EMS Stat & Operations



- 1. 14-50
- Incidents 1297
- Neighborhood/s
 - Carrolton Ridge 1080 Incidents
 - New Southwest/Mount Clare 212
 Incidents
 - Union Square 5 Incidents
- 2. 13-70
- Incidents 1275
- Neighborhood/s
 - Upton 963 Incidents
 - Druid Heights 159 Incidents
 - Madison Park 85 Incidents
 - Sandtown-Winchester 68 Incidents
- 3. 33-50
- **■** Incidents 1189
- Neighborhood/s
 - McElderry Park 550 Incidents
 - Milton-Montford 448 Incidents
 - CARE 60 Incidents
 - Patterson Place 47 Incidents
 - Madison-Eastend 43 Incidents
 - Middle East 41 Incidents

- 4. 13-82
- **■** Incidents 1080
- Neighborhood/s
 - Penn North 881 Incidents
 - Druid Heights 198 Incidents
- 5. 51-1
- Incidents 1052
- Neighborhood/s
 - Ellwood Park/Monument 725 Incidents
 - Baltimore Highlands 170 Incidents
 - Patterson Park Neighborhood 82
 Incidents
 - Orangeville 51 Incidents
 - Orangeville Industrial Area 15 Incidents
 - Madison-Eastend 8 Incidents
- 6. 13-40
- Incidents 1024
- Neighborhood/s
 - Upton 935 Incidents
 - Madison Park 70 Incidents
 - Bolton Hill 15 Incidents
 - Heritage Crossing 3 Incidents
 - Charles Village 1 Incidents

7. 13-80

- Incidents 1014
- Neighborhood/s
 - Penn North 454 Incidents
 - Sandtown-Winchester 287 Incidents
 - Druid Heights 184 Incidents
 - Upton 89 Incidents

8.45-40

- **■** Incidents 982
- Neighborhood/s
 - Levindale 799 Incidents
 - Mount Washington 143 Incidents
 - Coldspring 40 Incidents

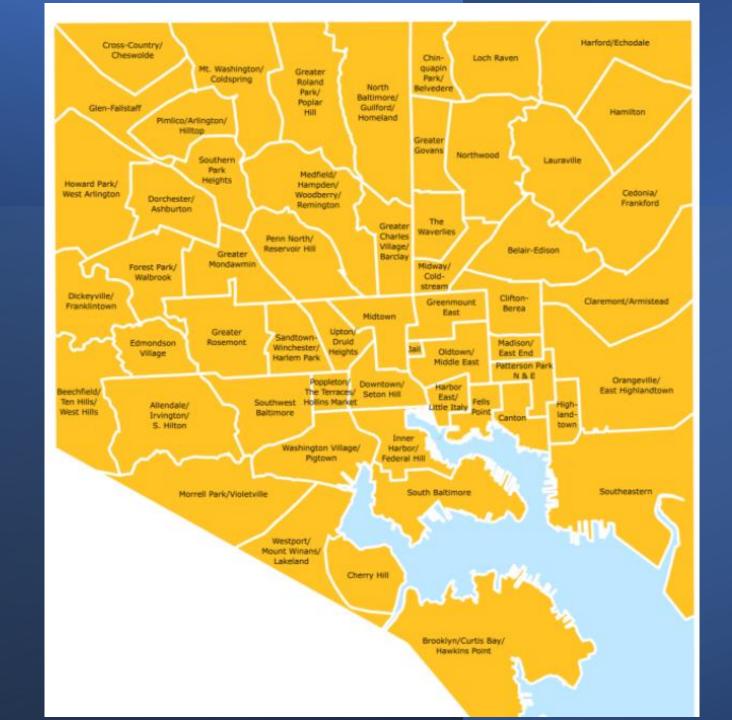
9. 29-20

- Incidents 932
- Neighborhood/s
 - Coldspring 458 Incidents
 - Parklane 387 Incidents
 - Cylburn 82 Incidents
 - Greenspring 5 Incidents

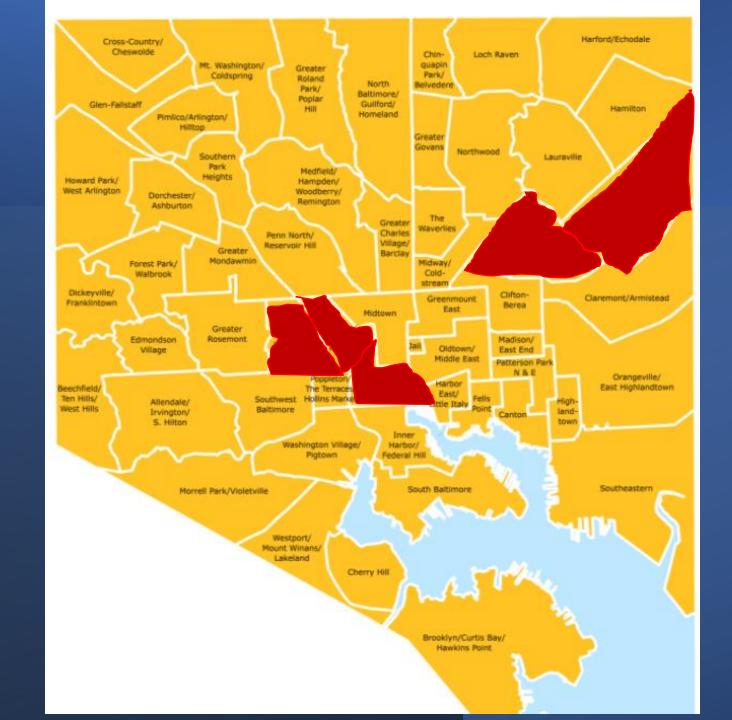
10.8-1

- Incidents 911
- Neighborhood/s
 - Sandtown-Winchester 671 Incidents
 - Midtown-Edmondson 119 Incidents
 - Harlem Park 90 Incidents
 - Bridgeview/Greenlawn 30 Incidents
 - Winchester 1 Incidents

Top 10 Neighborhoods



Top 5 Neighborhoods



Top 10 Neighborhoods with the Highest Number of EMS Incidents **FY21**

- 1. Downtown 4822 Incidents
- 2. Frankford 3635 Incidents
- 3. Sandtown-Winchester 3547 Incidents
- 4. Upton 3194 Incidents
- 5. Belair-Edison 2932 Incidents
- 6. Brooklyn 2344 Incidents
- 7. Broadway East 2086 Incidents
- 8. Carrollton Ridge 2029 Incidents
- 9. Penn North 1964 Incidents
- **10.Cherry Hill 1934 Incidents**

EMS Call Volume FY 21

Average calls for service: Daily, weekly and monthly

- Daily 427 Incidents
- Weekly 2,997 Incidents
- Monthly 12,987 Incidents

Peak call volume: Time of day, day of the week, time of the month

- Time of Day 12:00-17:59
- Day of Week Monday
- Time of Month End of month (thirds, range of 51,043-52,701)
- Month of Year June
- Quarter of Year (Calendar) 2nd

EMS Call Volume

FY 21 Average calls for service: Daily, weekly and monthly

- Daily 427 Incidents
- Weekly 2,997 Incidents
- Monthly 12,987 Incidents

FY 20 Average calls for service: Daily, weekly and monthly

- Daily 407 Incidents
- Weekly 2,855 Incidents
- Monthly 12,371 Incidents

FY 19 Average calls for service: Daily, weekly and monthly

- Daily 433
- Weekly 3,040
- Monthly 13,171

Most frequent advanced life support calls for service FY 21 - TOP 5

06D02 (Difficulty speaking between breaths) – 7619 Incidents

31D02 (Overdose Unconscious) – 4371 Incidents 31D03 (Overdose Changing Color) – 2393 Incidents

23D01l (Overdose Cardiac Arrest) – 2246 Incidents 10D02 (Chest Pain with Difficulty Speaking between Breaths) – 2120 Incidents

Most frequent low acuity calls for service FY 21 - TOP 5

26A10 (Unwell / III) 5174 Incidents 26A01 (Sick No Priority Symptoms) 2710 Incidents

26A02 (Abnormal Blood Pressure / Asymptomatic)
1532 Incidents

26A11 (Vomiting) 1513 Incidents

26B01 (Sick Unknown Reason) 1288 Incidents

EMS Unit Response Time on EMS Calls for Service FY 21 Total Average – 9min 51sec

Medic Average – 9min 38sec

Ambo Average – 10min 16sec

Fire Suppression Response Time to EMS Calls for Service FY 21

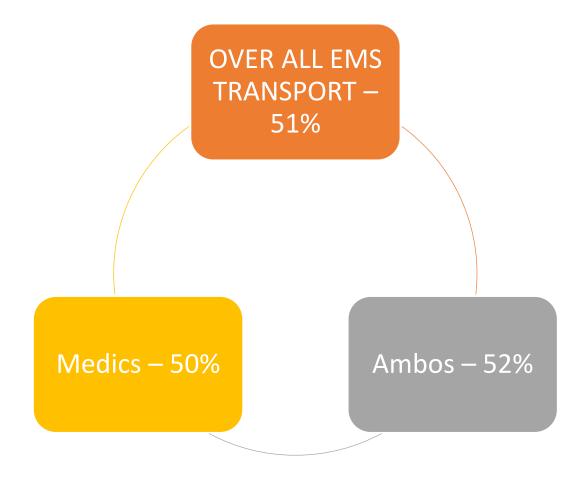
Suppression Response Time to EMS Calls - 6 Minutes and 3 Seconds

• Definition: the difference in time between the first arriving suppression unit's time of dispatch and time of arrival on the scene

Average Wait Time for EMS arrival - 8 Minutes and 26 Seconds

 Definition: the difference in time between the first arriving suppression unit's time of arrival and the time of arrival of the first EMS transport unit

EMS Fleet Utilization (UHU) FY 21



■ Definition: the % of time in which a unit is assigned on an incident

EMS Fleet

28 First Line

4 Critical Alert

Up to 4 Peak Time Transport Units (9a-9p)

EMS Fleet – 1st Line OOS



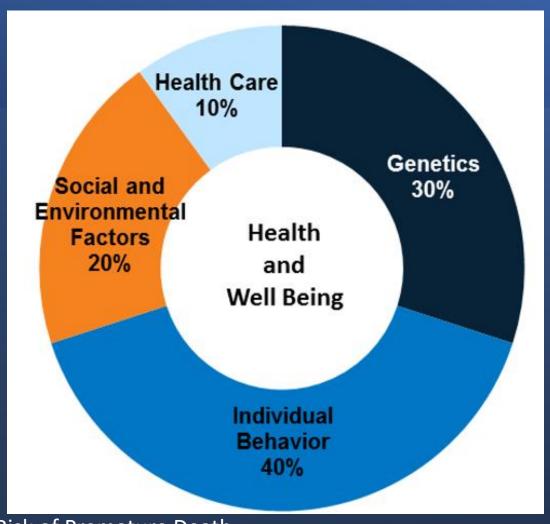
This is a statistic generated by DGS Fleet Maintenance.



1st line unit OOS

2nd line unit is available

What Defines Health?



Impact of Different Factors on Risk of Premature Death

SOURCE: Schroeder, SA. (2007). We Can Do Better – Improving the Health of the American People. *NEJM*. 357: 1221-8.

Social Determinants of Health



Source: HealthyPeople2020.gov

Health Disparities

Lack of access to healthcare

Poor individual health literacy

High unemployment

Low median income

High HIV rates

Excessive tobacco use

Lack of transportation

Weakness in Primary Care Infrastructure

High rates of healthcare utilization

- ◆★EMS Responses
- ◆★ED Usage

Complexity of Patients

- Comorbidities
- Substance use, mental illness
- Low health care literacy

Lack of access to treatment

- Chronic conditions
- Homelessness
- Missed appointments
- Lack of medications

EMS Responses per 1,000 of the Population

EMS Agency	Medical Director	Population	Agencies	Providers	Responses	Responses/1000 popu
Baltimore	Ben Lawner	584,500	1	1,580	183,141	313
Cleveland	Tom Collins	400,000	2	1,065	110,000	275
St Louis	Scott Gilmore	300,000	1	686	82,000	273
Washington, DC	Robert Holman, Ryan Gerecht	689,545	1	1,930	163,998	238
Buffalo	Brian Clemency	550,000	10	500	130,000	236
South East Coast Ambu Svcs, England	Fionna Moore	4,500,000	1	2,975	1,050,000	233
Pittsburgh	Ron Roth	300,000	1	176	70,000	233
Miami City	Armando Clift, Paul Adams	453,579	1	732	104,094	229
San Antonio Region	Craig Manifold	400,000	16	320	90,000	225
Pinellas Cty, FL	Angus Jameson	1,000,000	20	1,900	221,000	221
Richmond	Joe Ornato	500,000	6	700	110,000	220
Detroit	Robert Dunne	850,000	9	1,400	175,000	206
Atlanta	Lekshmi Kumar, Jim Augustine	600,000	10	1,500	120,000	200
Oklahoma City, Tulsa	Jeff Goodloe	1,300,000	20	4,200	231,609	178
Philadelphia	Crawford Mechem	1,517,000	1	2,000	266,090	175

Note: This survey was conducted by the Eagles, which is a coalition derived from the Metropolitan Municipalities EMS Medical Directors Alliance, and it is comprised of most of the jurisdictional EMS Medical Directors for the 60 to 70 largest cities' 9-1-1 systems in the United States. EMS Responses per 1,000 of the Population by J. Augustine, 2021, Eagles.

Ambulance Offload Time

BCFD Average Region III 90% **- 58** Minutes (Week Minutes (Week of 10/22-10/29) of 10/22-10/29) Week of 10/22-10/29 - worst **->60** turnaround of 10/22-10/29) times • 460/4967 • 67 Minutes • 55 Minutes

The Medical Duty Officer (MDO)



EMS Population Health Programs



POSITIVE IMPACT ON SDOH



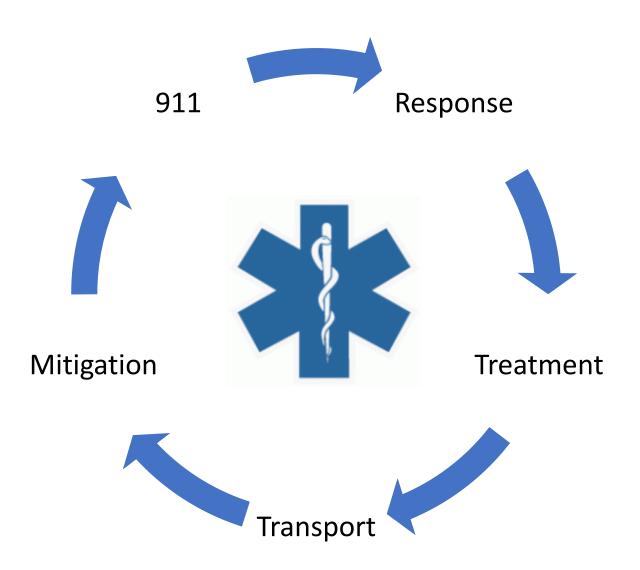
REDUCED EMS CALL VOLUME



BETTER PATIENT
OUTCOMES

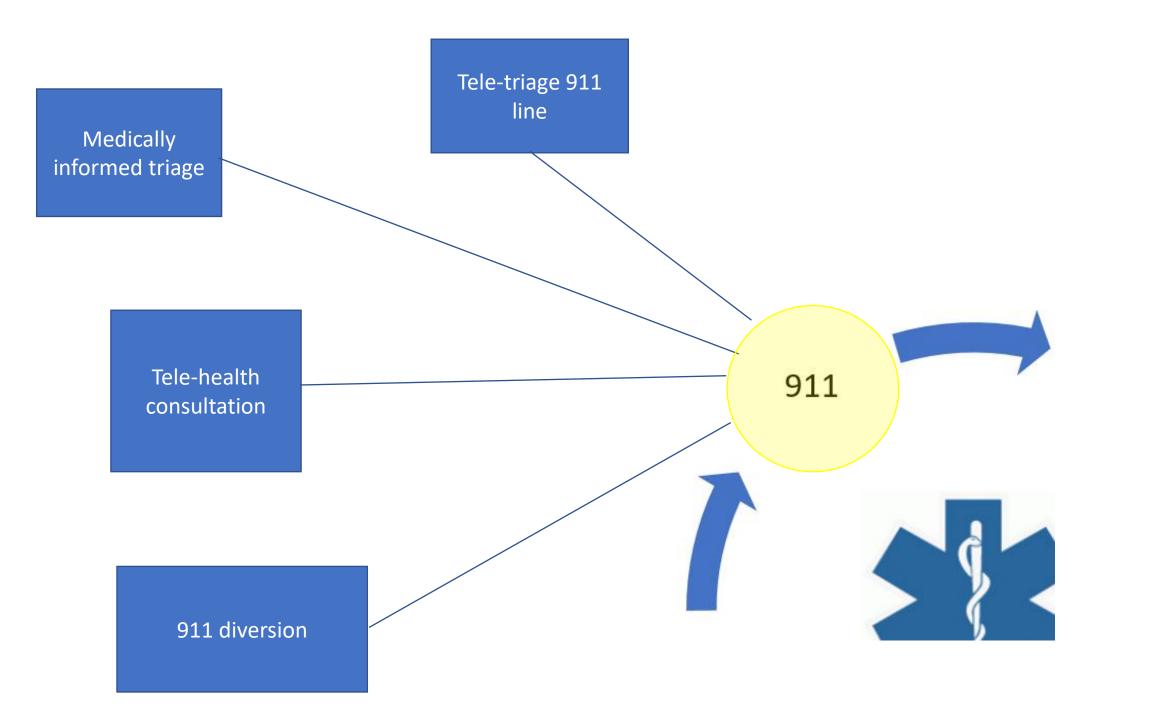


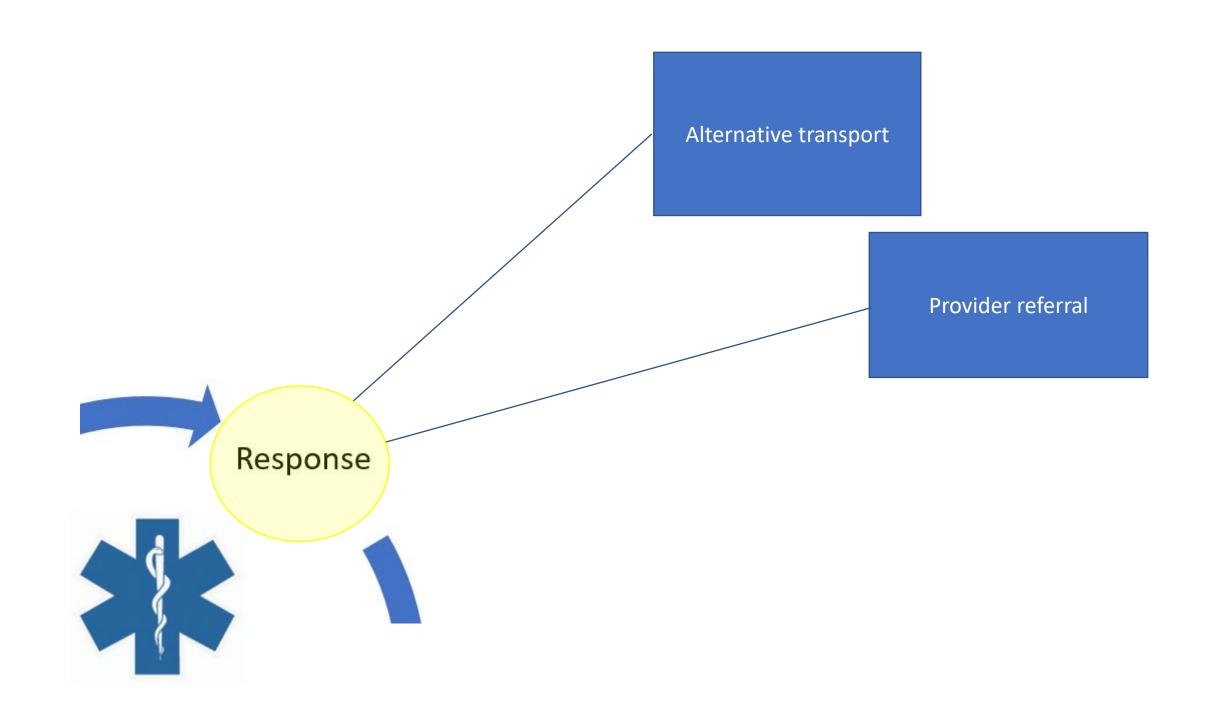
IMPROVED RESPONSE TIMES

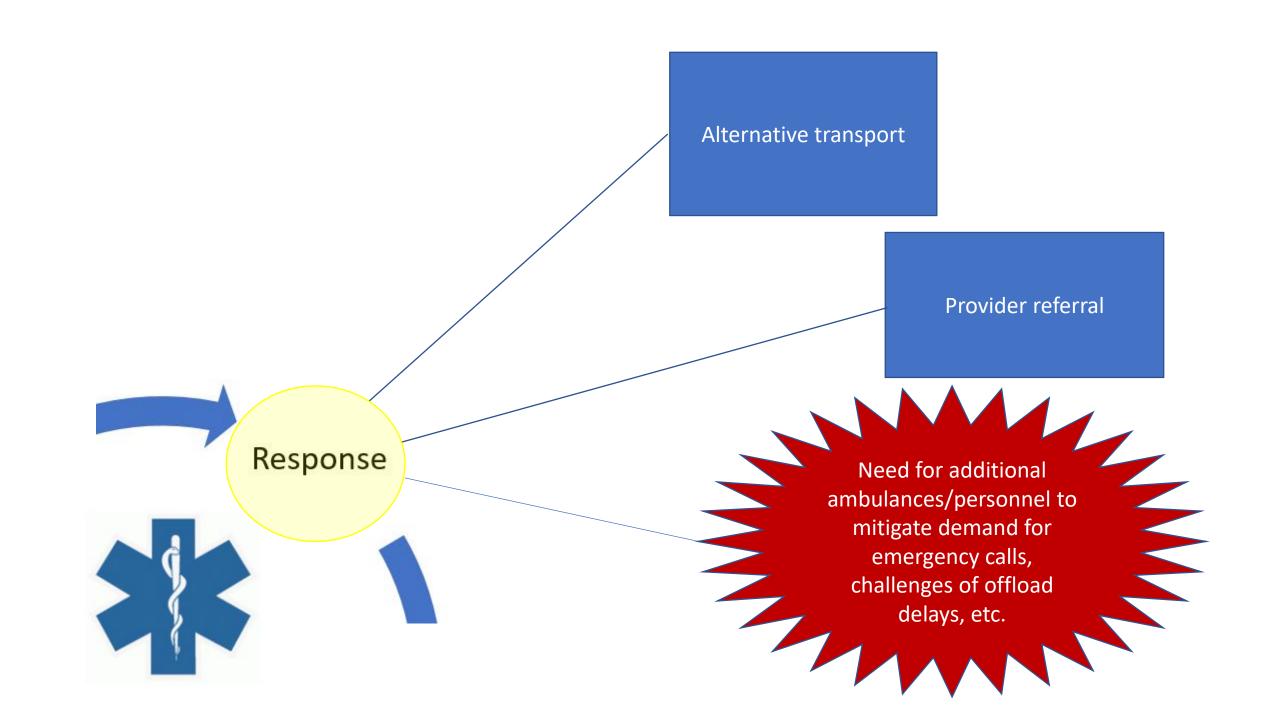


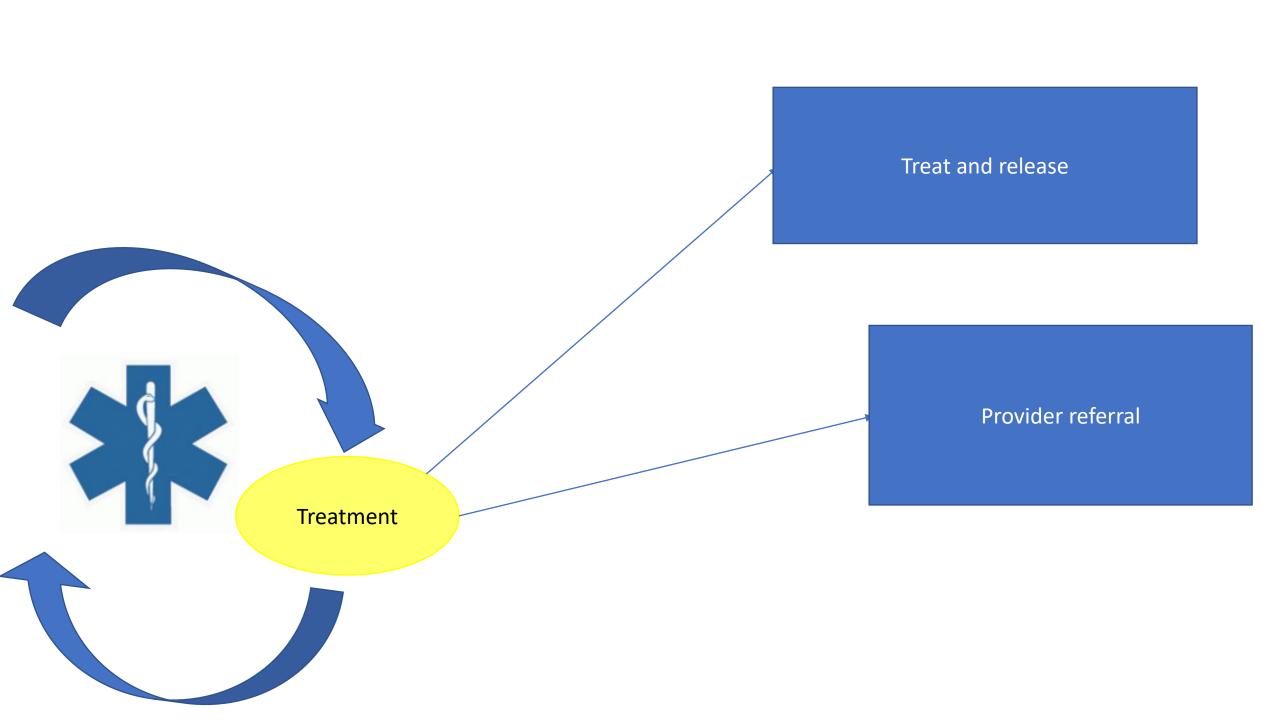
The future of 911:

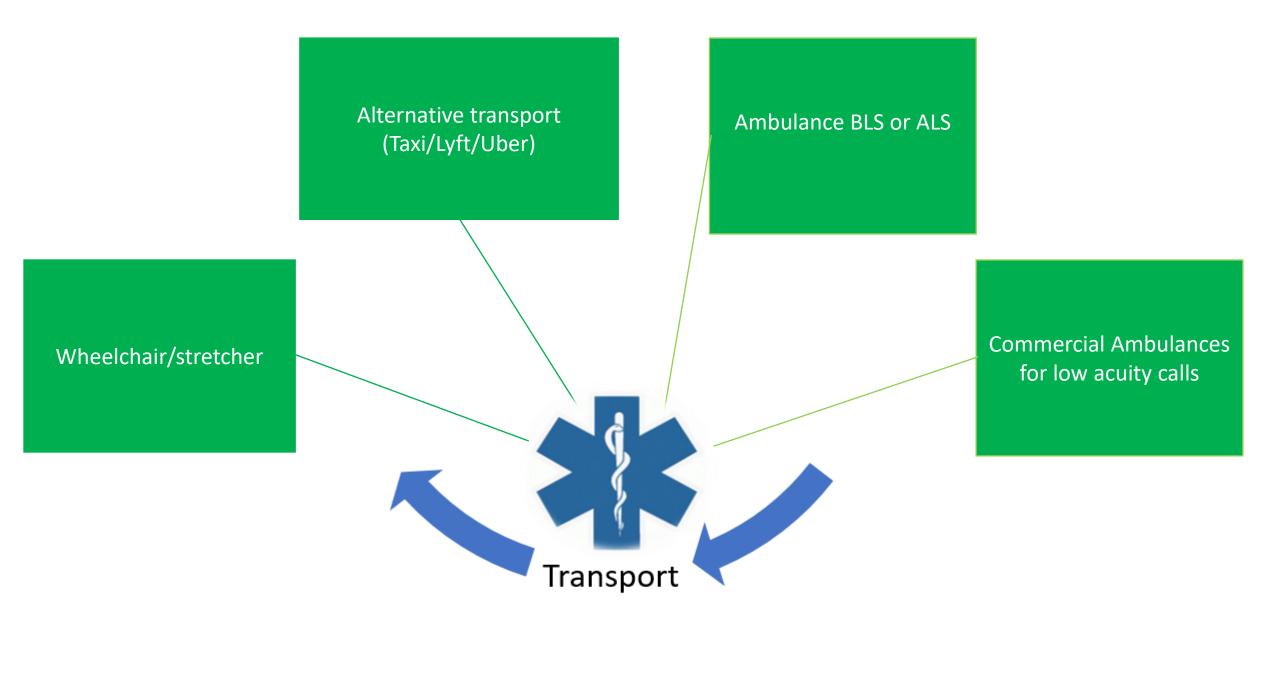
- → Matches right patient to right resource
- → Multipurpose
- → Adaptable
- → Versatile
- → Multiple response profiles













Community CPR/health classes The "Mitigation" phase of 911 response encompasses a broad spectrum of services targeted at reducing system use. The ideal mitigation strategy would prevent a crisis from escalating to the point of needing an emergent response

- Community education / community CPR
- First aid classes
- Community paramedic initiatives
- Chronic disease initiatives
- Vaccination clinics
- Public health partnerships

Vaccination Mobile integrated health

Public education

CURRENT STATE

Direct to triage

Limited transport to urgent care

Limited transport to stabilization center

Behavioral health diversion

Community paramedicine

Focused telephone triage line



FUTURE STATE

Direct to triage via alternative transport

Expanded alternative destination program to include physician offices, clinics, and other federally qualified community health centers

Integration with other behavioral resources and crisis teams

Integrated, comprehensive population health operation

Comprehensive nurse triage program to route low acuity calls to clinics

Alternative transportation

MEDICALLY INFORMED / SUPERVISED DISPATCH, TRIAGE, and TRANSPORT

Paramedic

EMT

Recruitment

Continuously Posted

July 8, 2021 -October 8, 2021

Recruitment - Marketing

- All local news stations
- AFRO American Newspaper
- The Baltimore Sun
- MOED
- City Hall
- City Council Members
- E-Blast to all community partners and those on job interest list
- Community Associations
- Placed on BCFD Social Platforms (Twitter, Facebook, Instagram and the BCFD Website)

