet.

PREVIEW THE FLEXIBLE SPACE

The Baltimore Convention Center has the square footage, capacity and flexibility needed for hosting a variety of meetings and professional events.

Available <u>floor plans</u> showcase the Exhibition Halls, Mezzanine, Meeting Rooms and Ballroom levels.

CONVENTION CENTER GOES GREEN WITH DIVERSION BY DONATION PROGRAM

At the end of every trade show at the Baltimore Convention Center (BCC), exhibitors break down booths and box up wares. But a lot also gets left behind — chairs, shelving units, hardware and more.

Now the BCC has found an innovative way to put those abandoned goods to use, right here in Baltimore, with its Diversion by Donation program.

Diversion by Donation is part of the BCC's ever-evolving corporate social responsibility strategy. By working with local partners, BCC diverted 33.3% of its waste in 2017. Surplus furniture—71 tons of it—went to nonprofits like Second Chance, which provides job training for city residents. Thirty-six tons of food went to the Maryland Food Bank. Soil and plants from gardening expos found new life with Baltimore's Department of Recreation & Parks.

BCC is able to capture and divert so many of these supplies from becoming waste by working hand-in-hand with clients before, during and after their events. When the Student & Youth Travel Association (SYTA) selected Baltimore for its 2018 Annual Conference, sustainability was built into the planning process, reports Carylann Assante, Executive Director of SYTA and SYTA Youth Foundation. SYTA was happy to take part once it knew how local organizations would benefit, she adds. Overall, she says, "Baltimore was an incredible experience. They have a great team. They're focused on serving their own community as well as making it a great place to hold a meeting, so they have that synergy."

The Mayor's Office of Minority and Women-Owned Business Development serves as the City of Baltimore's primary advocate for small, local, minority and women-owned companies including prime contractors, subcontractors, and joint venture partners. MWBD provides the following services:

Support

We provide support for small, local, minority-owned and women-owned companies seeking to do business with the City of Baltimore by expanding contracting opportunities and increasing the procurement dollars spent with minority and women-owned companies.

Networking

We provide networking opportunities at the following annual events:

CEO Summit

Franchise Seminar

Mayor's Minority and Women-Owned Business Awards

Procurement Fair

Supplier Diversity and Inclusion/Minority Enterprise Development Week

Vendor Development Seminar Series for Minority and Women Business Enterprises

Women's Business Forum

Outreach

We provide outreach to assist in forging strong business alliances, building capacity, accessing assistance, resolving problems with or barriers to companies seeking to do business with City agencies.

About Us

Our Mission:

To build Baltimore as a diverse, sustainable and thriving city of neighborhoods and as the economic and cultural driver for the region.

The Department of Planning is the City agency entrusted with guiding the physical development of the City of Baltimore. The Department staffs three Mayoral-appointed City commissions:

- Planning Commission
- Commission for Historical & Architectural Preservation (CHAP)
- Sustainability Commission

This Department of Planning has five divisions within the Department, in addition to the Office of the Director, each with its special focus in support of the mission and the Commissions we serve. Cross-division collaboration is essential to our planning work and is embedded in the Department's culture:

- Office of the Director
- Office of Sustainability
- Food Policy & Planning
- Community Planning and Revitalization (CPR)
- Land Use and Urban Design
- Policy and Data Analysis
- Historical and Architectural Preservation

Our Department is currently renewing our focus on equity, as well as public engagement. Please read about what is currently underway on the new webpage for our **Equity in Planning Committee**.

Name	Commission for Historical and Architectural Preservation (CHAP)
Function	CHAP oversees 36 local historic districts, over 200 landmarks, and manages a local historic preservation tax credit program. CHAP helps preserve and revitalize neighborhoods, celebrates City history, and promotes historic preservation as a proven economic driver for Baltimore City.
Composition	Commission for Historical and Architectural Preservation (CHAP)
City Council Approval	Yes
Legal Authority	Baltimore City Code Article 6
Liason/Executive Director Name	Eric Holcomb
Liason/Executive Director Phone	443-984-2728
Liason/Executive Director Email	eric.holcomb@baltimorecity.gov

Membership

Position	Member Name	Term Started	Term Exnires	Appointed
OSICION	Wiember Wame	Term Started		By
Chair	Tom Liebel	7/16/18/	December 8, 2020	
Vice Chair	Anath Ranon	July 16, 2018	December 8, 2020	
Member	John Bullock	N/A	N/A	
Member	Wendi Redfern- Curtis	N/A	N/A	
Member	Monica Rhodes	October 1, 2018	December 8, 2020	
Member	Robert Embry	July 26, 2012	December 6, 2016	
Member	Cynthia Conklin	July 26, 2012	December 6, 2016	
Member	Aaron Bryant	August 6, 2018	December 8, 2020	
Member	James French	July 16, 2018	December 8, 2020	
Member	Larry Gibson	July 16, 2018	December 8, 2020	
Member	Matthew Mosca	July 16, 2018	December 8, 2020	
Member	Elizabeth Nix	August 6, 2018	December 8, 2020	
Member	Laura Penza	August 6, 2018	December 8, 2020	

The Baltimore City Department and Housing and Community Development (DHCD) works to improve the quality of life for all Baltimore City residents by revitalizing and redeveloping communities and promoting access to quality affordable housing opportunities in safe, livable neighborhoods.

DHCD was created in 1968 to consolidate local community development efforts with housing and building code enforcement. With just over 400 employees, DHCD strengthens City neighborhoods by attracting investors, developers, and home buyers. Through the administration of CDBG, HOME, City bond funds, and other creative financing mechanisms, the Department finances, and guides strategic development projects to meet housing and neighborhood needs. To hold property owners accountable and keep neighborhoods safe, DHCD monitors construction and building activity and enforces the City's housing and building codes. The Department also provides a host of valuable community services and administers a host of programs for residents.

Vision - the future state we strive for:

A Baltimore where current and future residents live in safe and decent housing in thriving, inclusive and equitable neighborhoods.

Mission - the actions we will take to achieve the vision:

DHCD leads City efforts to promote thriving neighborhoods through community revitalization investments; supporting homeowners; funding critical programs and neighborhood stakeholders; creating and preserving affordable housing; and ensuring safe conditions through code enforcement.

Values - how we intend to carry out our Mission:

- Equity and Inclusion
- Customer Service
- Innovation
- Integrity and Transparency
- Partnership
- Sustainability

Board of Municipal & Zoning Appeals

BMZA is a quasi-judicial Board that hears appeals from City agencies including the following:

- land use and zoning appeals
- alleyway/footway assessments
- public right-of-way closures
- False Alarm Reduction Program appeals
- miscellaneous administrative agency appeals

In its capacity as a land use regulatory agency and quasi-judicial board, BMZA hears and determines all zoning appeals under the authority granted by the Baltimore City Charter and the Land Use Article of the MD Annotated Code, as well as Maryland common law.

BMZA decisions are based upon local and state law with the overall purpose of promoting the health, security, and general welfare of the community. The Board has these general goals with respect to land use and zoning appeals:

- Prevents the overcrowding of land
- Avoid undue concentration of population
- Provide adequate light and air
- Secure safety from fire, panic, and other dangers
- Reduce congestion in the streets
- Help for adequate transportation, water, sewers, schools, parks, and other public services

Public Information Act Requests

BMZA records are public documents subject to open review and inspection during regular business hours. During the current State of Emergency, the Benton Building is closed to the public and inspection of the physical documents in the office cannot be accommodated. The Executive Director of the BMZA is the custodian of records for this entity.

Mission

The Baltimore City Department of Transportation's mission is to maintain and improve the transportation infrastructure to produce a safe, reliable, accessible and efficient system for everyone that provides for multiple and sustainable modes of transportation for residents, businesses and visitors — thereby promoting livable and vibrant communities across Baltimore City.

Transportation Goals

- To restore deteriorated alleys, sidewalks and roadways.
- To rehabilitate bridges and road structures.
- To improve the City's traffic control system.
- To establish transportation hubs and coordinate inter-modal transportation cohesiveness to serve citizens more efficiently.
- To improve and expand the conduit system so that it is effective in meeting the needs of the expanding growth in Baltimore.
- To improve signage and eliminate faded signs.
- To improve City lighting by focusing on major gateways and high crime areas.
- To examine, evaluate and streamline transportation processes from concept to construction.
- To support the City's economic growth, downtown redevelopment and other urban renewal and community programs.

The Department of Transportation is responsible for the planning, designing, building and maintenance of:

- 2,000 miles of roadways
- 7 miles of interstate highways
- 298 bridges and culverts
- 3,600 miles of sidewalks, curbing and gutters
- 456 miles of alleys
- 72,000 street lights
- 1,300 signalized intersections
- 250,000 traffic and informational signs