



Legislation Text

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The official copy considered by the City Council is the first reader copy.

Introductory*

City of Baltimore Council Bill (Resolution) R

Introduced by: Councilmember Conway

A Resolution Entitled

A Council Resolution concerning **Investigative Hearing - What is the State of Stat?**

For the purpose of requesting that the City Administrator, the Deputy City Administrator, each of the Deputy Mayor's, the Chief Data Officer, the Director of the Office of Performance and Innovation, the Director of the Baltimore City Office of Information Technology and the heads of Data Driven Strategies and Performance Management from each city agency come before the City Council to discuss the current state of data collection, evaluation, and how we are using the tenets of CitiStat to address internal process issues to help close service delivery gaps.

Recitals

CitiStat is a computerized system linked to 3-1-1 and 9-1-1 mapping technology. It was adopted from the CompStat model, which is a program that was created by the New York City Transit Police Department, and expanded by the New York City Police Department during the 1990's. Baltimore City implemented the CompStat model twenty-years ago and rebranded it as CitiStat. When CitiStat was implemented, the City tracked agency spending, calls for service, and the efficiency of the City's response to those service requests. This was done through the lens four original CompStat tenets:

- (1) timely and accurate information or intelligence;
- (2) rapid deployment of resources;
- (3) effective tactics; and
- (4) relentless follow-up.

In 2004, four-years after CitiStat was fully implemented across twelve city agencies, the City of Baltimore won the prestigious Innovations in American Government Award from the Council for Excellence in Government, a nonprofit organization that focuses on improving government performance.

Since its introduction the ambitions of CitiStat and its successes as a good government management tool has stumbled. CitiStat's short and long-term viability has been unstable over the last 10-years - unable to weather the multitude of administration changes.

With this investigative hearing the Council seeks to better understand:

- (1) the structure of the offices and units responsible for citywide and agency specific data collection and evaluation;
- (2) how often CitiStat and internal Stat meetings are being held;
- (3) what administrative and operational processes are currently being measured by each agency;
- (4) plans to hold joint meetings on multidisciplinary issues to break agencies out of their silos to help create cross-cutting policy; and
- (5) when issues are discovered in Stat meetings what business and process improvement techniques are used to address those problems.

Now, therefore, be it resolved by the City Council of Baltimore, That the Baltimore City Council request that the City Administrator, the Deputy City Administrator, each of the Deputy Mayor's, the Chief Data Officer, the Director of the Office of Performance and Innovation, the Director of the Baltimore City Office of Information Technology and the heads of Data Driven Strategies and Performance Management from each city agency come before the City Council to discuss the current state of data collection and evaluation, and how we are using the tenets of CitiStat to address internal process issues to help close service delivery gaps..

And be it further resolved, That a copy of this Resolution be sent to the Mayor, the Office of the Baltimore City Administrator, the Director of the Office of Performance and Innovation, the Commissioner of the Baltimore City Health Department, the Police Commissioner of the Baltimore Police Department, the Fire Chief of the Baltimore City Fire Department, the Director of the Department of Public Works, the Director of the Department of Transportation, the Director of the Department of General Services, the Commissioner of the Department of Housing and Community Development, the Director of the Department of Recreation and Parks, the Director of the Department of Planning, the Director of the Baltimore City Office of Information Technology, and the Mayor's Legislative Liaison to the Baltimore City Council.